



Development - Olympic Solidarity

Olympic Solidarity Programmes for National Federations 2025 - 2028

Olympic Solidarity

Key Priorities

- to **provide assistance** to all **National Olympic Committees (NOCs)** for **athlete development programmes**, in particular those with the greatest needs of it.
- prioritising **athlete development**, but also training of **coaches** and **sports administrators**, and **promoting the Olympic values** (Olympic charter, rule 5)



Olympic Solidarity

Delivering the 2025 – 2028 Plan

The delivery of the 2025 – 2028 plan will be achieved through three main categories of programmes.

World Programmes



Athlete & Sports Development



Organisational Capacity & Community Outreach



Continental Programmes



Africa	America	Asia	Europe	Oceania
				

IOC Subsidies for NOCs Participation in Olympic Games and Youth Olympic Games

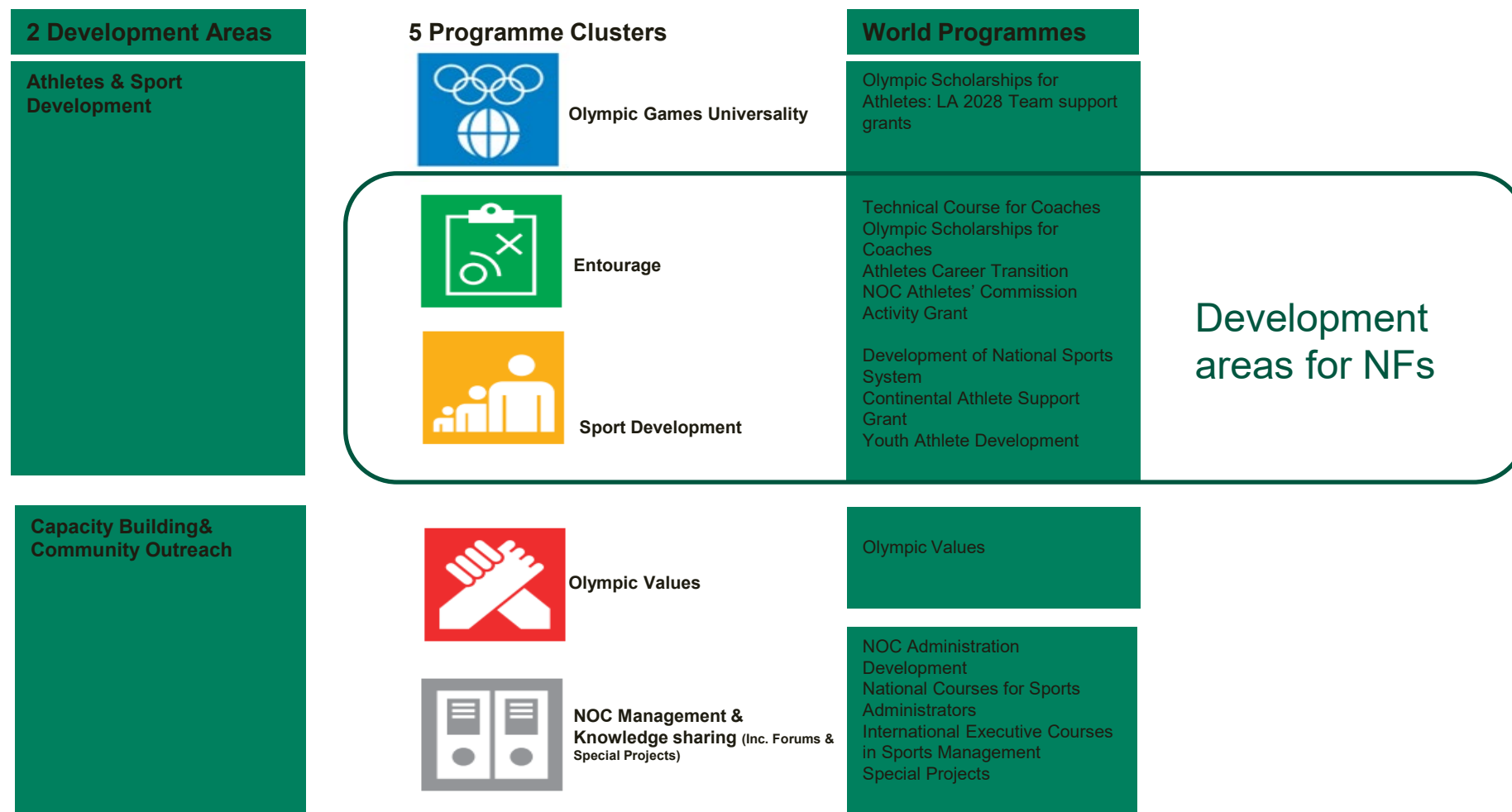


Milano Cortina 2026	Dakar 2026	Winter YOG 2028	Los Angeles 2028
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Olympic Solidarity

Delivering the 2025 – 2028 Plan

Available to all NOCs, the World Programmes are split into two development areas and five programme clusters covering specific sports-specific development activities.



Olympic Solidarity

Partners

The global network of partners involved in setting up, implementing and monitoring Olympic Solidarity programmes, as well as providing technical expertise, constitutes an essential action channel.

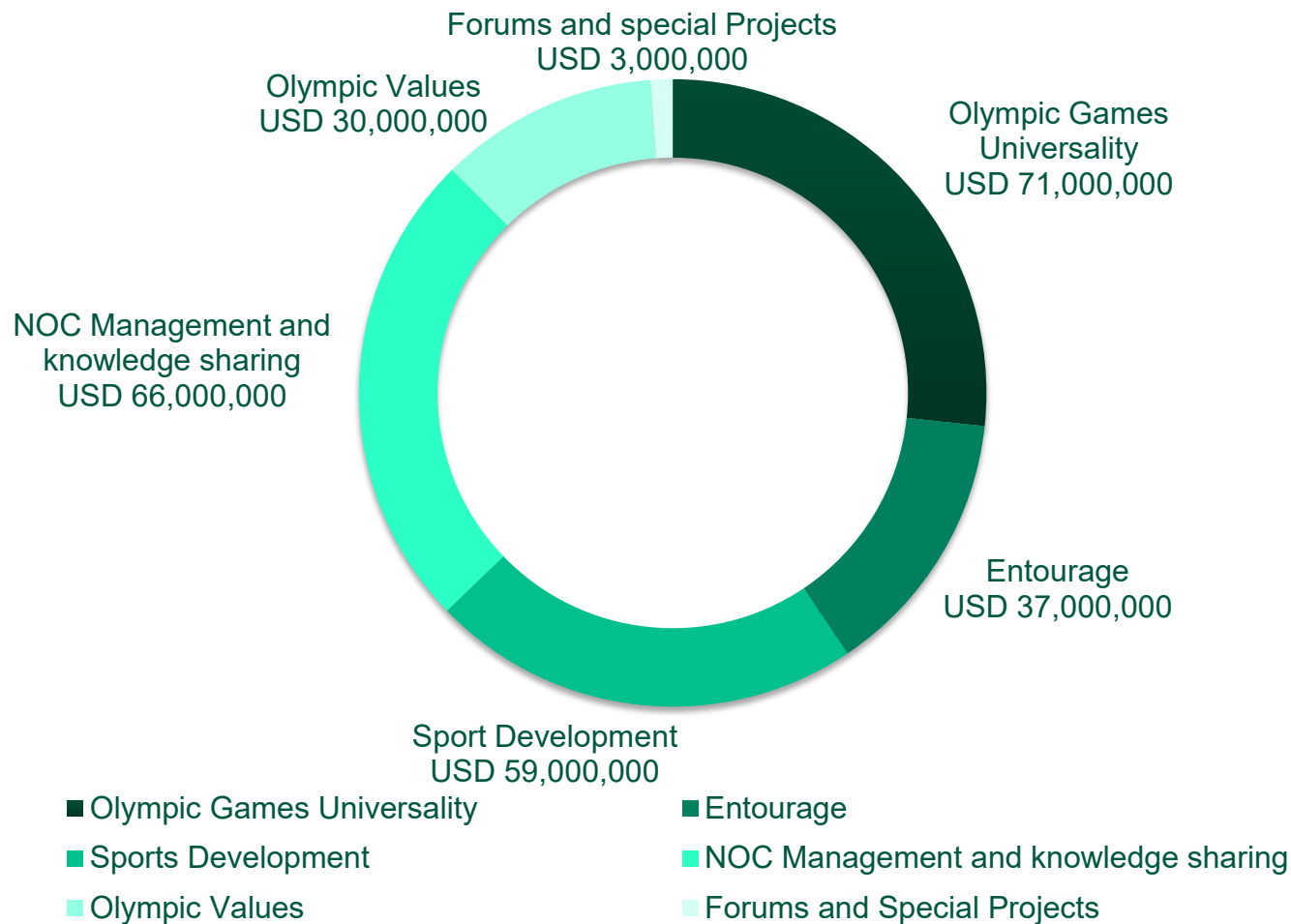
Each partner plays a clearly defined role in the various phases of the programmes, whether this is analysing applications, providing access to training centres or sharing their expertise.



Olympic Solidarity

2025 – 2028 Budget

World Programmes Budget USD 266,000,000

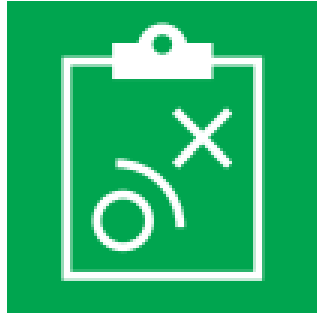


206 NOCs Around the world can utilise this funding



Olympic Solidarity

Entourage and Sports Development Programmes



Entourage

-
- Technical Courses for Coaches
 - Olympic Scholarship for Coaches



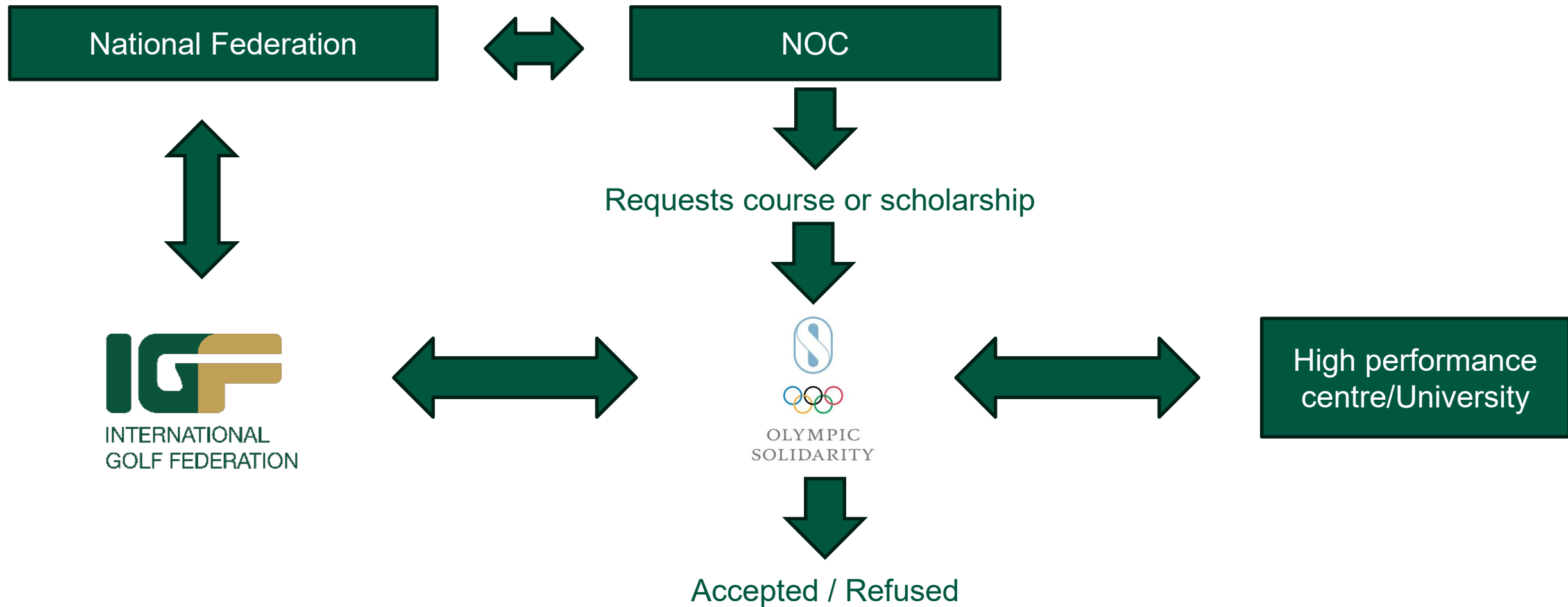
Sport Development

-
- Development of a National Sports System
 - Continental Athlete support grant
 - Youth Athlete Development

World Programmes provide technical, financial, and administrative assistance to the NFs, through the NOCs for the organisation of specific sports development activities.

Olympic Solidarity

General Application Procedure



Entourage Programme

Technical Courses for Coaches

Olympic Solidarity

Entourage Programme

- These programmes support coaches by providing them with the tools necessary to improve their competencies at all levels.
- Many factors contribute to an effective entourage, including knowledge of key areas such as:
 - Anti-doping;
 - Prevention of discrimination, harassment, and manipulation of competition;
 - Leadership skills;
 - Sport science principles and trends.
- Included under the entourage banner, which NFs can access funding for are:
 - Technical Courses for Coaches
 - Olympic Solidarity Scholarship for Coaches



Entourage Programme

Technical Courses for Coaches

Objective: Offer short-term training opportunities at different levels for active coaches officially recognised by their National Federation (NF) and working in their own country.

- Support athletes at different levels by strengthening the skills, knowledge and competencies of active coaches and entourage members;
- Contribute to the collaboration with IFs to increase the sport-specific technical knowledge and competencies of coaches and entourage members in the country

Applicable to all NFs (priority to those with the greatest needs)



Support the participation of women in training courses, with women accounting for a minimum of 30% of those taking part in each course.



Entourage Programme

Technical Courses for Coaches

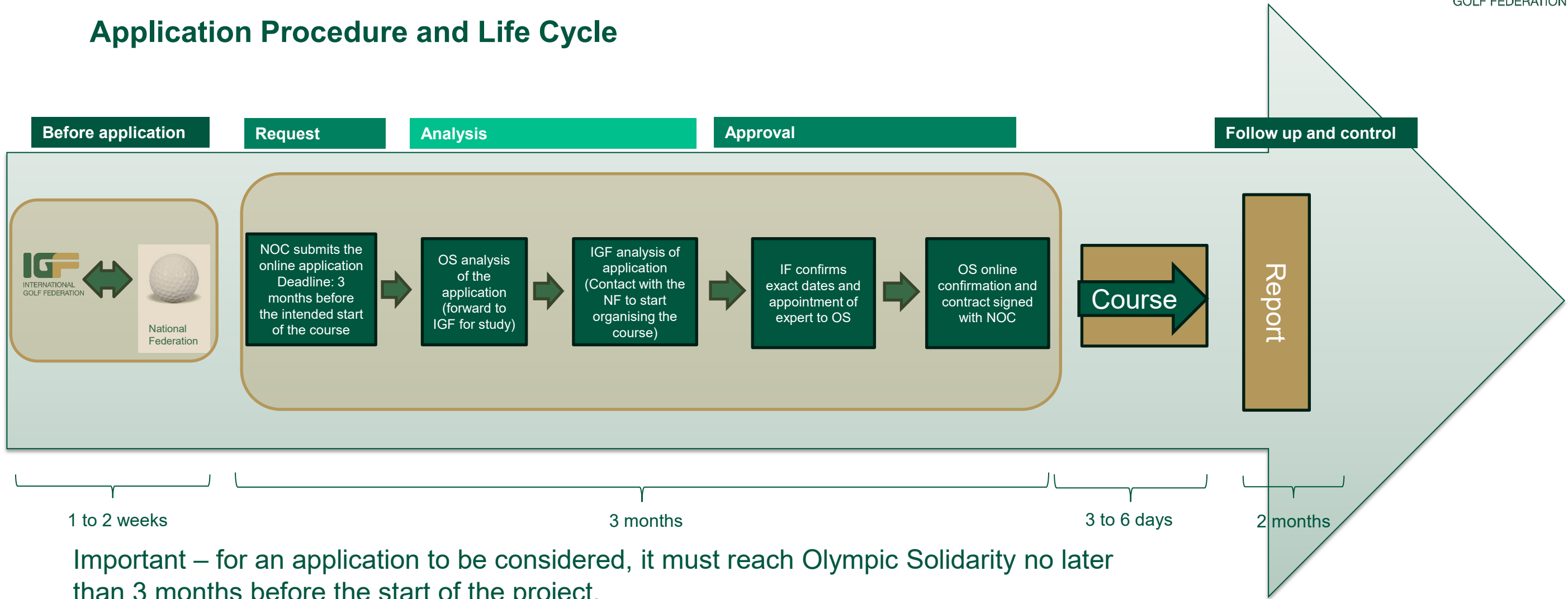
Options available for Technical Courses for Coaches

1. **National Courses** - delivered in collaboration with the IGF, may include modules for coaches who work with athletes with disabilities;
2. **Regional Courses** (Identified and proposed by the IGF) - The IGF may propose that a regional course be held;
3. **Courses specifically aimed at female coaches only** - encourage women to become coaches, an additional budget may be allocated to NOCs that submit courses targeting female coaches;
4. **Educators Training** - Educate coaches so that they can teach their fellow coaches



Entourage Programme

Application Procedure and Life Cycle



Important – for an application to be considered, it must reach Olympic Solidarity no later than 3 months before the start of the project.



Important: National Federations should work with their NOCs as quickly as possible to secure courses, as each NOC may organise a maximum of 10 technical courses during the four-year period.

Entourage Programme

Technical Courses for Coaches

Budget for each course: USD 8'000 to USD 10'000 - may be increased to USD 12,000 based on need and only if justified

Who is this programme for:

- For the sport-specific courses, the participation criteria for coaches are established by the respective IFs.
- For the sports sciences courses, coaches and members of an athlete' entourage are intended beneficiaries.
- IF opportunities are designed for coaches, technical officails, educators, technical directors, etc., beneficiaries.
- The partner courses, meanwhile, are targeted at coaches.

Activities covered:

- Sports specific courses;
- Sports science courses;
- IF opportunities;
- Courses for coach developers; and
- Partners courses



édération Tunisienne de Golf: Stage de formation pour les entraineurs 2ème degré.

Entourage Programme

Olympic Scholarship for Coaches

Entourage Programme

Olympic Scholarships for coaches

Objectives: allow coaches to benefit from continuous high-level training and acquire experience and know-how abroad, which they will then be responsible for placing at the services of their national sports system.

Candidate Profile:

- Have an official coaching qualification recognised in their country, and/or by the IGF, or have equivalent experience;
- Be active and have experience as a national, regional, continental, and/or international-level coach;
- Undertake to pass on their knowledge and continue to develop golf in their country;
- Regularly improve their digital skills to stay current with emerging technologies.

Candidates must not have been involved in a doping offence or sanctioned for actions contrary to the standards of sporting ethics as established by the Olympic Charter, the IOC, the NOC, or the IGF.



An equal number of male and female candidates per quadrennial plan

Entourage Programme

Olympic Scholarships for Coaches

3 options available:

1. Sports Science: allow coaches to acquire training in the field of sports science at a high-level sports centre/University and obtain a diploma/certificate.

Olympic Solidarity collaborates with the following centres:

CAR - Barcelona	ICECP – USOPC (university of Delaware)	PAISAC - Montreal	Sports Academy - Lausanne	University of Physical Education - Budapest
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2. Sports-specific training: technical training course to allow coaches to update their knowledge.

Depending on theoretical and practical needs, several options are available:

	Training organised by the IF
Training programme (content, format, duration, cost and evaluation method and/or certification.)	Determined by the IGF
Training location	International/continental/regional centre/club
Details	See list of centres

* In some cases, IF may propose a candidate to OS for a specific training course. OS will contact the NOC concerned and ask it to confirm its position as to the training proposal. The final decision rests solely with the beneficiary NOC.

Entourage Programme

Olympic Scholarship for Coaches

3. Training Option Proposed by NOCs: NOC proposes training locations other than the OS centres if they provide content better suited to the needs of the coach.

	Training organised by the NOC
Training programme (content, format, duration, cost and evaluation method and/or certification.)	Approved by OS and the IGF, if applicable
Training location	High-level centre, sports club, etc.

*Important: if the requested training course is not organised at a centre or university with which OS regularly collaborates, the NOC must submit a detailed training programme (content, format, agenda, evaluation process, type of certification, etc.) and a detailed budget breakdown including all the relevant costs.

Financial Conditions

- In principle, Olympic Solidarity will **grant one to two scholarships per year and per NOC.**
- For the **Sports sciences and sport-specific training**, the amount is determined by the agreement OS has with the relevant training centre or the IGF.
- For the **training options proposed by NOCs**, the amount is determined by OS on a case-by-case basis according to the budget breakdown submitted in the application.
- **Costs covered:** International/national Transport, training, board and accommodation, weekly indemnity, health and accident insurance, if necessary.

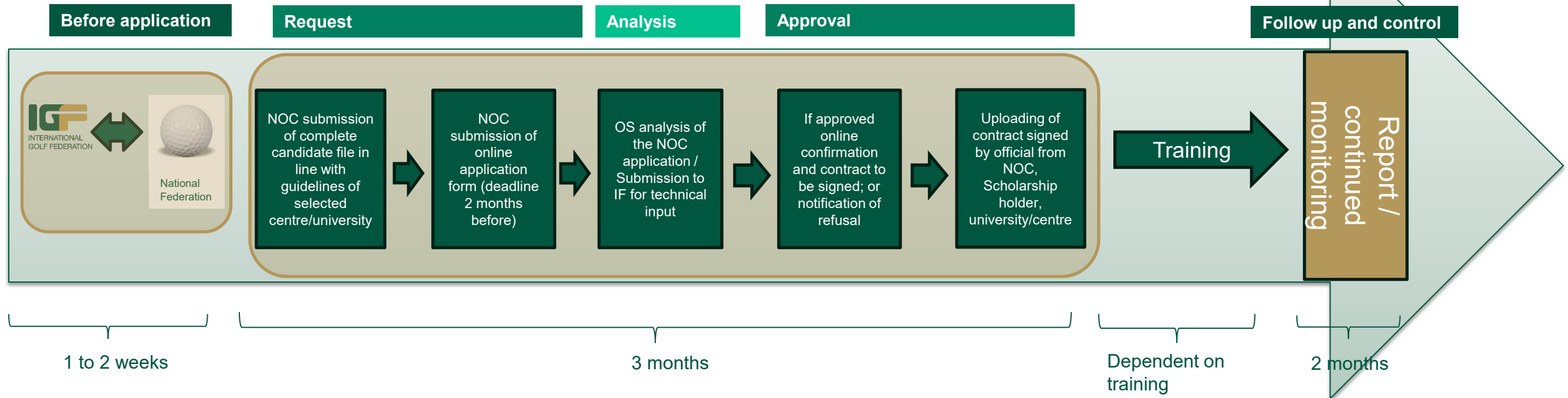
Entourage Programme

Olympic Scholarship for coaches - Application Procedure and Life Cycle

For the **Sports Science** option:

There are two procedures that must be followed in parallel by the NOC in the approvals process and are mandatory:

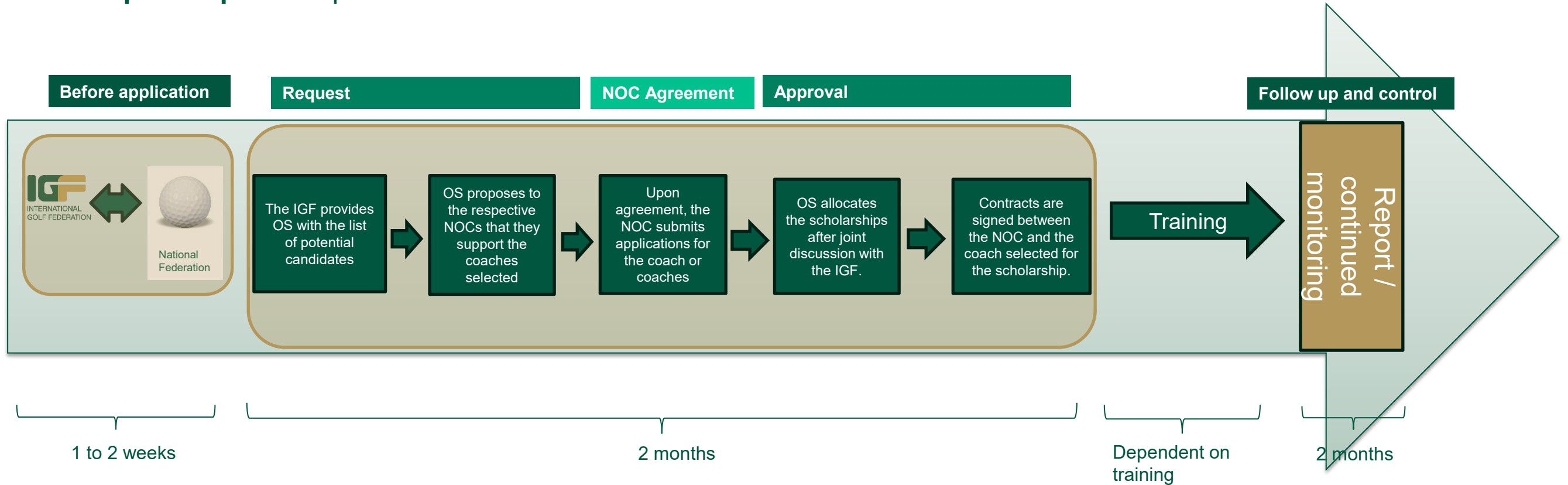
b) Contact between NOC and Centre/university/IGF	a) Contact between NOC and OS
<p>For the sports science and training proposed by the NOC, it is the responsibility of the NOC to contact the centre/university to obtain the information for the candidature file.</p> <p>Approval of a candidate by the centre/university is imperative and part of the application process.</p>	<p>The scholarship application must be submitted to OS through the online submission tool 3 months before the start of training.</p> <p>OS and/or training centre reserves the right to refuse late requests</p>



Entourage Programme

Olympic Scholarship for coaches - Application Procedure and Life Cycle

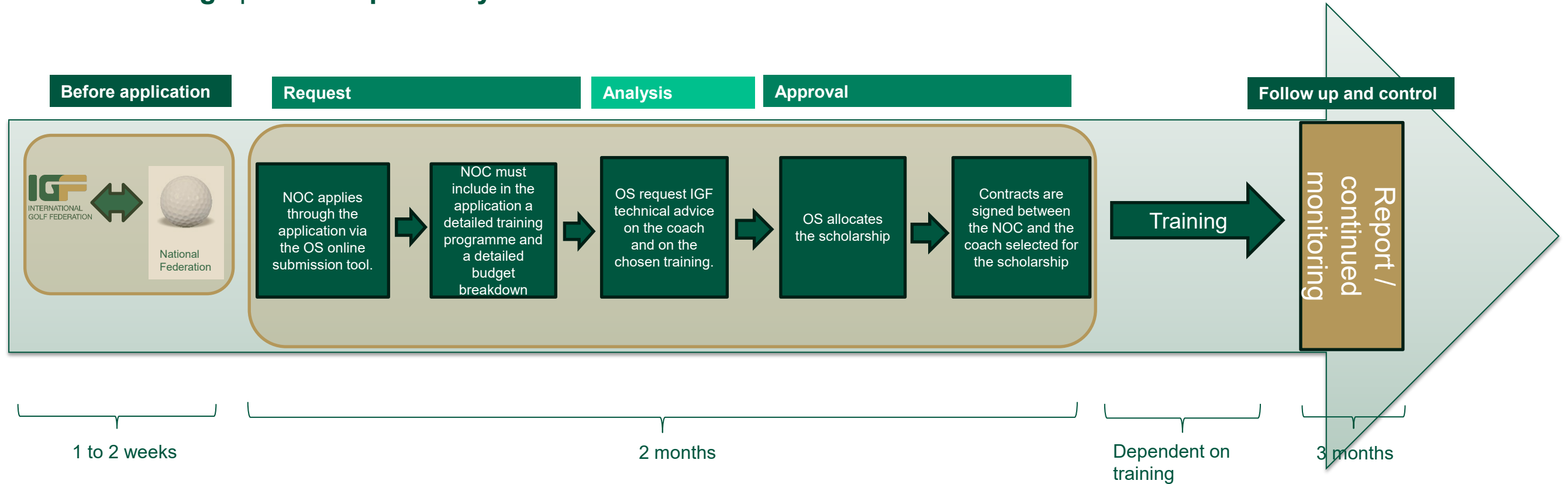
For the **Sports Specific** option:



Entourage Programme

Olympic Scholarship for coaches - Application Procedure and Life Cycle

For the **Training** options **Proposed by NOCs** :



Sport Development

Development of a National Sports System

Sport Development

Development of a National Sports System

Objective: Assist with the implementation of mid – to long – term action plan with the goal of developing and strengthening: Basic coaching and sports structures, development pathways, performance pathways, and related activities.



Target NOCs/NFs: NOCs/NFs who have undertaken an analysis of the sports system and whose basic sports structure and training system are weak.

Sport Development

Development of a National Sports System

1. Standard options:

When deciding on projects to undertake for this programme, the main focus for NFs should be on improving the overall sports system: This could include:

- Projects developing coaches and officials and related performance systems that impact athletes.
- Physical and medical conditioning projects.
- Multisport projects
- Longer-term projects for a limited number of NF with the greatest needs
- Pre-visits can also be considered by a designated expert to help design and develop the project when needed. This can include a SWOT Analysis, identifying the action plan, objectives for developing a budget.

The list of potential topics is non-exhaustive, and that is why it is advisable for the NOCs/NFs to take the time to undergo a thorough analysis of the existing sports system with the help of the IGF, the International Council for Coaching Excellence (ICCE), or an accredited expert to put together a realistic medium-to-long term action plan with attainable objectives.

Sport Development

Development of a National Sports System

Standard options

The programme also provides NOCs and their National Federations with the opportunity to:

- Strengthen athlete development pathways.
- Implement good governance policies and strategic planning as it relates to athletes development and performance.
- Build administrative capacity to support the activities of coaches and athletes.
- Optimise existing aspects of their overall management and performance systems

The number of projects approved varies depending on the specific needs of the NOCs, the total number of requests received, and the budget available.

Sport Development

Development of a National Sports System

Standard option

Applications must include the following:

Description of the current system and detailed analysis of the needs

Proposed action plan based on the expected objectives

Dates and deadline for various phases of the project

Curriculum vitae of the expert, if this person is proposed by the NOC/IF

Detailed budgetary proposal covering all expenses, including the travel and accommodation costs and expert fees

Sport Development

Development of a National Sport System

Financial contribution

Standard options: The budget proposal should be between USD 25,000 to USD 30,000. The amount may be increased to USD 35,000 should it be necessary and justified.

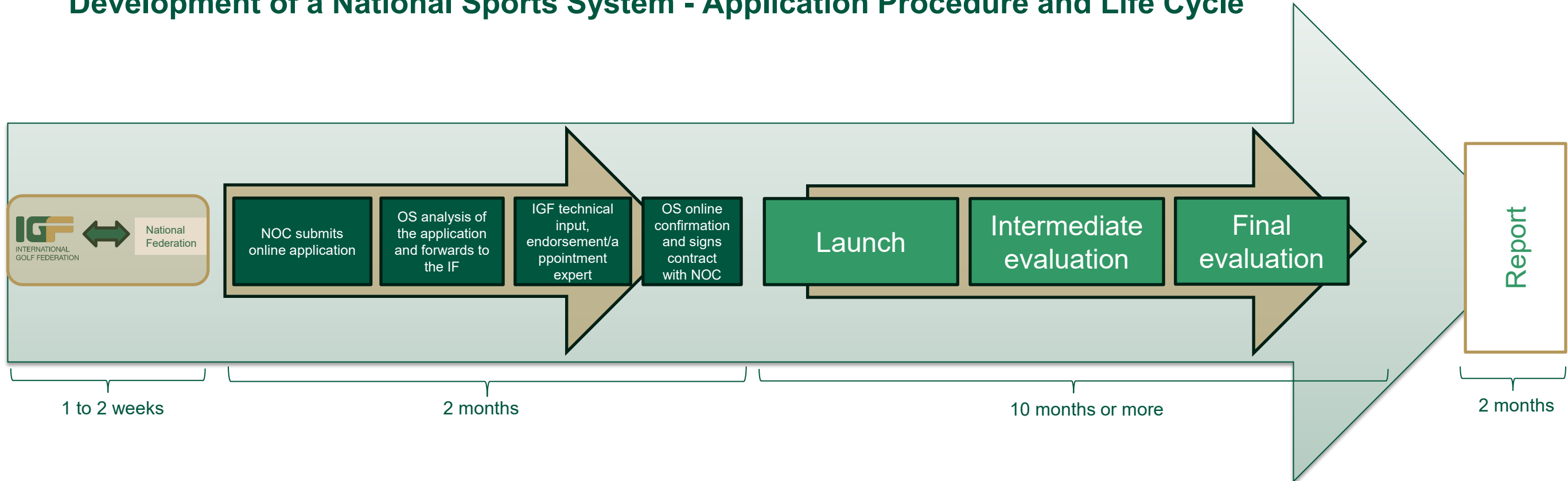
Short-term pre-visit: Total costs per visit may vary depending on the activities, which may be delivered online, on-site or a hybrid of both. As such, the allocation of the budget per visit will be approved on a case-by-case basis.

Long-term options: For a selected group NOCs/NFs with the greatest needs, Olympic Solidarity may propose two to four-year projects with longer-term goals. Budget will be reviewed on a case-by-case basis.

NOTE: This programme is not meant to cover the costs of hiring a coach to train the national team or to organise a set of technical courses for coaches only. Coaching costs can be considered along with the certification of coaches as part of a larger approach to the overall sports system.

Sport Development

Development of a National Sports System - Application Procedure and Life Cycle



Important – for an application to be considered, it must reach Olympic Solidarity no later than 2 months before the start of the project.

Sports Development

Youth Athlete Development

Objectives: Assist NOCs with identifying promising young athletes and supporting them in their training as they prepare to qualify for the Youth Olympic Games and other youth competitions.

Who is the programme for:

- Young athletes with the potential to participate in national, continental or international youth competitions and/or Youth Olympic Games
- Athletes identified by NOC or IGF following promising sporting results at international or continental youth competitions; and
- Athletes either qualified or identified by their NOCs to benefit from Universality Places to participate at the Youth Olympic Games.



Important: Athletes should be 23 or younger!

Sports Development

Youth Athlete Development

What activities are covered: Activities for this programme relate to the identification and training of young athletes as well as the development of the entourage members who support them.

the creation of a national talent identification structure

The development of existing long-term athlete development programmes in collaboration with the IGF and the National Federation

Collaboration with existing national programmes

The organisation of short-term national or international talent identification projects and training camps

The training of youth athletes and development of their entourage members with a view to the athletes eventually being selected for youth competitions

The implementation of Learn-and-Share initiatives

For athletes receiving direct individual support, a contract between the NOC and the athlete must be established listing the name of the athlete, legal guarding (if needed), and NOC officer, as well as the time period, budget and responsibilities of both parties.

Sports Development

Youth Athlete Development

Maximum Funding: A maximum of USD 25'000 per NOC is available for the 2025 – 2028 plan.

Expenses covered:

- The development of materials;
- Training activities;
- Accommodation;
- Transport;
- Meals, and
- Per diems for athletes and coaches

Purchasing of necessary sporting equipment and clothing for a specific activity (such as delegation uniforms for regional events, for example) may be considered by OS on a case-by-case basis as long as the costs are considered reasonable within the context of the overall budget.

Other instructions: NOCs should involve a gender-equal balance of female and male athletes (50 per cent each). For coaches and administrators related to this programme, the goal should be a participation rate for females of at least 30 per cent.

Olympic Games Universality

Olympic Scholarships for Athletes Los Angeles
2028

Olympic Games Universality

Olympic Scholarships for Athletes

While outside the scope of opportunities for NFs, it is still important for them to be aware of this element!

Objectives: to assist elite athletes selected and proposed by their respective National Olympic Committees (NOCs) in their preparations and qualification for the Olympic Games.

Desired outcomes:

- Athletes benefit from improved training and competition experiences;
- Athletes progress to the Olympic Games;
- Contribute to the universality of the Games, especially in terms of smaller NOCs and female athletes.

Only Athletes with the following profile may be put forward by their NOC as scholarship candidates.

Olympic Sport	Athletes practicing an individual sport included on the programme of the Olympic Games
Minimum Technical Level	Athletes with the technical level to be able to qualify for the Olympic Games. Proof of the athlete’s technical sports level must be shown through results obtained at international competitions, recognised by the International Federation.
Limited access to training funds	Athletes to whom a scholarship will make a significant difference to their training and who do not have access to alternative means of paying for their preparation.
Ethics	Athletes who have not been convicted of a doping offence or sanctioned for actions contrary to the standards of sporting ethics as established by the Olympic Charter, the IOC or the NOC

Olympic Games Universality

Olympic Scholarship for Athletes

Description: the programme offers individual scholarships for a limited number of athletes who are training and attempting to qualify for the Olympic Games Los Angeles 2028.

Two training options exist:

- 1. NOC Training Option** – Olympic Solidarity recognises that most athletes train in an environment in which they feel comfortable, and which offers the necessary facilities. This is normally found within their national territory; however, in certain circumstances, it could be an independent training centre overseas that is not part of the OS training centre network. In such cases, responsibility for the administration of the scholarship and training location lies exclusively with the NOC.
- 2. Training Centre Option** – The choice of the high-level training centre will be determined by OS in collaboration with the NOC. The decision will be based on the personal profile of the athletes and their sporting needs. In such cases, responsibility for the administration of the OS scholarship lies primarily with the training centre.

The programme is designed to be a long-term investment for a limited number of athletes for their preparation for the Olympic Games, Los Angeles 2028.

Olympic Games Universality

Olympic Scholarship for Athletes

Third-Party Involvement

Olympic Solidarity has service agreements with high-level international training centres that can accommodate certain scholarship holders in some sports.

Three options are available:

1. Partner NOCs with well-developed training structures;
2. Partner Ifs,
3. Individual training centres

Information on the training centre network is available upon request from OS through your NOCs at the start of the application process.



Olympic Games Universality

Olympic Scholarship for Athletes

Budget allocation

- NOCs will be offered a maximum budget of USD 9,000, which is to support six athletes (three men and three women).
- The standard individual allocation budget is USD 1,500 per month per scholarship holder.

Restrictions

- NOCs will be offered a maximum of six individual Olympic scholarships (three for men and three for women).
- NOCs may propose to modify the number of scholarships if the maximum available monthly budget and gender are respected.



Olympic Games Universality

Olympic Scholarship for Athletes

Submissions

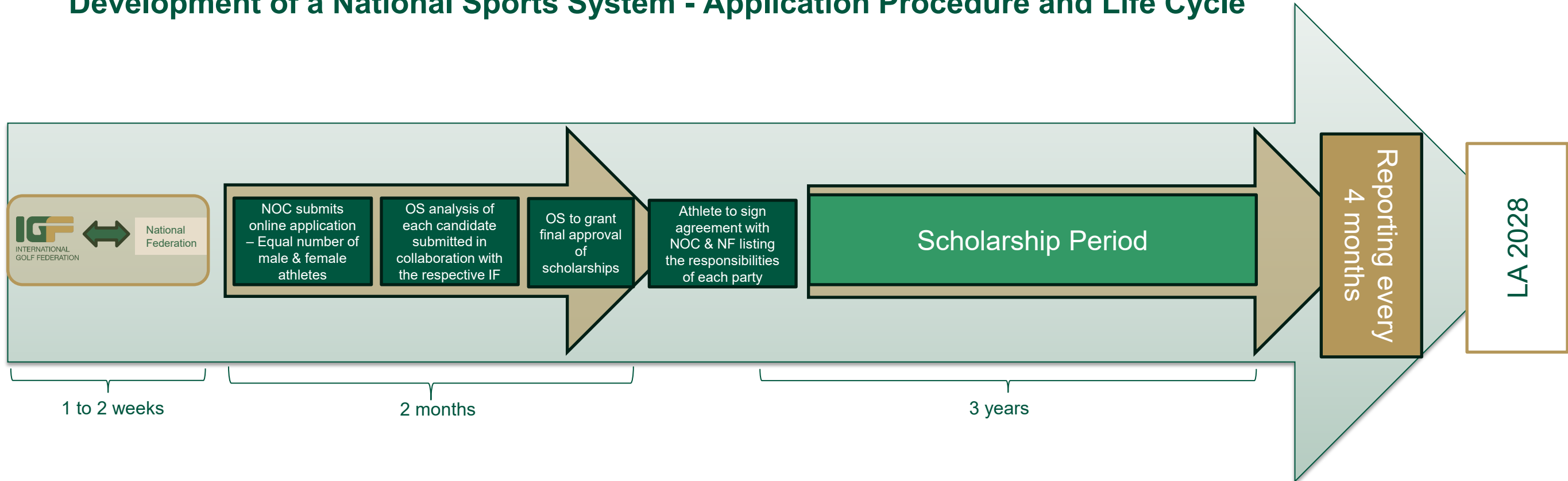
The programme will be operational from **1st September 2025** until **31 August 2028**.

- **As from May 2025:** NOCs can submit applications on the OS online platform (RELAY).
- **30 June 2025:** Deadline for submitting applications to OS to be included in the first batch of allocations (starting on 1 September 2025).
- **1 September 2025:** Programme operational and first batch of scholarships activated.
- **14-30 July 2028:** Games of the XXXIV Olympiad

For NOCs/NFs that fail to submit their request in time to benefit from the first allocation batch, OS may add new allocation dates. These dates will be dependent on the number and timing of applications received.

Sport Development

Development of a National Sports System - Application Procedure and Life Cycle



Given the complexity of the analysis process and the number of candidatures expected, a minimum of two months will be needed to analyse each NOC' application for this programme.

You can find more information on the IGF Website at:

<https://www.igfgolf.org/about/olympic-solidarity>

Should you have any questions, please contact Andrew Hofer at:

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