

## 2016 BIENNIAL MEETING OF THE INTERNATIONAL GOLF FEDERATION AGENDA

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**MINUTES OF THE BIENNIAL MEETING  
OF THE INTERNATIONAL GOLF FEDERATION**

**Monday, 8 September 2014**

**The Kariuzawa Prince West Hotel, Kariuzawa, Japan.**

PRESENT

International Golf Federation Tom O'Toole Jr, Joint Chairman  
 Patsy Hankins, Women's Chairman  
 Peter Dawson, President and Joint Secretary  
 Mike Davis, Joint Secretary  
 Antony Scanlon, Executive Director Robin Bell, Joint Deputy Secretary Stephanie Parel, Joint Deputy Secretary

Country Delegate

Argentina	Mark Lawrie & Garat Santiago
Australia	Stephen Pitt & Brad James
Austria	Robert Kocher
Belgium	Christian Moyson
Bermuda	Christopher Brough
Brazil	Paulo Pacheco
Canada	Jeff Thompson & Douglas Alexander
Chile	Mauricio Galeno & Gabriel Morgan
Colombia	Lazaro Perez
Costa Rica	Manuel Jimenez
Czech Republic	Miroslav Holub
Denmark	Morten Backhausen & Jim Staffensen
Dominican Republic	Juan Cohen
England	Nigel Edwards
Estonia	Marko Palm & Enrico Villo
Finland	Antti Peltoniemi & Petri Peltoniemi
France	François Illouz
Gabon	Didier Gilardetti One Cecile Poncet
Germany	Marion Thannhäuser
Ghana	Felix Frempong
Greece	Tommy Tokas
Guam	Sam Teker
Guatemala	Jose Munoz
Hong Kong, China	Tom Phillips Margaret Hamilton
Iceland	Haukur Orn Birgisson
India	Dilip Thomas
Ireland	Patrick Finn & Sandra Barnett
Islamic Republic of Iran	Kaykavos Saeidi & Behrouz Keshtavar
Italy	Stefano Manca & Franco Chimenti
Japan	Tsunetada Takeda & Taizo Kawata
Republic of Korea	Hyung-mo Kang Jin-woo Kim
Malaysia	Zulkifli Ismail
Mauritius	Christophe Cure



Mexico	Federico Valdez & Jorge Coghlan
New Zealand	Philip Hassall & Paul Fyfe
Peru	Martin Alarco
Philippines	Carlos Coscolluela
Poland	Jr Janusz Sikora
Portugal	Manuel Agrellos
Puerto Rico	Sidney Wolf
Qatar	Hassan Nasser Al Naimi
R&A	Peter Unsworth & Donald Turner
Scotland	Steve Paulding & Beth Paterson
Singapore	Luke Cantelo
South Africa	Gerhard Conradie & Karen Olivant
Spain	Gonzaga Escauriaza & Luis Mendez
Sweden	Gunnar Hakansson & Christers Bergfors
Switzerland	Paolo Quirici
Chinese Taipei	Tim Sung
Turkey	Alper Alp
Ukraine	Sergey Kozyrenko
United Arab Emirates	Khalid Al Shamsi & Adel Zarouni
United States of America	Daniel Burton & Dot Paluck
Uruguay	Pablo Faget
Venezuela	Freddy Alcantara
Wales	John Jermin

International Golf Federation      Wilson Sibbett, Joint Chairman

57 member organisations were represented. There were also a number of observers in attendance.

The meeting was called to order at 4.00 pm.

#### ELECTION OF MEETING CHAIRMAN

Tom O'Toole was elected Chairman of the meeting. He opened the meeting by welcoming all present to Japan for the 2014 World Amateur Team Championships, especially those attending or competing for the first time.



#### MINUTES OF THE MEETING OF 2 OCTOBER 2012

The Minutes of the Biennial Meeting held in Turkey on 2 October 2012 were approved as a true and accurate record of the proceedings.

#### MATTERS ARISING FROM THE MINUTES NOT INCLUDED ON THE AGENDA

##### Creation of an African Zone

The opinion of the Administrative Committee was that there is no necessity to create an African Zone at the present time but this will be monitored going forward.

#### WORLD AMATEUR TEAM CHAMPIONSHIPS

##### 2014 - Japan

Patsy Hankins, Women's Chairman, said that the 26th Women's World Amateur Team Championship hosted by the Japan Golf Association had been a fantastic event with 50 teams competing for the Espirito Santo Trophy on Karuizawa's championship Oshitate and Iriyama courses, which are the longest on record at 6309 and 6311 yards respectively.



The preparation, organisation and running of the 2014 World Amateur Team Championships by the JGA, in association with Seibu Holdings Inc and Prince Hotels and Resorts had been outstanding. So too had the IGF team's management of the event with assistance from an army of volunteers, the media and others resulting in the 50th anniversary of the WWATC being a real celebration of the women's game.

Many records had been broken at this championship, most notable being winner Australia's comeback in the final round breaking the record by 4 strokes, Australian Minjee Lee's 65 and team total 131 both being championship marks for individual and team scoring in the 4th round and Canadian Brooke Henderson's 72 hole score of 269 being 5 strokes lower than the mark set by Lydia Ko of New Zealand in Turkey in 2012.

The standard of play at the 2014 WWATC had been very impressive and we noted 156 sub-par scores returned over the 72 holes as a clear indication that the women's game is going from strength to strength. She acknowledged the progress made by so many countries in the development of their players which augurs well for golf as a whole.

Tai Kawata added that the Japan Golf Association had been honoured to be invited to host this year's WATCs and was delighted with the success of the Women's Championship and was looking forward to the week ahead.

Both were congratulated on the success of the Women's Championship and thanked for their reports.

#### 2016 - Mexico

Federico Valdez said that two years ago, in Turkey, the Mexican Golf Federation (MGF) was elected host of the 2016 WATCs and has been working hard ever since to ensure that all preparations are in place for a great event that year. He invited all delegates to visit the information desk and thanked the meeting for having been given the opportunity. The MGF looks forward to welcoming the WATC teams and officials to Cancun in 2016. The dates of the 2016 WATCs were confirmed as follows:

Espirito Santo Trophy	14-17 September 2016
Eisenhower Trophy	21-24 September 2016

#### 2018 European-African Zone

The only bid received from the European-African Zone was from the Golfing Union of Ireland (GUI) and the Irish Ladies' Golf Union (ILGU). The view of the Administrative Committee was that full support for this bid should be sought from the Biennial Meeting. This received the unanimous support of the meeting and Ireland was elected host for 2018.

Liam Martin, President of the GUI representing both Unions, thanked the meeting for its support and said both Unions are excited by the prospects that lie ahead for 2018.

#### 2020 Asia-Pacific Zone

No bids had yet been received from the Asia-Pacific Zone to host the WATCs in 2020 and the Administrative Committee was hopeful that bids would be received during the next six months.

#### Items to discuss from Administrative Committee

The Chairman advised there were two items arising from discussions at the previous day's meeting of the Administrative Committee that the Committee wished to bring this meeting's attention.



There had been discussion of junior golf in relation to the IGF, driven by the qualifications being required for the Youth Olympic Games. The Administrative Committee was aware of the possibility of the introduction of a World Junior Golf Ranking and will continue to monitor this subject.

There had also been discussion of the future format of the WATCs. Countries continue to join the IGF which could lead to an increase in entries in the future. The 72-team limit has already been reached for the men's championship. Concern was expressed regarding the cost to the host nation of hosting this event which has led to a reduction

in bids received in recent years. There are challenges in administration, conducting play in daylight hours, etc. The IGF staff has been asked to produce a paper on this subject and this will come back to the AC for consideration in due course. This will continue to be examined and monitored.

The Admin Committee had agreed it was important to raise these two items with delegates. There were no questions.

#### FINANCIAL UPDATE

Antony Scanlon said that copies of the audited accounts for 2012 and 2013 had been circulated. The revenue available is due to the good will of the IGF's delivery partners by way of loan funds through to 2016. Following the completion of the Olympic Games in Rio in 2016, the IGF will benefit from the International Olympic Committee's financial support. Post 2016, the loans will be repaid and the IGF should be able to cover its administrative costs thereafter. Post 2020 it should be able to look at how the revenue might be used other than for administrative purposes.

#### EXECUTIVE DIRECTOR'S REPORT

Antony Scanlon referred to his IGF Administration Report of 8 September 2014 and highlighted the following items.

##### Nanjing 2014 Youth Olympic Games (YOG)

The YOG in Nanjing had been a great success and did a great deal to establish stronger links between golf and the IOC. Golf proved to be one of the most popular and best run events of the YOG. The age qualification had proved to be appropriate given the level of maturity needed to live away from home within the complexity of the village atmosphere with up to 5,500 athletes living together. Selection through the use of WAGR achieved the right level of diversity in the number of federations able to represent their countries and contributed to the strength of the field. There were three competitions – best individual girl (Soyoung Lee from Korea), best individual boy (Renato Paratore from Italy) and best team – Sweden (after a play-off). Several IOC members turned out to watch and most notably, Dr Thomas Bach, the IOC President, over-stayed two hours on his schedule. The YOG programme combines high level sport competition with culture and education. Athletes had the opportunity to visit two schools in Nanjing, to conduct a coaching clinic at a local shopping centre and to introduce golf generally to the citizens of Nanjing.

##### Rio 2016 Olympic Games

He updated the meeting on progress with the preparation of the course in Rio. All 18 holes have been laid out, 7 greens have been laid with the remainder due to be completed by 31 October. This will allow two full growing seasons before the Games in 2016. Unfortunately work on the project is currently in danger of delay, due to a lawsuit being threatened by

a group of environmentalists and this is constantly under review by the IGF and the Rio 2016 Organising Committee. It is hoped to hold a test event towards the end of 2015 but this will depend on how construction continues to progress and a decision on this should be made towards the end of this year. The men's and the



women's individual events will both be 72-hole stroke play and the qualification system, approved by the IOC Executive Board in February, commenced in July 2014.

#### Buenos Aires 2018 Youth Olympic Games

The dates of the next YOG will be 11-23 September 2018. The golf course to be used in Buenos Aires is still to be determined. Following a full review of this year's Games recommendations will be made to the Administrative Committee for the event format and qualifying criteria for 2018. Full details will be available in two years' time during the WATCs in Mexico.

#### Tokyo 2020 Olympic Games

Kasumigaseki Country Club was the course nominated within the Tokyo bid. The JGA, the IGF and the Club are looking forward to working together to host a successful golf event in 2020.

#### IOC Relations

The IOC Director of Sport is a keen supporter of golf in the Olympic Games. The IGF has been very active within the Olympic movement and monthly meetings are held between the IGF Executive Director and the IOC Director of Sport.

#### ASOIF / Sport Accord Relations

Monthly meetings are held with the IGF Executive Director and the ASOIF Director and relations are good.

#### Membership

There are now 137 National Federation members of the IGF from 131 countries. 23 professional golf organisations have been granted membership.

#### Anti-Doping

Following the adoption of the 2015 World Anti-Doping Code in November 2013, the IGF Anti-Doping Policy is currently being revised to reflect the changes within the new WADA code for adoption in January 2015. As only 4 of the 7 categories of performance enhancing drugs can be detected by urine testing, going forward the IGF, as the testing authority at the WATCs, will be conducting blood tests in addition to urine tests.

The Executive Director was thanked for his very full report and there were no questions.

#### 2014-2016 ADMINISTRATIVE COMMITTEE

The Chairman advised that, at its meeting on the previous day, the Administrative Committee nominated the following for 2014-2016:

##### Joint Chairmen

R&A

USGA

##### Women's Chairman

New Zealand

##### Asia-Pacific Zone

Australia

Hong Kong, China





India  
Japan  
Republic of Korea

American Zone  
USGA  
Argentina  
Canada  
Colombia  
Puerto Rico

European-African Zone  
The R&A  
Finland  
Germany  
Spain  
South Africa

Future Sites (Advisory Capacity)  
Mexico (2016 site)  
Ireland (2018 site) This was ratified by the Meeting.  
ANY OTHER BUSINESS

There was no other business.

#### DATE AND VENUE OF NEXT MEETING

The next Biennial Meeting will be held in Mexico on Monday 19 September 2016. There being no further business the Chairman brought the meeting to a close at 5.15 pm.

## WORLD AMATEUR TEAM CHAMPIONSHIP ENTRIES

(As Of 16 September 2016)

IGF NFM Country	Country Code	Women's WATC Espirito Santo Trophy	Men's WATC Eisenhower Trophy
Argentina	ARG	1	1
Armenia	ARM		1
Australia	AUS	1	1
Austria	AUT	1	1
Belarus	BLR		
Belgium	BEL	1	1
Bermuda	BER		1
Bolivia	BOL	1	
Brazil	BRA	1	1
Bulgaria	BUL	1	1
Canada	CAN	1	1
Cayman Islands	CAY		1
Chile	CHI	1	1
Colombia	COL	1	1
Costa Rica	CRC	1	1
Croatia	CRO		1
Czech Republic	CZE	1	1
Denmark	DEN	1	1
Dominican Republic	DOM		1
Ecuador	ECU	1	1
Egypt	EGY		1
El Salvador	ESA		1
England	ENG	1	1
Finland	FIN	1	1
France	FRA	1	1
Gambia	GAM		
Germany	GER	1	1
Greece	GRE		1
Guam	GUM	1	1
Guatemala	GUA	1	1
Haiti	HAI		1
Hong Kong, China	HKG	1	1
Iceland	ISL	1	1
India	IND	1	1
Ireland	IRL	1	
Ireland	IRL		1
Italy	ITA	1	1
Jamaica	JAM		1
Japan	JPN	1	1
Kazakhstan	KAZ		1
Kenya	KEN		1
Latvia	LAT	1	

<b>Malta</b>	<b>MLT</b>		<b>1</b>
<b>Mauritius</b>	<b>MRI</b>		<b>1</b>
<b>Mexico</b>	<b>MEX</b>	<b>1</b>	<b>1</b>
<b>Morocco</b>	<b>MAR</b>	<b>1</b>	<b>1</b>
<b>Netherlands</b>	<b>NED</b>	<b>1</b>	<b>1</b>
<b>New Zealand</b>	<b>NZL</b>	<b>1</b>	<b>1</b>
<b>Norway</b>	<b>NOR</b>	<b>1</b>	<b>1</b>
<b>Panama</b>	<b>PAN</b>		<b>1</b>
<b>Paraguay</b>	<b>PAR</b>	<b>1</b>	
<b>People's Republic of China</b>	<b>CHN</b>	<b>1</b>	<b>1</b>
<b>Peru</b>	<b>PER</b>	<b>1</b>	<b>1</b>
<b>Poland</b>	<b>POL</b>	<b>1</b>	<b>1</b>
<b>Portugal</b>	<b>POR</b>		<b>1</b>
<b>Puerto Rico</b>	<b>PUR</b>	<b>1</b>	<b>1</b>
<b>Qatar</b>	<b>QAT</b>		<b>1</b>
<b>Republic of Korea</b>	<b>KOR</b>	<b>1</b>	<b>1</b>
<b>Republic of Moldova</b>	<b>MDA</b>		<b>1</b>
<b>Russian Federation</b>	<b>RUS</b>	<b>1</b>	
<b>Scotland</b>	<b>SCO</b>	<b>1</b>	<b>1</b>
<b>Serbia</b>	<b>SRB</b>		<b>1</b>
<b>Singapore</b>	<b>SGP</b>		<b>1</b>
<b>Slovakia</b>	<b>SVK</b>	<b>1</b>	<b>1</b>
<b>Slovenia</b>	<b>SLO</b>	<b>1</b>	<b>1</b>
<b>South Africa</b>	<b>RSA</b>	<b>1</b>	
<b>South Africa</b>	<b>RSA</b>		<b>1</b>
<b>Spain</b>	<b>ESP</b>	<b>1</b>	<b>1</b>
<b>Sweden</b>	<b>SWE</b>	<b>1</b>	<b>1</b>
<b>Switzerland</b>	<b>SUI</b>	<b>1</b>	<b>1</b>
<b>Taipei, Chinese</b>	<b>TPE</b>	<b>1</b>	<b>1</b>
<b>Thailand</b>	<b>THA</b>	<b>1</b>	<b>1</b>
<b>Tunisia</b>	<b>TUN</b>	<b>1</b>	
<b>Turkey</b>	<b>TUR</b>	<b>1</b>	<b>1</b>
<b>Ukraine</b>	<b>UKR</b>	<b>1</b>	
<b>United Arab Emirates</b>	<b>UAE</b>		<b>1</b>
<b>United States of America</b>	<b>USA</b>	<b>1</b>	<b>1</b>
<b>Uruguay</b>	<b>URU</b>	<b>1</b>	<b>1</b>
<b>Venezuela</b>	<b>VEN</b>	<b>1</b>	<b>1</b>
<b>Wales</b>	<b>WAL</b>	<b>1</b>	<b>1</b>
<b>Zimbabwe</b>	<b>ZIM</b>		<b>1</b>
<b>Totals</b>		<b>55</b>	<b>71</b>



**2018 World Amateur Teams Championships  
Ireland**

Dates for the 2018 Championships to be played in Dublin, Ireland, are as follows:

Espirito Santo Trophy: 29 August – 1<sup>st</sup> September 2018

Eisenhower Trophy: 5 - 8 September 2018

**2020 World Amateur Teams Championships  
Future Site Application**

**HONG KONG**

**1. GENERAL INFORMATION**

IGF National Federation Member (NFM) name in English:

**Hong Kong Golf Association**

IGF NFM name in country's native language (if different): **N/A**

**2. PROPOSED VENUE**

Proposed championships location (city/area):

**Espirito Santo Trophy:**

**The Hong Kong Golf Club (Old Course)**

**The Hong Kong Golf Club (New Course)**

**Eisenhower Trophy:**

**The Hong Kong Golf Club (Composite Course)**

**The Clearwater Bay Golf & Country Club**

**3. PROPOSED DATES**

**Espirito Santo Trophy: – October 14-17, 2020**

**Eisenhower Trophy: October 21-24, 2020**

**4. MOTIVATION AND LEGACY**

Principal motivation for hosting the WATC

To boost the development of our sport in Hong Kong by inspiring a new generation of golfers from the local community, including those from less privileged backgrounds.

Long-term benefits for your federation of bidding for the WATC

Golf in Hong Kong is currently on an upward curve in terms of profile, popularity and success. Achievements by local players such as Tiffany Chan – who in 2014 won golf's first gold medal for Hong Kong in the World University Championship and broke into the top-15 of the World Amateur Golf Ranking for the first time – has inspired a new generation of children to take up the sport and follow Tiffany's dreams.

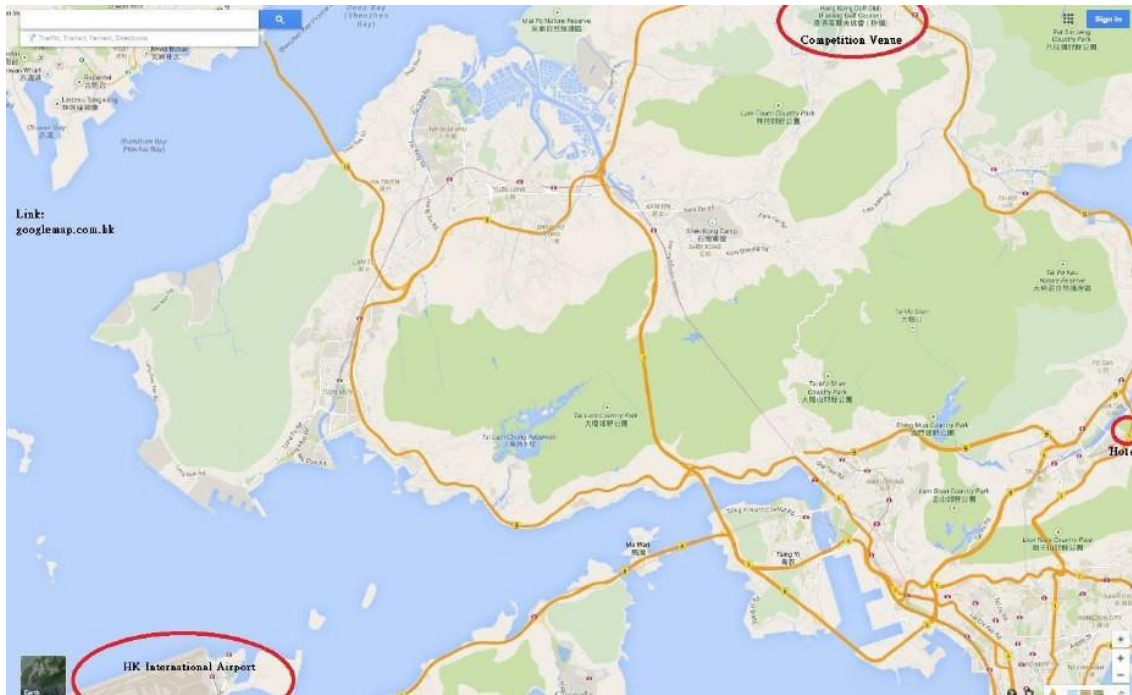
This increased interest in golf is being further boosted by the HKGA's "Golf For Schools" programme, a new initiative being supported by The R&A. Golf For Schools is taking golf into local primary schools across the nation for the first time and providing a pathway into the sport which is accessible and affordable for children of all ages, abilities and backgrounds.

To have the WATC in Hong Kong in 2020 would further boost the development of our sport and inspire even more future golfers. In fact, creating access to the WATC for local children from less privileged backgrounds – allowing them to watch the WATC and learn from some of the players – will be a major initiative for the HKGA and its Golf For Schools initiative, and one we believe would leave a lasting legacy.

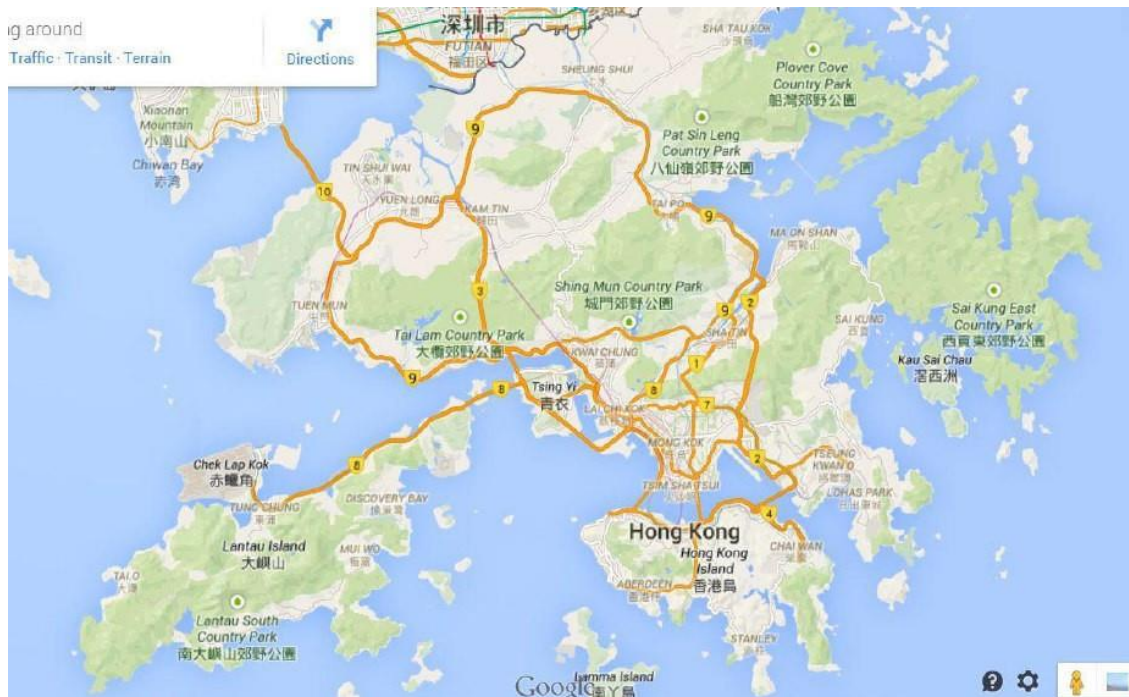
## 5. CONCEPT

Map of your city/region showing the:

Competition venue(s) / Hotels / Airport



Motorways



List area attractions (i.e., entertainment, tourism, culture, geography):

Hong Kong is one of the world's leading tourism destinations, with the following attractions and many more:

Cable Car to see the Buddha  
Waterfront Laser Show (daily)  
Central District  
Disneyland  
Ocean Park The  
Peak Aberdeen  
Stanley Market  
Ladies Market  
Flowers Market  
Temple Street  
Harbour Cruise  
Chi Nin Nunnery Wong Tai  
Sin Temple Ten Thousand  
Buddha History Museum  
Wall Village  
Lamma Island/Cheung Chau for hiking  
Lantau Island  
Wetland Park  
Sai Kung (Back Garden)

Please click on the following video to learn more about Hong Kong as a tourism destination: [https://www.youtube.com/watch?v=72\\_Mdioty8](https://www.youtube.com/watch?v=72_Mdioty8)

## 6. VENUES

### ESPIRITO SANTO TROPHY COURSE

Esprit o Santo Troph	Website	Address	Total # of holes	Type of course (e.g. private, public, resort,	Origina l architec	Year opene d	Renovatio n architect(s , if any	Year(s) of renovatio ns	Distance and par from back	Distance and par from forward tees	Types of grasses
<b>Proposed course #1</b>  Old Course, The Hong	<a href="http://www.hkgolfclub.org">http://www.hkgolfclub.org</a>	Lot 1 Fan Kam Road, Sheung Shui, Hong	18	Private Club		1911			6246 yards, Par 71	5577 yards, Par 71	Tees: Paspalum Fairways: Paspalum Rough: Carpet Grass Putting Greens: Bermuda Collars:
<b>Propose d course #2</b>  New Course, The Hong	<a href="http://www.hkgolfclub.org">http://www.hkgolfclub.org</a>	Lot 1 Fan Kam Road, Sheung Shui, Hong Kong	18	Private Club		1931			6535 yards, Par 70	5635 yards, Par 70	Tees: Bermuda Fairways: Zoysia / Bermuda Rough: Bermuda Putting Greens: Bermuda



Espirio Santo Trophy	Description of practice areas (i.e., artificial or natural turf?, width of driving range – how many players will it accommodate at one time?, length of driving range – are there restrictions on clubs that can be used?, number and size of practice putting greens, is there a short game practice area?):	Description of clubhouse amenities (i.e., size, food & beverage capabilities, meeting room/office space, locker rooms, etc.):	List of the major tournaments held at this course (i.e., national or international events – please include full title, year of event, winner, and winning score
Proposed course #1 (Espirio Santo)	<p>The range at HKGC features 32 covered bays with astro-turf mats. The grass area provides space for up to 40 players. The range is 280 yards long with a fence at the end with no club restrictions in place. The short game area features 1 x mid length pitching green for shots up to 75 yards, 1 x pitching green with two bunkers and three full size putting greens.</p> <p>There are lights on the green-keeping equipment and at the driving range.</p>	<p>The main restaurant in the clubhouse seats 124 with a full menu (mixed Chinese and International dishes) serving breakfast, lunch and dinner. The Veranda seats 180 with the same full menu as the Main Restaurant. The Poolside Rotunda Dining Room seats 120 with banquet set up including BBQ, buffet and set menu service.</p> <p>Rooms that can be used as offices or for meetings/press conferences include the Mah-jong Room (28 SQM), Card Room (24 SQM), Ladies Quiet Room (80 SQM), Children's Room (96 SQM) and Men's Quiet Room 24 SQM).</p>	<p>The Hong Kong Open on the European and Asian Tours has been staged at HKGC for the past 56 consecutive years with winners including Tom Watson, Rory McIlroy and Miguel Angel Jimenez. The 2014 champion was Scott Hend of Australia on -13 (67, 66, 67, 67)</p> <p>HKGC has also hosted the WATC in 1984, the Nomura Cup in 1997, three Queen Sirikit Cups (1990, 2001, 2015), several Putra Cups and two Faldo Series International Trophies (2005, 2006).</p> <p>The Hong Kong Close Amateur Championship is staged at HKGC every year.</p>
Proposed course #2 (Espirio Santo)	As above	As above	As above

EISENHOWER TROPHY COURSE

Please note that the courses do not meet the requirements of 7,000 yards/6,400 meters in length. This is because the layouts of the courses at HKGC and Clearwater Bay are more traditional than most; however they have more than stood the test of time. The best golfers from across the world play the Hong Kong Open – a European and Asian Tour event – on the

Course at Fanling every year and every time they remark on the unique challenge and the wonderful test of golf that Hong Kong Golf Club provides; and the APGC, The R&A and The Masters Tournament have selected Clearwater Bay to test the best amateurs from across the region for the Asia- Pacific Amateur Championship in 2015.

**Distance between the two men’s courses = 46.5 km**

Eisenhower Trophy	Description of practice areas (i.e., artificial or natural turf?, width of driving range – how many players will it accommodate at one time?, length of driving range – are there restrictions on clubs that can be used?, number and size of practice putting greens, is there a short game practice	Description of clubhouse amenities (i.e., size, food & beverage capabilities, meeting room/office space, locker rooms, etc.):	List of the major tournaments held at this course (i.e., national or international events – please include full title, year of event, winner, and winning score
<p><b>Proposed course #1</b></p> <p>Composite Course, The Hong Kong Golf Club</p>	<p>See Espirito Santo Trophy above</p>	<p>See Espirito Santo Trophy above</p>	<p>See Espirito Santo Trophy above</p>
<p><b>Proposed course #2</b></p> <p>The Clearwater Bay Golf &amp; Country Club</p>	<p>The range at CWB features 1 x practice putting green with natural turf; 1 x driving range with natural turf, a 110 yard tee in length, 11 yards deep and a range of 280 yards; and 1 x short game practice area with natural turf.</p> <p>There are lights on the green-keeping equipment and at the driving range.</p>	<p>See Appendix 5(b)</p>	<p>CWB hosted the 51<sup>st</sup> South East Asia Amateur Golf Team Championship in 2011:                      51<sup>st</sup> Putra Cup                      Winner: Singapore – Total                      846 5<sup>th</sup> Lion City Cup                      Winner: Thailand – Total                      869 3<sup>rd</sup> Santi Cup                      Winner: Thailand – Total 852                      CWB also hosted the Asia-Pacific Amateur Championship in October 2015</p>

Eisenhower Trophy	Website	Address	Total # of holes	Type of course (e.g. private, public, resort,	Original architect	Year opened	Renovation architect(s), if any	Year(s) of renovations	Distance from back tees (specify	Distance and par from forward	Types of grasses
Proposed course #1 –  Composite Course, The Hong Kong Golf Club	<a href="http://www.hkgolfclub.org">www.hkgolfclub.org</a>		18	Private		1971			Par 70	Par 74	Tees: Bermuda Fairways: Zoysia / Bermuda Rough: Bermuda Putting Greens: Bermuda Collars: Bermuda
	Other:								Back Tee 6699 Yards	Forward Tee 5786 Yards	
Proposed course #2 –  The Clearwater Bay Golf & Country Club	<a href="http://www.cwbgolf.org">www.cwbgolf.org</a>	139 Tai Au Zoysia Mun Road Tee Clearwater TifEagle Bay, NT, Hong Kong surroundings:	18	Private	T. Sawai  A Furukawa	1982 &	Thomson  Australia	2005 and Par 70 Perrett, 2006	6571 Yards	Par 70 Back Tee  5244 Yards (Ladies) 5755 Yards  (Men)	Fairway: Forward  Green: Green  Platinum Paspalum

### CEREMONIES VENUES

The Hong Kong Convention and Exhibition Centre (HKCEC)

Click here for more information on one of Hong Kong's iconic landmarks: <http://www.hkcec.com/front-page>

## 7. ACCOMMODATION

	Website	Address	Price per room based on single/double occupancy (local currency)	# of rooms	# of stars	# of restaurants	Other Amenities	General comments
Proposed hotel #1  Regal Riverside Hotel	<a href="http://www.regalhotel.com">www.regalhotel.com</a>	34-36 Tai Chung Kiu Road, Sha Tin, Hong Kong	Current rate: HK\$850  Projected rate in 2020: HK\$1200 Does the price include breakfast? (tick appropriate box) Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	# of rooms in hotel: 1138  # of rooms that hotel is willing to reserve for competitions (please detail single and double rooms): Single room: 30 Double Room: 10 Twin + Sofa Bed : 230 Triple Room: 190 Quadruple : 40	4 Stars	10	Gym Room Swimming Pool Spa Sauna Club Lounge Business Centre	The Regal Riverside Hotel has been the official hotel for the Hong Kong Open on the European and Asian Tours for many years

Possibility of offering other accommodations (variety of price ranges): There is a huge variety of hotels across Hong Kong in terms of star ratings and price ranges.

Possibility of offering other dining: There is a huge variety of dining options across Hong Kong, of all price ranges and nationalities.

## 8. POLITICAL SUPPORT

### GOVERNMENT/CITY SUPPORT AND ENTRY REGULATIONS

Government endorsement for championships: **The HKGA has full government support for this bid at all levels**

Describe the regulation in force in your country regarding immigration and entry visas. **Hong Kong Government has standard customs procedures**

Will the government support visa applications for NFM's when visas are required to enter the country? **Yes**

Will the government confirm waived customs fees for international shipments related to the WATC? **Hong Kong Government has standard customs procedures**

### LEGAL ASPECTS

What are the legal obstacles, if any, to the organisation of the WATC in your country? **None**

## 9. MEDICAL SERVICES AND ANTI-DOPING

### HEALTH SERVICES

Give a general outline of the health care system currently in operation in your city and region. **The Food and Health Bureau is the body responsible for the health care system in Hong Kong. Under the bureau, there are two departments namely the Department of Health, which is responsible for the management of public health, and also the Hospital Authority which is responsible for the management of all 42 public hospitals as well as all the general/special patient clinics in Hong Kong.**

Describe your social system for managing medical expenses. **National or domestic health accounts (NHA/DHA) are descriptive accounts that describe systematically and accurately the totality of health care expenditure flows in both the government and non-government sectors. The Food and Health Bureau is responsible for managing these accounts based on the guidelines of the Organisation for Economic Co-operation and Development.**

Explain the arrangements for foreign nationals visiting your country. **The government provides public healthcare to all residents of Hong Kong, including non-permanent residents. However foreign visitors have to pay more when they enjoy the medical services. For fees and charges, you may refer to the link: [https://www.ha.org.hk/haho/ho/cs/v3/serviceguide\\_feenchg-en.htm#2](https://www.ha.org.hk/haho/ho/cs/v3/serviceguide_feenchg-en.htm#2)**

Is there a sport medicine department in these hospitals? **No**

Hospital name	Distance from main hotels	Number of beds	List of departments by speciality	Heavy equipment
North District Hospital	~22 km	600	<ul style="list-style-type: none"> <li>• Accident and Emergency Department</li> <li>• Department of Anaesthesia</li> <li>• Department of Clinical Pathology</li> <li>• Intensive Care Unit</li> <li>• Department of Medicine</li> <li>• Department of Neurosurgery</li> <li>• Department of</li> </ul>	
			<ul style="list-style-type: none"> <li>• Maxillofacial Surgery &amp; Traumatology</li> <li>• Department of Paediatrics &amp; Adolescent Medicine</li> <li>• Department of Psychiatry</li> <li>• Department of Radiology</li> <li>• Department of Surgery</li> </ul>	
Queen Elizabeth Hospital	~13km	1,844	<ul style="list-style-type: none"> <li>• Accident &amp; Emergency Department</li> <li>• Ambulatory Care Centre &amp; Staff Clinic</li> <li>• Department of Anaesthesia and Operating Theatres</li> <li>• Department of Cardiothoracic Surgery</li> <li>• Department of Clinical Oncology</li> <li>• Department of Ear, Nose &amp; Throat</li> <li>• H3 Day Ward</li> <li>• Intensive Care Unit</li> <li>• Department of Medicine</li> <li>• Department of Neurosurgery</li> <li>• Department of Obstetrics &amp; Gynaecology</li> <li>• Department of Orthopaedics &amp; Traumatology</li> <li>• Department of Paediatrics</li> <li>• Department of Pathology</li> <li>• Private Wards</li> <li>• Department of Radiology &amp;</li> </ul>	
Prince of Wales Hospital	~1.8 km	1,478	<ul style="list-style-type: none"> <li>• Accident and Emergency</li> <li>• Department of Anaesthesia (including an Intensive Care Unit)</li> </ul>	

			<ul style="list-style-type: none"> <li>• Department of Anatomical and Cellular Pathology</li> <li>• Department of Chemical Pathology</li> <li>• Department of Combined Endoscopy</li> <li>• Department of Diagnostic Radiology and Organ Imaging</li> <li>• Department of Ear, Nose and Throat (ENT) Surgery</li> <li>• Department of Family Medicine</li> <li>• Department of Medicine and Therapeutics</li> <li>• Department of Microbiology</li> <li>• Department of Obstetrics and Gynaecology</li> <li>• Department of Clinical Oncology (including Radiotherapy)</li> <li>• Department of Orthopaedics and Traumatology</li> <li>• Department of Ophthalmology and Visual Sciences</li> <li>• Department of Paediatrics</li> <li>• Department of Psychiatry</li> <li>• Department of Surgery</li> </ul>	
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Describe the operational procedure of your current emergency services. When patients arrive at the A&E Department, they will first be assessed by an experienced and specially trained triage nurse according to the severity and nature of their medical conditions, and priority will be given to urgent cases

Describe existing plans for evacuation and assistance in the event of a natural disaster, specifying the chains of command and transfer of responsibilities. The Centre for Health Protection (CHP) endeavours to provide health information for prevention and control of diseases to the public. For emergency response and management issue on natural disasters, you may refer to the 'Contingency Plan for Natural Disasters': <http://www.sb.gov.hk/eng/emergency/ndisaster/CPND%20with%20Tamar%20Address.pdf>

Describe the resources in your city, region and country to counter epidemiological risks, and list the organisations responsible for controlling this issue. The CHP has also produced strategic / preparedness plan for diseases including influenza, Ebola virus disease and the Middle East Respiratory Syndrome. For details, you may refer to the link: <http://www.chp.gov.hk/en/guideline1/29.html>

Give precise details of health and vaccination recommendations or regulations for persons entering your country. There is currently no vaccination requirement for travellers visiting Hong Kong. However, travellers should observe good personal and food hygiene and adopt anti-mosquito measures to prevent infectious diseases.



## 10. DOPING CONTROL

Does your country have a National Anti-Doping Organisation (NADO)? **Yes (Hong Kong Anti-Doping Committee)**

What are the laws, or other means, in your country, if any, that combat anti-doping in sport? **Anti-Doping Rules of Hong Kong Anti-Doping Committee (which is in compliance with the WADA Code) applies to the sport community in Hong Kong**

Are NFM's policies, rules and programmes are in compliance with the WADA code? **Yes**

Provide a guarantee from the relevant NADO or national authority confirming that the IGF Anti-Doping Code that will be in force in 2020 will apply upon the occasion of the WATC. **If the Hong Kong Anti-Doping Committee is engaged as the sample collection agency for the WATC in Hong Kong in 2020, the IGF Anti-Doping Code that will be in force in 2020 will apply.**

Is there a WADA-accredited laboratory in your city or country? Indicate the distance in km and travel time between the existing accredited Laboratory and the venues. **Not in Hong Kong. The closest one is in Beijing China with its name and address below:**

**National Anti-Doping Laboratory China Anti-Doping Agency (1, An Ding Road, CN - Beijing 100029, People's Republic of China)**

Explain the sharing of information between the public authorities and the sport authorities on doping matters. **When there were positive cases involving restricted/illegal substances, HKADC would report to the relevant public authorities for their follow up.**

## 11. FINANCE

### WATC BUDGETS

Please state how your LOC intends to financially support the competitions (discuss for example, tourism bureau funding, potential sponsors, subsidies, donations etc). **Support will come primarily from the Hong Kong Golf Club, the Clearwater Bay Golf and Country Club and the Government. Further corporate sponsorships and private donations will be sought if required but ultimately HKGC and CWBGCC will underwrite the event.**

Have you obtained any financial commitments from your national, regional and/or local governments? **HKGA has access to funding from the national government in principle through schemes including "Mega Events Fund" and "M Mark Events"**



Project budget

<b>Local Transport</b>	Airport to Hotel	\$ 100,000.00
	Hotel to Airport	\$ 100,000.00
	Hotel to competition venue	\$ 200,000.00
	Competition venue to Hotel	\$ 200,000.00
	Hotel to Ceremony Venue	\$ 50,000.00
	Ceremony Venue to Hotel	\$ 50,000.00
<b>Hospitality</b>	Women's Awards Ceremony/Gala Dinner	\$ 1,700,000.00
	Men's Awards Ceremony/Farewell Reception	\$ 1,000,000.00
	Women's Opening Ceremony /Reception	\$ 500,000.00
	Men's Opening Ceremony / Reception	\$ 500,000.00
	MC	\$ 50,000.00
	Entertainment	\$ 80,000.00
<b>Public Relation &amp; Marketing Expenses</b>		
Printing, Publicity & Production		\$ 800,000.00
<b>Others</b>		
Accommodation for Staff & Officials		\$ 50,000.00
Players Amenities		\$ 200,000.00
Course Guide		\$ 60,000.00
Security		\$ 50,000.00
First Aid & Medical Care		\$ 100,000.00
Insurance	Public Liability Insurance and Equipment (all risks) insurance	\$ 50,000.00
Audit fee		\$ 50,000.00
Signage/scoreboard/leaderboard	On course & clubhouse x 2 venues	\$ 800,000.00
Volunteers	Golf Day	\$ 100,000.00
Uniform	For volunteers	\$ 120,000.00
Meal	For Volunteers	\$ 150,000.00
Courtesy Cars for VIPs		\$ 50,000.00
Forecaddies & Ballspotters		\$ 30,000.00
Office Equipment	3 x photocopiers x 2 venues	\$ 100,000.00
Radio & PA Systems		\$ 400,000.00
	Event Management Fees	\$ 2,000,000.00
	<b>Total</b>	<b>\$ 9,640,000.00</b>
	Contingency for Unforeseen Expenses	\$ 500,000.00
	Contingency for Cost Increases	\$ 1,000,000.00

**Revised Total \$ 11,140,000.00**

**Potential Income**

Championship Merchandise	XXX
Food & Beverage	XXX
Government Financial Contribution	4,000,000 TBC
Corporate Financial Copntribution	XXX
Advertising Revenue	XXX

## 12. TRANSPORT

### AIRPORT

Which is the main international airport you intend to use for the WATC?

Hong Kong International Airport

Which other airport(s), if applicable, do you intend to use for the WATC? N/A

Will you be able to help arriving teams/delegates through the customs process? Hong Kong Government has standard customs procedures.

### TRANSPORT CHALLENGES

What current and future (2020) major transport challenges does your city and region face?

None. The transport system in Hong Kong is of the highest efficiency.

### DISTANCES AND JOURNEY TIME

Distances in km and journey times in minutes	Main International Airport		Proposed Hotel #1		Proposed Course #1 (Women)		Proposed Course #2 (Women)		Proposed Course #1 (Men)		Proposed Course #2 (Men)	
	Km	Min.	Km	Min.	Km	Min.	Km	Min.	Km	Min.	Km	Min.
Main International Airport			35.7	33	46.4	35	46.4	35	46.4	35	53.7	57
Proposed Hotel #1	35.7	33			21.8	23	21.8	23	21.8	23	27.2	33
Proposed Course #1	46.4	35	21.8	23	0	0	0	0	0	0	46.5	49
Proposed Course #2	46.4	35	21.8	23	0	0	0	0	0	0	46.5	49
Proposed Course #1 (Men)	46.4	35	21.8	23	0	0	0	0	0	0	46.5	49
Proposed Course #2 (Men)	53.7	57	27.2	32	46.5	49	46.5	49	46.5	49	0	0

### 13. RESOURCES

#### VOLUNTEERS

Confirm your ability to provide sufficient numbers of volunteers (See "WATC Manual" p. 35-36 for guidance: <http://www.igfgolf.org/about-igf/members/> - Username: IGF Member Password: 18Fairway)

Yes. The HKGA already has a successful volunteer programme in place for the annual Hong Kong Open (co-sanctioned European & Asian Tour event) for which 480 volunteers provide support every year.

### 14. SECURITY

Who will have ultimate responsibility for security during the WATC?

The Hong Kong Golf Club and The Clearwater Bay Golf & Country Club are responsible for securing the perimeter of both venues.

What security resources do you plan to provide for the WATC (human resources – public and/or private sector – and technology)?

The Hong Kong Golf Club and The Clearwater Bay Golf & Country Club will have security staff on site per day doing accreditation checking, bag checking, security around hospitality structures and the tented village; and night security will be hired to patrol the structures overnight.

### 15. METEOROLOGY

Altitude at proposed venues	321m
Typical weather during proposed dates	
Sunrise	06:30
Sunset	17:40
Average low temperature (Degree Celsius)	19.8
Average high temperature (Degree Celsius)	24.1
Average rainfall in proposed month (mm)	80mm
Percentage Chance of thunder storms in proposed month	6%
Percentage Chance of fog in proposed month	5%
General conditions, (e.g., warm, breezy)	Warm
Average humidity in %	70%
Indicate if a time change will occur during championship dates. If so, when? If not, indicate if a time change occurs at another time.	N/A

## 16. EXPERIENCE

What major events were conducted by the National Federation Member (indicate whether for men, women, boys, or girls, if not evident by title of event), indicate dates:

Putra Cup	Men	1970	HKGC
Putra Cup	Men	1976	HKGC
World Amateur Team Championship	Mixed	1984	HKGC
Putra Cup	Men	1986	HKGC
Queen Sirikit Cup	Ladies	1990	HKGC
Putra Cup	Men	1993	HKGC
Nomura Cup	Men	1997	HKGC
APGC Seniors Championship	Men	2000	HKGC
Queen Sirikit Cup	Ladies	2001	HKGC
Putra Cup	Men	2002	HKGC
APGC Junior Championship	Junior	2007	HKGC
Putra Cup	Men	2011	CWB
APGC Seniors Championship	Men	2012	DBGC
APGC Seniors Championship	Men	2014	DBGC
Queen Sirikit Cup	Ladies	2015	HKGC
Asia-Pacific Amateur Championship	Men	2015	CWB

Please note that Hong Kong hosted the 2015 Asia-Pacific Amateur Championship and therefore worked closely with the APGC, The R&A and The Masters Tournament to stage this world-class tournament



**Financial Report**



***International Golf Federation (IGF)  
Lausanne***

***Report of the auditor  
to the Members of International  
Golf Federation (IGF)  
on the financial statements 2014***



Report of the auditor  
to the Members of  
International Golf Federation (IGF)  
Lausanne

On your instructions, we have audited the financial statements of International Golf Federation (IGF), which comprise the balance sheet, statement of income and expenditure and notes, for the year ended 31 December 2014.

#### *Board's Responsibility*

The Board is responsible for the preparation of the financial statements in accordance with the requirements of Swiss law and the articles of the association. This responsibility includes designing, implementing and maintaining an internal control system relevant to the preparation of financial statements that are free from material misstatement, whether due to fraud or error. The Board is further responsible for selecting and applying appropriate accounting policies and making accounting estimates that are reasonable in the circumstances.

#### *Auditor's Responsibility*

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Swiss Auditing Standards. Those standards require that we plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers the internal control system relevant to the entity's preparation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the existence and effectiveness of the entity's internal control system. An audit also includes evaluating the appropriateness of the accounting policies used and the reasonableness of accounting estimates made, as well as evaluating the overall presentation of the financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



*Opinion*

In our opinion, the financial statements for the year ended December 31, 2014, showing accumulating losses of CHF 4,167,009 comply with Swiss law and the articles of the association.

PricewaterhouseCoopers SA

Guillaume Nayet  
Audit expert

Olivier Mirshak  
Audit expert

Lausanne, June 19, 2015

Enclosure:

- Financial statements (balance sheet, statement of income and expenditure and notes)



**International Golf Federation, Lausanne**

**Balance sheet at December 31**

**In Swiss Francs with convenience translation into US dollar**

	Notes	<u>2014</u>	<u>2013</u>	<u>2014</u>	<u>2013</u>
<b>Assets</b>		<b>CHF</b>	<b>CHF</b>	<b>USD</b>	<b>USD</b>
<b>Current assets</b>					
Cash at bank and in hand		804'416	499'107	812'879	560'473
Accounts receivable		159'069	11'838	160'742	13'293
Prepaid expenses & other assets	3	45'231	32'723	45'706	36'747
		<u>1'008'716</u>	<u>543'668</u>	<u>1'019'328</u>	<u>610'512</u>
<b>Fixed assets</b>					
Tangible fixed assets	4	10'187	17'928	10'294	20'132
Intangible fixed assets	5	817	983	826	1'103
		<u>11'004</u>	<u>18'911</u>	<u>11'120</u>	<u>21'236</u>
<b>Total assets</b>		<u><u>1'019'720</u></u>	<u><u>562'579</u></u>	<u><u>1'030'447</u></u>	<u><u>631'748</u></u>
<b>Liabilities and funds</b>					
<b>Current liabilities</b>					
Accounts payable		3'866	25'029	3'907	28'106
Accrued and other payables	6	415'516	246'963	419'887	277'327
Deferred income	7	4'948	4'453	5'000	5'000
		<u>424'330</u>	<u>276'445</u>	<u>428'793</u>	<u>310'433</u>
<b>Non-current liabilities</b>					
Subordinated long term loans	8	4'762'400	2'949'820	4'812'500	3'312'500
		<u>4'762'400</u>	<u>2'949'820</u>	<u>4'812'500</u>	<u>3'312'500</u>
<b>Funds</b>					
Accumulated losses	8	- 4'167'009	- 2'663'685	- 4'210'846	- 2'991'185
<b>Total liabilities and funds</b>		<u><u>1'019'720</u></u>	<u><u>562'579</u></u>	<u><u>1'030'447</u></u>	<u><u>631'748</u></u>

**International Golf Federation, Lausanne**

**Statement of income and expenditure for the years  
2014 and 2013  
In Swiss Francs with convenience translation into US dollar**

	Notes	2014	2013	2014	2013
		CHF	CHF	USD	USD
<b>Income</b>					
IOC Contribution		238'057	0	260'434	0
Members contributions		0	0	0	0
Financial income		2	2	2	3
Subscription for Championship		89'396	0	97'799	0
Other income		7'437	12'650	8'136	13'648
		<u>334'891</u>	<u>12'652</u>	<u>366'371</u>	<u>13'651</u>
<b>Expenditure</b>					
Staff costs	9	762'186	696'722	833'831	751'729
Travel and representation		176'826	104'009	193'447	112'221
YOG relative expenses		89'467	0	97'877	0
Marketing and communication		30'719	2'173	33'607	2'345
Office costs		106'422	83'453	116'426	90'041
Fees		111'440	140'131	121'916	151'195
Interest expenses		130'368	88'375	142'622	95'352
Exchange loss / (gain)		15'653	11'995	17'125	12'942
Translation adjustment		388'460	- 85'868	0	0
Other expenditure		17'427	12'031	19'066	12'981
Amortisation		9'247	11'078	10'116	11'953
		<u>1'838'216</u>	<u>1'064'099</u>	<u>1'586'032</u>	<u>1'240'757</u>
<b>Excess of income over expenditure (expenditure over income) for the year</b>					
		-1'503'324	-1'051'447	-1'219'661	-1'227'107
Accumulated loss at beginning		- 2'663'685	- 1'612'238	- 2'991'185	- 1'764'079
<b>Accumulated loss at end of the period</b>		<u><u>- 4'167'009</u></u>	<u><u>- 2'663'685</u></u>	<u><u>- 4'210'846</u></u>	<u><u>- 2'991'185</u></u>

## **International Golf Federation, Lausanne**

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### **Notes to the financial statements 2014 and 2013 In Swiss Francs with convenience translation into US dollar**

#### **1. Activity**

The International Golf Federation (IGF) is the world-wide Golf sports organisation, the headquarters of which are located in Lausanne, Switzerland.

the objectives of International Golf Federation are:

- (a) to encourage the international development of the sport of golf;
- (b) to foster friendship and sportmanship among the peoples of the world by organising biennially amateur team championships for the Eisenhower Trophy (for men) and the Espirito Santo trophy (for women);
- (c) to promote golf as an Olympic sport; and
- (d) to act as the international federation for golf in the Olympic Games and thereby to establish and enforce, in accordance with the Olympic spirit, the rules concerning the playing of golf in the Olympic Games and to fulfil in respect of the sport of golf the mission and role of an international federation within the Olympic movement.

#### **2. Summary of significant accounting policies**

##### **2.1 Basis of accounting**

IGF uses the accruals basis of accounting in preparing the financial statements.

The annual accounts have been prepared under the disposition of the Swiss Law prior to the modification introduced on January 1, 2013, in accordance with the transitional disposition of the new accounting law.

##### **2.2 Fixed assets**

Fixed assets are stated at acquisition cost. When assets are retired or otherwise disposed of, the cost of the asset and the related accumulated depreciation are removed from the accounts. Any profit or loss on retirement is reflected in the earnings for the period.

##### **2.3 Depreciation**

Depreciation is calculated on the basis of the cost of the assets and on their estimated useful lives using the reducing balance method.

##### **2.4 Deferred income**

Any funds received for events to be held in the future, where reimbursement of these funds would be necessary in the case of event cancellation, are deferred in the balance sheet and not recognised as income until the event for which the funds were received has taken place.

##### **2.5 Accounting for foreign currencies**

The functional currency of IGF is the US Dollar. Assets and liabilities denominated in currencies other than US Dollar are recorded based on exchange rates ruling at the year-end. Transactions denominated in other than US Dollar are recorded at average rates for the year. All exchange losses and realised exchange gains are recognised in the statement of income and expenditure.

Financial statements are converted for presentation purpose into Swiss Francs as of the year end. Assets and liabilities are converted using the exchange rate at the year end whereas elements of the statement of income and expenditure are converted using the average exchange rate over the period. The difference arising from the conversion is recognised as exchange gain or loss of the period in the statement of income and expenditure.

**International Golf Federation, Lausanne**

**Notes to the financial statements 2014 and 2013  
In Swiss Francs with convenience translation into US dollar**

	<b>2014</b>	<b>2013</b>	<b>2014</b>	<b>2013</b>
	<b>CHF</b>	<b>CHF</b>	<b>USD</b>	<b>USD</b>
<b>3. Prepaid expenses and other current assets</b>				
Prepaid taxes	4'193	3'471	4'237	3'898
Other prepaid expenditures	41'038	29'252	41'470	32'849
	<u>45'231</u>	<u>32'723</u>	<u>45'706</u>	<u>36'747</u>
<b>4. Tangible fixed assets, net of depreciation</b>				
IT equipment	285	1'390	288	1'561
Furnitures and office equipment	9'902	16'538	10'006	18'571
	<u>10'187</u>	<u>17'928</u>	<u>10'294</u>	<u>20'132</u>
<b>5. Intangible fixed assets, net of depreciation</b>				
Software	817	983	826	1'103
	<u>817</u>	<u>983</u>	<u>826</u>	<u>1'103</u>
<b>6. Accrued and other payables</b>				
Social charges	3'700	0	3'738	0
Interest accrual	305'130	147'623	308'340	165'774
Other accruals	8'001	4'987	8'085	5'600
other payables	98'685	94'353	99'723	105'954
	<u>415'516</u>	<u>246'963</u>	<u>419'887</u>	<u>277'327</u>
<b>7. Deffered income</b>				
YOG 2014 expense allowance	4'948	4'453	5'000	5'000
	<u>4'948</u>	<u>4'453</u>	<u>5'000</u>	<u>5'000</u>
<b>8. Subordinated Long-term loans</b>				
Europa Tour	742'192	489'781	750'000	550'000
LPGA	358'726	233'759	362'500	262'500
PGA of America	742'192	489'781	750'000	550'000
PGA Tour	742'192	489'781	750'000	550'000
R & A	742'192	489'781	750'000	550'000
USGA	742'192	489'781	750'000	550'000
Augusta National Golf Club	692'713	267'153	700'000	300'000
	<u>4'762'400</u>	<u>2'949'820</u>	<u>4'812'500</u>	<u>3'312'500</u>
Accumulated losses are fully covered by the subordinated loans.				
<b>9. Staff costs</b>				
Gross salary	540'943	587'886	591'792	634'300
Social charges	79'484	101'863	86'956	109'905
Other staff costs	141'758	6'974	155'083	7'524
	<u>762'186</u>	<u>696'722</u>	<u>833'831</u>	<u>751'729</u>



***International Golf Federation (IGF)  
Lausanne***

***Report of the auditor  
to the Members of International  
Golf Federation (IGF)  
on the financial statements 2015***



Report of the auditor  
to the Members of  
International Golf Federation (IGF)  
Lausanne

On your instructions, we have audited the financial statements of International Golf Federation (IGF), which comprise the balance sheet, statement of income and expenditure and notes, for the year ended 31 December 2015.

#### *Board's Responsibility*

The Board is responsible for the preparation of the financial statements in accordance with the requirements of Swiss law and the articles of the association. This responsibility includes designing, implementing and maintaining an internal control system relevant to the preparation of financial statements that are free from material misstatement, whether due to fraud or error. The Board is further responsible for selecting and applying appropriate accounting policies and making accounting estimates that are reasonable in the circumstances.

#### *Auditor's Responsibility*

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Swiss Auditing Standards. Those standards require that we plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers the internal control system relevant to the entity's preparation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the existence and effectiveness of the entity's internal control system. An audit also includes evaluating the appropriateness of the accounting policies used and the reasonableness of accounting estimates made, as well as evaluating the overall presentation of the financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



*Opinion*

In our opinion, the financial statements for the year ended December 31, 2015, showing accumulating losses of CHF 5,669,570 comply with Swiss law and the articles of the association.

PricewaterhouseCoopers SA

Guillaume Nayet  
Audit expert

Julien Droz  
Audit expert

Lausanne, 4 July 2016

Enclosure:

- Financial statements (balance sheet, statement of income and expenditure and notes)

**International Golf Federation, Lausanne**

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**Balance sheet at December 31**

**In Swiss Francs with convenience translation into US dollar**

	Notes	<u>2015</u>	<u>2014</u>	<u>2015</u>	<u>2014</u>
<b>Assets</b>		<b>CHF</b>	<b>CHF</b>	<b>USD</b>	<b>USD</b>
<b>Current assets</b>					
Cash at bank and in hand		895'621	804'416	903'673	812'879
Accounts receivable		9'026	159'069	9'107	160'742
Prepaid expenses & other assets	3	1'024'072	45'231	1'033'279	45'706
		<u>1'928'720</u>	<u>1'008'716</u>	<u>1'946'059</u>	<u>1'019'328</u>
<b>Fixed assets</b>					
Tangible fixed assets	4	7'002	10'187	7'065	10'294
Intangible fixed assets	5	105	817	106	826
		<u>7'108</u>	<u>11'004</u>	<u>7'172</u>	<u>11'120</u>
<b>Total assets</b>		<u>1'935'828</u>	<u>1'019'720</u>	<u>1'953'231</u>	<u>1'030'447</u>
<b>Liabilities and funds</b>					
<b>Current liabilities</b>					
Accounts payable		477'499	3'866	481'792	3'907
Accrued and other payables	6	621'604	415'516	627'193	419'887
Deferred income	7	110'294	4'948	111'285	5'000
		<u>1'209'397</u>	<u>424'330</u>	<u>1'220'270</u>	<u>428'793</u>
<b>Non-current liabilities</b>					
Subordinated long term loans	8	6'396'000	4'762'400	6'453'500	4'812'500
		<u>6'396'000</u>	<u>4'762'400</u>	<u>6'453'500</u>	<u>4'812'500</u>
<b>Funds</b>					
Accumulated losses	8	- 5'669'570	- 4'167'009	- 5'720'539	- 4'210'846
<b>Total liabilities and funds</b>		<u>1'935'828</u>	<u>1'019'720</u>	<u>1'953'231</u>	<u>1'030'447</u>



**International Golf Federation, Lausanne**

**Statement of income and expenditure for the years**

**2014 and 2013**

**In Swiss Francs with convenience translation into US dollar**

	Notes	<u>2015</u>	<u>2014</u>	<u>2015</u>	<u>2014</u>
		CHF	CHF	USD	USD
<b>Income</b>					
IOC Contribution		67'317	238'057	70'000	260'434
Financial income		0	2	0	2
Subscription for Championship		0	89'396	0	97'799
Other income		22'391	7'437	23'283	8'136
		<u>89'708</u>	<u>334'891</u>	<u>93'283</u>	<u>366'371</u>
<b>Expenditure</b>					
Staff costs	9	862'053	762'186	896'406	833'831
Travel and representation		191'585	176'826	199'219	193'447
YOG relative expenses		0	89'467	0	97'877
Marketing and communication		57'158	30'719	59'436	33'607
Office costs		85'770	106'422	89'188	116'426
Fees		122'624	111'440	127'510	121'916
Interest expenses		175'326	130'368	182'313	142'622
Exchange loss / (gain)		27'600	15'653	28'713	17'125
Translation adjustment		50'735	388'460	0	0
Other expenditure		9'263	17'427	9'632	19'066
Amortisation		10'155	9'247	10'560	10'116
		<u>1'592'269</u>	<u>1'838'216</u>	<u>1'602'977</u>	<u>1'586'032</u>
<b>Excess of income over expenditure</b>					
<b>(expenditure over income) for the year</b>		-1'502'560	-1'503'324	-1'509'694	-1'219'661
Accumulated loss at beginning		-4'167'009	-2'663'685	-4'210'846	-2'991'185
<b>Accumulated loss at end of the period</b>		<u>-5'669'570</u>	<u>-4'167'009</u>	<u>-5'720'540</u>	<u>-4'210'846</u>

## **International Golf Federation, Lausanne**

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### **Notes to the financial statements 2015 and 2014 In Swiss Francs with convenience translation into US dollar**

#### **1. Activity**

The International Golf Federation (IGF) is the world-wide Golf sports organisation, the headquarters of which are located in Lausanne, Switzerland.

the objectives of International Golf Federation are:

- (a) to encourage the international development of the sport of golf;
- (b) to foster friendship and sportmanship among the peoples of the world by organising biennially amateur team championships for the Eisenhower Trophy (for men) and the Espirito Santo trophy (for women);
- (c) to promote golf as an Olympic sport; and
- (d) to act as the international federation for golf in the Olympic Games and thereby to establish and enforce, in accordance with the Olympic spirit, the rules concerning the playing of golf in the Olympic Games and to fulfil in respect of the sport of golf the mission and role of an international federation within the Olympic movement.

#### **2. Summary of significant accounting policies**

##### **2.1 Basis of accounting**

IGF uses the accruals basis of accounting in preparing the financial statements.

##### **2.2 Fixed assets**

Fixed assets are stated at acquisition cost. When assets are retired or otherwise disposed of, the cost of the asset and the related accumulated depreciation are removed from the accounts. Any profit or loss on retirement is reflected in the earnings for the period.

##### **2.3 Depreciation**

Depreciation is calculated on the basis of the cost of the assets and on their estimated useful lives using the reducing balance method.

##### **2.4 Deferred income**

Any funds received for events to be held in the future, where reimbursement of these funds would be necessary in the case of event cancellation, are deferred in the balance sheet and not recognised as income until the event for which the funds were received has taken place.

##### **2.5 Accounting for foreign currencies**

The functional currency of IGF is the US Dollar. Assets and liabilities denominated in currencies other than US Dollar are recorded based on exchange rates ruling at the year-end. Transactions denominated in other than US Dollar are recorded at average rates for the year. All exchange losses and realised exchange gains are recognised in the statement of income and expenditure.

Financial statements are converted for presentation purpose into Swiss Francs as of the year end. Assets and liabilities are converted using the exchange rate at the year end whereas elements of the statement of income and expenditure are converted using the average exchange rate over the period. The difference arising from the conversion is recognised as exchange gain or loss of the period in the statement of income and expenditure.

**International Golf Federation, Lausanne**

**Notes to the financial statements 2015 and 2014**  
**In Swiss Francs with convenience translation into US dollar**

	<b>2015</b>	<b>2014</b>	<b>2015</b>	<b>2014</b>
	<b>CHF</b>	<b>CHF</b>	<b>USD</b>	<b>USD</b>
<b>3. Prepaid expenses and other current assets</b>				
Prepaid taxes	2'513	4'193	2'536	4'237
Rio prepaid expenses	981'467	0	990'290	0
Other prepaid expenditures	40'092	41'038	40'453	41'470
	<u>1'024'072</u>	<u>45'231</u>	<u>1'033'279</u>	<u>45'706</u>
<b>4. Tangible fixed assets, net of depreciation</b>				
IT equipment	727	285	734	288
Furnitures and office equipment	6'275	9'902	6'332	10'006
	<u>7'002</u>	<u>10'187</u>	<u>7'065</u>	<u>10'294</u>
<b>5. Intangible fixed assets, net of depreciation</b>				
Software	105	817	106	826
	<u>105</u>	<u>817</u>	<u>106</u>	<u>826</u>
<b>6. Accrued and other payables</b>				
Social charges	64'044	3'700	64'619	3'738
Interest accrual	485'257	305'130	489'619	308'340
Other accruals	5'748	8'001	5'800	8'085
other payables	65'586	98'685	66'175	99'723
	<u>620'635</u>	<u>415'516</u>	<u>626'214</u>	<u>419'887</u>
<b>7. Deferred income</b>				
Rio 2016 deferred income	110'294	0	111'285	0
YOG 2014 expense allowance	0	4'948	0	5'000
	<u>110'294</u>	<u>4'948</u>	<u>111'285</u>	<u>5'000</u>
<b>8. Subordinated Long-term loans</b>				
Europa Tour	1'002'983	742'192	1'012'000	750'000
LPGA	489'103	358'726	493'500	362'500
PGA of America	941'536	742'192	950'000	750'000
PGA Tour	1'002'983	742'192	1'012'000	750'000
R & A	1'002'983	742'192	1'012'000	750'000
USGA	1'002'983	742'192	1'012'000	750'000
Augusta National Golf Club	953'429	692'713	962'000	700'000
	<u>6'396'000</u>	<u>4'762'400</u>	<u>6'453'500</u>	<u>4'812'500</u>
Accumulated losses are fully covered by the subordinated loans.				
<b>9. Staff costs</b>				
Gross salary	660'018	540'943	686'320	591'792
Social charges	110'057	79'484	114'443	86'956
Other staff costs	91'978	141'758	95'643	155'083
	<u>862'053</u>	<u>762'186</u>	<u>896'406</u>	<u>833'831</u>



## IGF Administration Report by the Executive Director to the 2016 IGF Biennial Meeting

19 September 2016

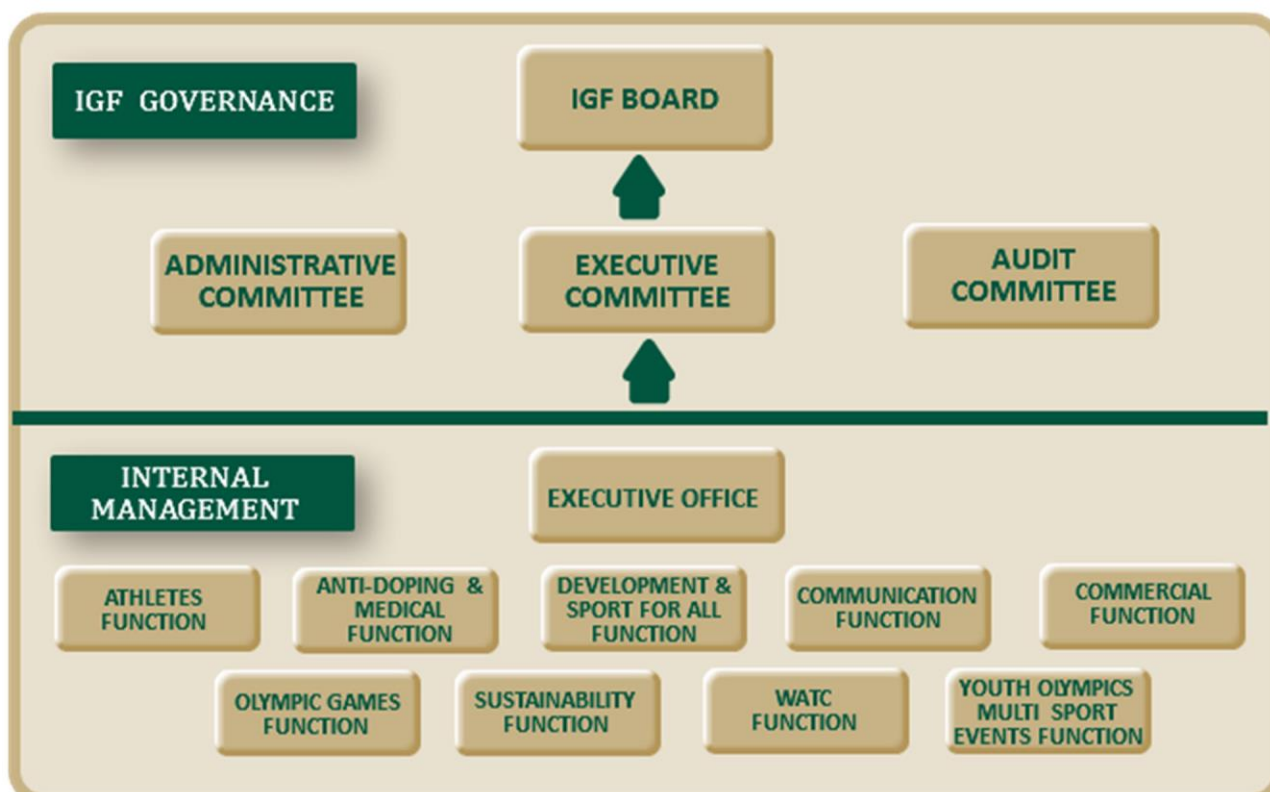
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# 1. Introduction

It is my honour and pleasure to present this report to the IGF membership on the activities of the International Golf Federation’s (IGF) administration since the last Biennial meeting of the IGF held in Karuizawa, Japan on 8 September 2014.

# 2. Administration



<p><b>IGF Board</b></p>	<ul style="list-style-type: none"> <li>• Responsible for the planning, organisation, financing and oversight generally of the IGF</li> <li>• Day-to-day management and operation delegated to the IGF Executive Director</li> <li>• Board has met on –             <ul style="list-style-type: none"> <li>○ 15 December 2014</li> <li>○ 8 April 2015</li> <li>○ 14 July 2015</li> <li>○ 1 December 2015</li> <li>○ 6 April 2016</li> <li>○ 12 July 2016</li> </ul> </li> </ul>
<p><b>IGF Board Members</b></p>	<ul style="list-style-type: none"> <li>• Mr. Mike Davis (United States Golf Association) –Chairman</li> <li>• Mr. Peter Bevacqua (PGA of America)</li> <li>• Mr. John Byers (Brazilian Golf Confederation)</li> <li>• Mr. Mike Davis (United States Golf Association)</li> <li>• Mr. Peter Dawson (The R&amp;A) – ex officio IGF President</li> <li>• Mr. Timothy W. Finchem (PGA Tour)</li> <li>• Mr. E. William Jones, Jr.(Augusta National Golf Club)</li> <li>• Mr. George O’Grady (European Tour)</li> <li>• Mr. Martin Slumbers (The R&amp;A)</li> </ul>



	<ul style="list-style-type: none"> <li>• Mr Dilip Thomas (Indian Golf Union)</li> <li>• Mr Ty Votaw – (PGA Tour) ex officio IGF Vice President</li> <li>• Mr Michael Whan (Ladies Professional Golf Association)</li> <li>• Mr Antony Scanlon - Secretary (IGF)</li> </ul>
<b>Audit Committee</b>	<ul style="list-style-type: none"> <li>• Responsible for the oversight of financial integrity, internal controls, risk management, remuneration and external audit</li> <li>• The members of this Committee are nominated by the IGF Board</li> </ul>
<b>Audit Committee Members</b>	<ul style="list-style-type: none"> <li>• Mr John Byers (Brazilian Golf Confederation)</li> <li>• Mr Mike Davis (United States Golf Association)</li> <li>• Mr George O'Grady (European Tour)</li> </ul>
<b>Administrative Committee</b>	<ul style="list-style-type: none"> <li>• Responsible for the: <ul style="list-style-type: none"> <li>○ approval of National Federation Membership;</li> <li>○ fostering development of golf;</li> <li>○ organising the Youth Olympic Games and the World Amateur Team Championships;</li> <li>○ organisation, financing and oversight of affairs managed by the Administrative Committee</li> <li>○ interaction between National Federation Members and National Olympic Committees</li> </ul> </li> </ul>
<b>Administrative Committee Members</b>	<ul style="list-style-type: none"> <li>• Mr Clive Edginton (The R&amp;A) – Joint Chairman</li> <li>• Mrs. Diana Murphy (United States Golf Association) - Joint Chairman</li> <li>• Ms Nobuko Hirayama – (Japan Golf Association) - Women's Chairman</li> <li>• Mr. Miguel Leeson (Argentine Golf Association)</li> <li>• Mr. Michael Sammells (Golf Australia)</li> <li>• Mr. Scott Simmons (Golf Canada)</li> <li>• Mr. Lazaro Perez Martinez (Colombian Golf Federation)</li> <li>• Mr. Antti Peltoniemi (Finnish Golf Union)</li> <li>• Ms. Marion Thannhäuser (German Golf Association)</li> <li>• Ms. Margaret Hamilton (Hong Kong Golf Association, Ltd)</li> <li>• Mr. Dilip Thomas (Indian Golf Union)</li> <li>• Mr. Keisuke Muratsu (Japan Golf Association)</li> <li>• Mr. Kang Hying-mo (Korea Golf Association)</li> <li>• Mr. Sidney Wolf (Puerto Rico Golf Association)</li> <li>• Mr. Peter Unsworth (The R&amp;A)</li> <li>• Mr. Geoff Taylor (South African Golf Association)</li> <li>• Mr. Gonzaga Escauriaza (Royal Spanish Golf Federation)</li> <li>• Ms. Stasia Collins (United States Golf Association)</li> <li>• Mr. Rollo McClure (Advisory)Golfing Union of Ireland</li> <li>• Mr Antony Scanlon (IGF) – Secretary</li> </ul>
<b>Executive Committee</b>	<ul style="list-style-type: none"> <li>• Responsible for the: <ul style="list-style-type: none"> <li>○ approval of Professional Membership;</li> <li>○ fostering development of golf;</li> <li>○ fulfilment of IGF role as the IF for the Olympic movement and golf's participation at the Olympic Games;</li> <li>○ organisation, financing and oversight of affairs managed by the Executive Committee</li> </ul> </li> </ul>
<b>Executive Committee Members</b>	<ul style="list-style-type: none"> <li>• Mr George O'Grady (European Tour)– Chairman</li> <li>• Mr. Peter Bevacqua (Professional Golf Association of America)</li> <li>• Mr Mike Davis (United States Golf Association)</li> <li>• Mr Peter Dawson (The R&amp;A) – ex officio IGF President</li> <li>• Mr. Timothy W. Finchem (PGA Tour)</li> <li>• Mr. E. William Jones, Jr.(Augusta National Golf Club)</li> <li>• Mr Martin Slumbers (The R&amp;A)</li> </ul>



	<ul style="list-style-type: none"> <li>• Mr Ty Votaw (PGA Tour) – ex officio IGF Vice President</li> <li>• Mr Michael Whan (Ladies Professional Golf Association)</li> <li>• Mr Antony Scanlon (IGF)- Secretary</li> </ul>
<p><b>Vale Patricia (Patsy) Hankins</b></p>	<div data-bbox="874 450 1225 936" data-label="Image"> </div> <ul style="list-style-type: none"> <li>• It was with great sadness that our esteemed Woman's Chairman, Patricia Hankins passed away suddenly on the 22nd of October 2015. We greatly acknowledge her exceptional achievements and leadership in both New Zealand and international golf. Patsy's friendly demeanour and open approach earned her great respect amongst her peers. She is very much missed and will be in our thoughts during the 2016 Mexico WATC. Our sincere condolences go out to her family.</li> </ul>
<p><b>Woman's Chairman</b></p>	<ul style="list-style-type: none"> <li>• Ms Nobuko Hirayama as the interim Women's Chairman of the International Golf Federation by the Administrative Committee. Her term lasts until the next biennial meeting of the National Federation Members. Ms Hirayama's appointment follows the sad passing late last year of our esteemed Women's Chairman, Patsy Hankins.</li> <li>• The membership will be asked to vote at the IGF biennial meeting on Ms Hirayama's appointment as Women's Chairman, to fulfil the remainder of the Asia-Pacific Zone term for the position until 2018.</li> </ul>





### 3. IGF Office



<b>IGF Office</b>	<ul style="list-style-type: none"> <li>• The IGF office is located at Maison du Sport Ave du Rhodanie 54 CH 1007 Lausanne Switzerland</li> <li>• Telephone - +41 21 623 12 12</li> <li>• Facsimile- +41 21 601 64 77</li> </ul>
<b>Legal status</b>	<ul style="list-style-type: none"> <li>• The IGF is registered on the Registre du Commerce du Canton Vaud as an association and has also been granted tax exempt status by the Canton Vaud.</li> </ul>
<b>Auditor</b>	<ul style="list-style-type: none"> <li>• PWC continue to be the auditors of the IGF. This appointment is made annually by the IGF Board.</li> </ul>
<b>IGF Staff</b>	<ul style="list-style-type: none"> <li>• IGF continues to have a small team in Switzerland with three permanent staff. <ul style="list-style-type: none"> <li>○ Mr Antony Scanlon – Executive Director</li> <li>○ Mrs Jennifer O'Brien - Senior Project Manager</li> <li>○ Ms Aurelia Tacchini – Project Manager</li> <li>○ Mrs Fanny Chase – Administrative Assistant</li> </ul> </li> <li>• Mrs Fanny Chase joined the IGF on 1 February 2015, having extensive experience in the golf and hospitality industries.</li> </ul>



<p><b>Approach to Delivery</b></p>	<ul style="list-style-type: none"> <li>The IGF continues to utilise and benefit from the expertise and resources of its membership and most especially our <b>Delivery Partners</b> to fulfil our obligations as an International Federation and deliver our daily activities and strategic imperatives.</li> </ul>
<p><b>Functional Lead</b></p>	<ul style="list-style-type: none"> <li>IGF Functional lead fulfilled by delivery partner staff member remotely</li> <li>IGF assigns Project Manager to provide secretariat and project management support</li> </ul>
<p><b>Strategic Planning Team</b></p>	<ul style="list-style-type: none"> <li>Other delivery partners provide members to the Functional Strategic Planning Team</li> <li>Develop strategic plan for the function</li> </ul>
<p><b>Implementation</b></p>	<ul style="list-style-type: none"> <li>Projects and activities from the Functional strategic plan are allocated to delivery partners</li> <li>Delivery partners provide resources to complete projects</li> </ul>

## 4. Rio 2016 Olympic Games

### 4.1 Golf Course



<b>Location</b>	<ul style="list-style-type: none"> <li>The Olympic golf course has been built at Reserva de Marapendi in Barra da Tijuca, located approximately nine kilometres from the Athletes' Village and seven kilometres from the Main Press Centre (MPC) and the International Broadcast Centre (IBC).</li> </ul>
<b>Designers</b>	<ul style="list-style-type: none"> <li>The Olympic Golf Course was designed by Gil Hanse and Amy Alcott from Hanse Golf Course Design.</li> <li>The design and layout of the course received high praise from the athletes and the media and contributed greatly to the drama and excitement of the Olympic golf events.</li> </ul>
<b>Course Condition</b>	<ul style="list-style-type: none"> <li>High praise was also accorded to the preparation and conditioning of the golf course. Given that the age of the course and its usage was limited to the March 2016 Test Event, the conditioning of the course was commendable. Tremendous credit should be given to the Superintendent, Neil Cleverly, for his untiring commitment to the project and for building a maintenance team from a low skill base to one that is highly talented.</li> </ul>
<b>PGA TOUR DSI/CSI Support</b>	<ul style="list-style-type: none"> <li>PGA TOUR DSI/CSI staff presence and support on site has been considerable throughout the project. Their knowledge and expertise was integral to the success of the construction, maintenance and preparation of the golf course.</li> </ul>
<b>Legacy</b>	<ul style="list-style-type: none"> <li>After the 2016 Olympic Games, the course will be used as a public facility with the chief purpose of promoting golf in Brazil and the globe, representing one of the most important Olympic Games legacies for sport development in the country.</li> <li>The Brazilian Golf Confederation (CBG) have entered into an agreement with the Municipality of Rio de Janeiro for the leasehold of the course for 20 years.</li> </ul>





<b>Brazilian Golf Confederation (CBG)</b>	<ul style="list-style-type: none"> <li>The IGF acknowledges and thanks the great support and partnership it experienced with the Brazilian Golf Confederation (CBG) and would like to personally acknowledge the tremendous contributions of its President Mr Paulo Pacheco and Chief Executive Mr Marcio Galvão.</li> </ul>
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## 4.2 Competition Management

<b>IGF Competitions Committee</b>	<ul style="list-style-type: none"> <li>The IGF Competitions Committee consists of the following members                             <ul style="list-style-type: none"> <li>Mr John Bodenhamer (USGA)</li> <li>Mr Heather Daly-Donofrio (LPGA)</li> <li>Mr Tyler Dennis (PGA Tour)</li> <li>Mr David Garland (European Tour)</li> <li>Mr Kerry Haigh (PGA of America)</li> <li>Mr Davide Lantos (LET)</li> <li>Mr Grant Moir (R&amp;A)</li> <li>Mrs Jennifer O'Brien (IGF)</li> <li>Mr Antony Scanlon (IGF)</li> </ul> </li> <li>The contributions of all the members of the Competitions Committee is greatly appreciated and the success of the Olympic Competition can be attributed directly to their work and dedication.</li> </ul>
<b>IGF Competitions Committee Duties</b>	<ul style="list-style-type: none"> <li>The duties of the IGF Competitions Committee includes:                             <ul style="list-style-type: none"> <li>Responsibility for overseeing the management and presentation of the Olympic Golf Competition.</li> <li>Ensuring that all athletes nominated to compete in the Olympic Golf Competition are eligible to participate.</li> <li>Recommending Referees/Officials for the Olympic Golf Competition.</li> </ul> </li> </ul>

<b>Test Event</b>	<ul style="list-style-type: none"> <li>• The Test Event held on 8 March 2016 was a success from a public relations and communications perspective. With the largest local and international media interest and attendance of any of the Test Events held to date. It also engendered the most positive coverage that Rio 2016 had received in quite some time.</li> <li>• The participation of nine Brazilian professional players contributed greatly to the local media interest. Additionally, all were truly honoured and appreciative of the opportunity and spoke glowingly about the design and condition of the golf course.</li> <li>• Operationally, we were met with some challenges and we were able to glean some useful insights and learnings from the event.</li> <li>• The scoring system was successfully tested during the event and the following day by scoring volunteers. It was concerning that only 50% of the volunteers that committed to participate attended and it appeared consistent with other Test events. With no real volunteer culture in Brazil and late implementation of the process by Rio 2016, it was identified that volunteer recruitment and retention would be a Games-wide issue.</li> <li>• Learnings and points that needed to be addressed from the test event were followed up with Rio 2016 for application at Games time.</li> </ul>
<b>Rio 2016 Olympic Games Golf Regulations</b>	<ul style="list-style-type: none"> <li>• One of the key outputs of the IGF Competitions Committee was the production of the Rio 2016 Olympic Games Golf Regulations.</li> </ul>
<b>Appointment of Referees / International Technical Officials (ITOs)</b>	<ul style="list-style-type: none"> <li>• For the Olympic Games, referees/ International Technical Officials (ITOs) are nominated, reviewed and approved by the IGF Competitions Committee. ITOs are required to meet the standards as set by the R&amp;A and USGA for officiating at Major Championships.</li> <li>• A total of 81 referees / International Technical Officials were appointed by the Competitions Committee to officiate in the Rio 2016 Olympic Games golf events.</li> <li>• These referees broadly represented the Professional and National Federation Memberships of the IGF.</li> </ul>
<b>Appointment of Referees / National Technical Officials (NTOs)</b>	<ul style="list-style-type: none"> <li>• National Technical Officials (NTOs) play a support role to the ITOs. They were nominated by the Brazilian Golf Federation (Confederação Brasileira Golfe - CBG), in consultation with the OCOG and were approved by the IGF.</li> <li>• NTOs were required to have completed the R&amp;A rules course level 2, reside in Brazil/be associated with the CBG, have participated in a substantial number of national events and at least two of the PGA Tour Latino America events and should participate in the Olympic Test Event.</li> <li>• There were 8 NTOs appointed for the Rio2016 Olympic Games.</li> </ul>
<b>Chief Referees</b>	<ul style="list-style-type: none"> <li>• Mr John Paramor (European Tour) and Ms Sue Witters (LPGA) were the Chief Referees for the respective men's and women's events.</li> </ul>
<b>Qualifications &amp; Entries</b>	<ul style="list-style-type: none"> <li>• The qualification period to earn Olympic Golf Ranking was from 14 July 2014 through to 11 July 2016.</li> <li>• On 12 July, Olympic Golf Rankings were published and IGF informed NOC / NFs of athlete allocations.</li> <li>• Entry Forms were completed by the NOCs by 18 July 2016.</li> <li>• Two NOCs, Netherlands and New Zealand chose not to enter two of their athletes who had qualified for the women's event and their positions were reallocated.</li> </ul>
<b>Diversity in Entries</b>	<ul style="list-style-type: none"> <li>• 41 National Olympic Committees entered players for the 120 entry places for the men's and women's individual stroke play events.</li> </ul>



<p><b>Medals &amp; Diplomas</b></p>	<ul style="list-style-type: none"> <li>• Medals are awarded for first, second and third place to the lowest three individual finishers in each competition based on cumulative score for the four rounds as listed below             <ul style="list-style-type: none"> <li>○ First place: A gold medal, a diploma and an Olympic medallist's pin.</li> <li>○ Second place: A silver medal, a diploma and an Olympic medallist's pin.</li> <li>○ Third place: A bronze medal, a diploma and an Olympic medallist's pin.</li> <li>○ Fourth, fifth, sixth, seventh and eighth places, including ties: A diploma (no play-off for these positions).</li> </ul> </li> <li>• As stated in the Olympic Charter, bye-law to Rule 46, 1.2, it is the responsibility of the IGF to establish the final results and ranking of the Olympic competitions.</li> </ul>
<p><b>Diversity in Medal Distribution</b></p>	<ul style="list-style-type: none"> <li>• All six medals awarded in the two golf events were distributed among six different nations and four of the five Olympic continents – Korea-Asia (Inbee Park) New Zealand- Oceania (Lydia Ko) and China – Asia (Shanshan Feng) in the women's event and Great Britain- Europe (Justin Rose), Sweden – Europe (Henrik Stenson) and the United States - Americas (Matt Kuchar) in men's event.</li> </ul>





## 4.3 Men's Event



### Justin Rose Olympic Champion

- It took 112 years for golf to find a new Olympic champion, but it was well worth the wait. Great Britain's Justin Rose followed in the footsteps of the long-departed George Lyon of Canada when he climbed onto the podium to collect the Olympic gold medal in Rio de Janeiro.

On a sun-drenched final day, in front of a sell-out crowd of 12,000 at Reserva de Marapendi Golf Course, Rose added the Olympic crown to his 2013 US Open title after a prolonged and exciting battle down the stretch with Sweden's Henrik Stenson.

In the end, the packed grandstand which turned the 18th arena into a noisy sporting amphitheatre, watched spellbound as Rose got up-and-down from the side of the green for the birdie which sealed a worthy gold medal performance.

Stenson, who knew he needed to hole a 25-footer of his own to force a play-off, three-putted and the first Olympic golf competition since 1904 had a new champion.

Stenson, who emerged on top after a similarly epic shoot-out with Phil Mickelson in The Open at Royal Troon last night, had to accept second place this time and the silver medal was a deserving reward for his part in a wonderful spectacle which saw Matt Kuchar of the United States claim the bronze medal after a course record-equalling last round of 63.

Rose finished with four rounds in the sixties and his closing 67 secured the gold medal with a 16-under-par total of 268. Stenson took silver with a fourth-round 68 for 270 and Kuchar's swashbuckling last day brought home the remaining medal on 271.



The leading three players completed the 72-hole test detached from the rest of the field, in which Belgium's Thomas Pieters finished a highly creditable fourth after slicing 12 shots off his third-round 77 with a final day 65.

After holing out for a birdie four on the 18th, Rose punched the air in celebration and fell into the arms of his wife, Kate, before savouring the medal ceremony as the Olympic golf champion.

"Olympic gold medalist – It sounds absolutely incredible," said the 36-year-old. "I was on that last green, just sort of pinching myself and taking myself back to the quote that I had given about the Olympics all along – that I hoped my resumé one day read: 'multiple major champion and Olympic gold medalist' and if that happened then I'd be a very, very happy man. I pretty much just need the multiple major now, but for the most part, I'm there on that quote.

"The whole week, I've been so focused, really, to be honest with you. I've been so into it. I've been so up for it. I've been just so determined, I suppose, to represent Team GB as best as I could, and it was just the most magical week, it really was."

The final round in Rio delivered the anticipated head-to-head between two outstanding major champions. And both men held a narrow lead at different times as they exchanged birdies.

It seemed that Stenson might repeat his Open victory at Royal Troon when he edged in front due to a Rose bogey at the 13th, but he handed back the initiative to the Englishman when he bogeyed the 14th and Rose knocked in an eight-footer for birdie on the 15th.

Despite both men missing the green at the last, it was Stenson who blinked first, hitting a weak chip to 25 feet while Rose struck a deft chip close to the hole for a cast-iron birdie four.

Stenson recognised the quality of the golf on display on the final day and admitted: "When you're in good position to try and win, you always kind of feel a little disappointed afterwards. But at the same time, we said that all along in the Olympics, you've got some pretty good consolation prizes.

"I guess if you would have asked me before the week that I would leave here with a medal, I would have been pretty pleased and I managed to do that. I'm quite happy, I didn't feel like I played my absolute best throughout the week but I played good enough to put myself in contention and that was my goal. Once I was up there, I played pretty well but I needed to play one or two shots better to win it today."

Rose paid tribute to his rival and friend by saying: "I just said today that I had to out-Stenson Stenson. I knew I wasn't going to get much from him at all. Obviously the bogey at the last only came because he had to force the putt in.

"But he is unbelievable. He's relentless and a great player, and I can't wait to be on the same team as him in The Ryder Cup. He's a great player and he's a great friend, and I just gave him a hug on the 18th green and he was as gracious as ever. I just said to him, 'Great summer – winning The Open Championship', I was so pleased for him. There are very few guys are you really genuinely, genuinely happy for, and Henrik is one of them."

Bronze medalist Kuchar just came up short, despite equaling the record 63 set by Australian Marcus Fraser on Thursday. Had he not three putted the 16th



and failed to birdie the 18th, he might just have grabbed another colour of medal.

The American Ryder Cup player said: “It’s just an amazing week. It’s a boyhood dream come true. I keep expressing the feeling of sheer pride. I knew when I was out there playing that I was in third place. I certainly didn’t want to lose that but also wanted to keep pushing forward.

“While I was out there, playing that back nine, the sense of being an Olympic medalist really hit me. There were times I kind of had to back off a few times and regather my thoughts and composure to make sure I try to continue to hit good shots and keep making birdies.”

*From IGF Website report of the event*



<b>Event Schedule</b>	<ul style="list-style-type: none"> <li>• 11-14 August 2016</li> </ul>
<b>Event Format</b>	<ul style="list-style-type: none"> <li>• 72-hole stroke play</li> </ul>
<b>Athlete numbers</b>	<ul style="list-style-type: none"> <li>• The total number of athletes was 60 men</li> </ul>
<b>Olympic Medalists</b>	<ul style="list-style-type: none"> <li>• Gold medalist and Olympic Champion – Justin Rose (GBR)</li> <li>• Silver medalist – Henrik Stenson (SWE)</li> <li>• Bronze medalist – Matt Kuchar (USA)</li> </ul>
<b>Olympic Certificate winners</b>	<ul style="list-style-type: none"> <li>• The top eight players including ties receive certificates</li> </ul>



**MEN'S**

POS	MOVE	PLAYER	OVERALL
1	--	Rose, Justin	-16
2	--	Stenson, Henrik	-14
3	--	Kuchar, Matt	-13
4	--	Pieters, Thomas	-9
T5	--	Fraser, Marcus	-8
T5	--	Cabrera Bello, Rafa	-8
T5	--	Aphibarnrat, Kiradech	-8
T8	--	Watson, Bubba	-7
T8	--	Grillo, Emiliano	-7
T8	--	Garcia, Sergio	-7

**Men's Individual Stroke Play Event Olympic Records**

- Lowest Round Score – Marcus Fraser (AUS) and Matt Kuchar (USA) 63 (-8)
- Lowest Total Score – Justin Rose (GBR) - 268 (-16)
- First Hole in One in Olympic Games Competition– Justin Rose (GBR) 4<sup>th</sup> hole
- Other Hole in Ones – Jaco Van Zyl (SAF) 8<sup>th</sup> hole



#### 4.4 Women's Event

##### Inbee Park Olympic Champion

- Inbee Park of the Republic of Korea captured Asia's first Olympic golf gold medal when she completed a remarkable recovery from injury to underline her status as one of the modern greats of the women's game.

The 28-year-old from Seoul recorded her third sublime 66 at Reserva de Marapendi Golf Course in Rio de Janeiro to win the first women's competition since 1900 by five shots from New Zealand's Lydia Ko and by six from Shanshan Feng of China. Park finished on a 16-under-par total of 268 with scores of 66-66-70-66.

Park turned the final day in front of a sell-out crowd into a stunning exhibition of brilliantly controlled golf, extending her lead from two strokes overnight into a commanding five-shot victory over world No.1 Ko, who rolled in a seven-foot birdie putt on the 72nd hole for a 69 and 273 total to claim the silver medal. Feng matched Ko's closing score to take the bronze on 274.

Just for good measure, Russia's Maria Verchenova smashed the course record by firing a nine-under-par 62, assisted by a hole-in-one at the fourth, to climb 25 places into a tie for 18th at the conclusion of a highly successful return to the Olympic Games for women's golf.

The new Olympic champion hugged her equally emotional three Korean team-mates after holing out for a regulation par five at the 18th hole and said: "This is definitely one of the special moments in my golfing career and in my whole life. It feels great. Obviously representing your country and winning the gold is so special. It's just really all I've wanted."

Park's triumph was all the more extraordinary for the fact that she has only played once competitively since June, the result of an on-going problem with her left thumb which curtailed her 2016 appearances to just 10 starts on the LPGA Tour.

However, with seven majors in her locker, there was no disputing her supreme talent, and Park delivered a masterclass in precision golf, accruing seven birdies – offset by two back-nine bogeys – in holding the opposition at arm's length all day.

She added: "This is something I've really been dreaming of coming into the week. There were so many Korean people out here supporting me and it almost felt like we were in Korea. Seeing how much support I had this week, I'm just happy that I finished well. This is definitely a big relief."

Kiwi Ko, still only a teenager and surely set to compete in Tokyo in four years' time, fought hard to close the gap on the Korean, but ultimately Park's advantage was seldom under threat.




























She commented: "I didn't have a great start, but I just tried to hang in there. I can't believe I'm holding a medal on the podium – it's what I've been dreaming about since 2009. To actually be there beside Inbee and Shanshan, is a dream come true. This has been just an amazing week."

Ko knew that she had to get up and down from greenside to avoid a play-off for silver and bronze with Feng, and did so brilliantly. She laughed: "My celebration was as if I won the gold! It's pretty cool."

*From IGF Website report of the event*





<b>Event Dates</b>	<ul style="list-style-type: none"> <li>17-20 August 2016</li> </ul>																																								
<b>Event Format</b>	<ul style="list-style-type: none"> <li>72-hole stroke play</li> </ul>																																								
<b>Athlete numbers</b>	<ul style="list-style-type: none"> <li>The total number of athletes was 60 women</li> </ul>																																								
<b>Amateur Player Participants</b>	<ul style="list-style-type: none"> <li>Three amateur players qualified for the Rio 2016 Olympic Games           <ul style="list-style-type: none"> <li>Albane Valenzuela – Switzerland (T21)</li> <li>Leona Maguirea – Ireland (T21)</li> <li>Tiffany Chan – Hong Kong (37<sup>th</sup>)</li> </ul> </li> </ul>																																								
<b>Olympic Medalists</b>	<ul style="list-style-type: none"> <li>Gold medalist and Olympic Champion - Inbee Park (KOR)</li> <li>Silver medalist - Lydia Ko (NZL)</li> <li>Bronze medalist - Shanshan Feng (CHI)</li> </ul>																																								
<b>Olympic Certificate winners</b>	<ul style="list-style-type: none"> <li>The top eight players including ties receive certificates</li> </ul> <p><b>WOMEN'S</b></p> <table border="1"> <thead> <tr> <th>POS</th> <th>MOVE</th> <th>PLAYER</th> <th>OVERALL</th> </tr> </thead> <tbody> <tr> <td>1</td> <td>--</td> <td> Park, Inbee</td> <td>-16</td> </tr> <tr> <td>2</td> <td>--</td> <td> Ko, Lydia</td> <td>-11</td> </tr> <tr> <td>3</td> <td>--</td> <td> Feng, Shanshan</td> <td>-10</td> </tr> <tr> <td>T4</td> <td>--</td> <td> Lewis, Stacy</td> <td>-9</td> </tr> <tr> <td>T4</td> <td>--</td> <td> Yang, Amy</td> <td>-9</td> </tr> <tr> <td>T4</td> <td>--</td> <td> Nomura, Harukyo</td> <td>-9</td> </tr> <tr> <td>T7</td> <td>--</td> <td> Lee, Minjee</td> <td>-8</td> </tr> <tr> <td>T7</td> <td>--</td> <td> Hull, Charley</td> <td>-8</td> </tr> <tr> <td>T7</td> <td>--</td> <td> Henderson, Brooke</td> <td>-8</td> </tr> </tbody> </table>	POS	MOVE	PLAYER	OVERALL	1	--	 Park, Inbee	-16	2	--	 Ko, Lydia	-11	3	--	 Feng, Shanshan	-10	T4	--	 Lewis, Stacy	-9	T4	--	 Yang, Amy	-9	T4	--	 Nomura, Harukyo	-9	T7	--	 Lee, Minjee	-8	T7	--	 Hull, Charley	-8	T7	--	 Henderson, Brooke	-8
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<b>Woman's Individual Stroke Play Event Olympic Records</b>	<ul style="list-style-type: none"> <li>Lowest Round Score – Maria Verchenova (RUS) 62 (-9)</li> <li>Lowest Total Score – Inbee Park (KOR) - 268 (-16)</li> <li>First Hole in One in Olympic Games in Woman's Competition – Xiyu Lin (CHN) 8<sup>th</sup> hole</li> <li>Other Hole in Ones           <ul style="list-style-type: none"> <li>Lydia Ko (NZL) 8<sup>th</sup> hole</li> <li>Maria Verchenova (RUS) 4<sup>th</sup> hole</li> </ul> </li> </ul>																																								

## 4.5 Rio 2016 Olympic Games Anti-Doping

<p><b>Joint IOC/IGF Letter and WADA Letter</b></p>	<ul style="list-style-type: none"> <li>On 10 September 2015, the IGF distributed to the NOCs, NADOs and NFs a joint letter from the IOC and IGF and a letter from WADA that outlined and supported the period of jurisdiction of the IGFs Anti-doping policy and formation of Registered Testing Pool (RTP) on 6 May 2016, 13 weeks from the Olympic Games.</li> </ul>
<p><b>IGF Games Registration and Regulations form for Athletes</b></p>	<ul style="list-style-type: none"> <li>Each player was required to sign the IGF Games Registration and Regulations form for Athletes</li> <li>This ensured that the IGF has Anti-doping jurisdiction over the players and they in turn are bound by the IGF Anti-doping policy from 6 May through to 21 August 2016. The signing and collation of this form will be coordinated through the respective Athlete Commission Tour Liaison representatives.</li> </ul>
<p><b>Athletes Anti-Doping Handbook</b></p>	<ul style="list-style-type: none"> <li>The Athletes Anti-Doping Handbook was drafted and distributed to all the athletes, NOCs and NFs on 1 December 2015</li> </ul>
<p><b>IGF / NADO Workshop</b></p>	<ul style="list-style-type: none"> <li>The IGF Chief Medical Officer conducted an IGF/NADO workshop on 16 March 2016 during the WADA IF Symposium.</li> <li>The workshop provided the IGF an opportunity to present to the NADOs our anti-doping strategy for the 13 week period leading up to the Olympic Games and the need for a collaborative approach with the NADOs concerning intelligence and testing of the athletes.</li> </ul>
<p><b>IGF Registered Testing Pool (RTP)</b></p>	<ul style="list-style-type: none"> <li>“Long List” was developed through the list of athletes registered within the OCOG accreditation system as of 3 May 2016.</li> <li>The RTP was created by the IGF upon release of the long list (13 weeks before the start of the Games - 6 May 2016).</li> <li>The RTP included all potential participating athletes (ie 60+ men and 60+ women). The RTP was revised each week as necessary in line with the rankings.</li> <li>Once the final field was confirmed by the qualification deadline, the RTP was finalised. At this point, any athletes who did not qualify were removed from the RTP. Athletes remained on RTP until 21 August 2016.</li> <li>All athletes on the RTP were tested at least once prior to the Games.</li> <li>Athletes were informed in writing when they were placed on the RTP.</li> </ul>
<p><b>ADAMS</b></p>	<ul style="list-style-type: none"> <li>ADAMS is the technology system developed by WADA that was used by players to register their whereabouts during their time on the IGF’s RTP. It is also used to store current Therapeutic Use Exemptions (TUEs) that have been issued to athletes and results of anti-doping tests.</li> <li>The IGF collated data from players that were most likely to be on the IGF RTP to enable their accounts in ADAMS to be set up in advance of their requirement to provide daily whereabouts.</li> </ul>
<p><b>IGF-WADA Webinar</b></p>	<ul style="list-style-type: none"> <li>As part of the IGF’s ongoing athlete education programme, the IGF in conjunction with WADA, hosted a webinar on 9 February 2016 to educate athletes on the submission of whereabouts within the ADAMS system.</li> <li>More than 30 athletes and player agents participated in the webinar.</li> <li>The session was also recorded and has been uploaded to the IGF website as an additional educational resource.</li> </ul>
<p><b>Whereabouts</b></p>	<ul style="list-style-type: none"> <li>Once placed on the RTP, Athletes were required to submit their “whereabouts” on “ADAMS” for the entire period from 6 May 2016 to 21 August 2016.</li> </ul>

	<ul style="list-style-type: none"> <li>• <b>Filing failures</b> are issued if the athlete is unavailable to locate due to inaccurate/incomplete whereabouts or does not file whereabouts by the deadline</li> <li>• <b>Missed tests</b> are issued if an athlete is not available during the 60 min time slot</li> </ul>
<b>Anti-Doping Testing within 13 week period</b>	<ul style="list-style-type: none"> <li>• Based on the RTP, a joint Test Distribution Plan (TDP) strategy between IGF- IOC - WADA – NADOs was developed for the 13 week period prior to the start of the Olympic Games.</li> <li>• IGF partnered with organisations that were already testing to implement the TDP &amp; delegate responsibility for testing (during specific time period) to competent organisations e.g. Professional Tours</li> <li>• Joint strategy mitigated risk of Athletes being tested by multiple agencies and wasting resources. Also ensured all athletes were tested prior to the Olympic Games</li> <li>• Blood and urine were tested</li> </ul>
<b>Anti-Doping Testing Summary</b>	<ul style="list-style-type: none"> <li>• Tests completed on men’s field: 60 IGF 14 NADO, 24 IOC = 98 total</li> <li>• Tests completed on women’s field: 64 IGF, 12 NADO, 23 IOC = 99 total</li> </ul>

## 4.6 Fan Experience



<b>Bridgestone Fan Experience</b>	<ul style="list-style-type: none"> <li>• Although commonly implemented at major golf championships, within-venue fan zones are not commonplace at Olympic Games venues, due to this being the responsibility of the Organising Committee to fund and deliver and ultimately relegated to a low priority and removed from their budgets</li> <li>• Rio 2016 was no exception with regards to funding any such proposal.</li> </ul>
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	<ul style="list-style-type: none"> <li>Given golf's desire to provide a great fan experience for the Rio2016 Games, the IGF undertook a leadership role with the development of a Fan Experience with IOC TOP Partner, Bridgestone, as part of their in-venue activation strategy.</li> <li>The Bridgestone Fan Experience was seen as an extremely successful initiative with more than 7000 spectators participating in its activities of which more than 80% were new to the game of golf and had not swung a golf club before.</li> </ul>
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## 5. 2020 Tokyo Olympic Games

<b>Confirmation of Kasumigaseki Country Club</b>	<ul style="list-style-type: none"> <li>The IOC Executive Board at its February 2015 meeting confirmed that the Kasumigaseki Country Club would be the venue for the golf competitions at the 2020 Tokyo Olympic Games.</li> </ul>
<b>Appointment of Fazio Design for modifications to Kasumigaseki Country Club</b>	<ul style="list-style-type: none"> <li>In line with the IGF's initial assessment of the suitability of Kasumigaseki Country Club that recommended modifications to the East Course, Tokyo 2020 informed the IGF that an agreement between Fazio Design and Kasumigaseki Country Club was signed in June 2015.</li> </ul>
<b>Homologation &amp; Technical Visits</b>	<ul style="list-style-type: none"> <li>Following the appointment of Fazio Design by the Kasumigaseki Country Club (KCC) a Homologation visits were conducted by the IGF on           <ul style="list-style-type: none"> <li>12-13 October 2015</li> <li>17-18 February 2016</li> <li>21-23 July 2016</li> </ul> </li> <li>Each of these visits assess progress on the milestones to be achieved in the areas of renovation of the golf course field-of-play as outlined in the IGF Homologation Manual.</li> <li>The reports from these visits regarding the quality of the design and construction and the grow-in of the newly laid turf on the course have been extremely encouraging.</li> </ul>

## 6. Buenos Aires 2018 Youth Olympic Games

<b>Dates</b>	<ul style="list-style-type: none"> <li>The next edition of the Youth Olympic Games will be held from 1 – 12 October 2018 in Buenos Aires.</li> </ul>
<b>Venue</b>	<ul style="list-style-type: none"> <li>Golf Club de Buenos Aires has been nominated as the venue by the Games organisers and this is subject to IGF approval.</li> </ul>
<b>Number of Events &amp; Format</b>	<ul style="list-style-type: none"> <li>Following the IGF administration review of the Nanjing 2014 Youth Olympic Games, the IGF Administrative Committee (AC) approved the events, format and age groups remaining the same as Nanjing 2014           <ul style="list-style-type: none"> <li>Three events-               <ul style="list-style-type: none"> <li>Boys 54-hole individual event</li> <li>Girls 54-hole Individual event</li> <li>54 hole mixed gender teams event</li> </ul> </li> <li>15-18 year age group</li> </ul> </li> </ul>



	<ul style="list-style-type: none"> <li>The above was approved by the IOC Executive Board.</li> </ul>
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## 7. 2024 Candidate Cities

<p><b>Stage 1: Vision, Games concept and Strategy of Bid Process</b></p>	<ul style="list-style-type: none"> <li>The IGF has met with each of the 2024 Olympic Games Candidate Cities: Budapest, Los Angeles, Paris and Rome who have within the first stage of the bid process submitted preliminary plans for their golf venues to the IOC.</li> <li>In accordance with IOC requirements a brief opportunities and risk assessment has been made on each of proposal.</li> <li>The IGF will continue to work with each bid to improve or enhance their final proposals contained within Stage 3 - Games Delivery, Experience &amp; Venue Legacy. This is due to be provided to the IOC in February 2017.</li> </ul>
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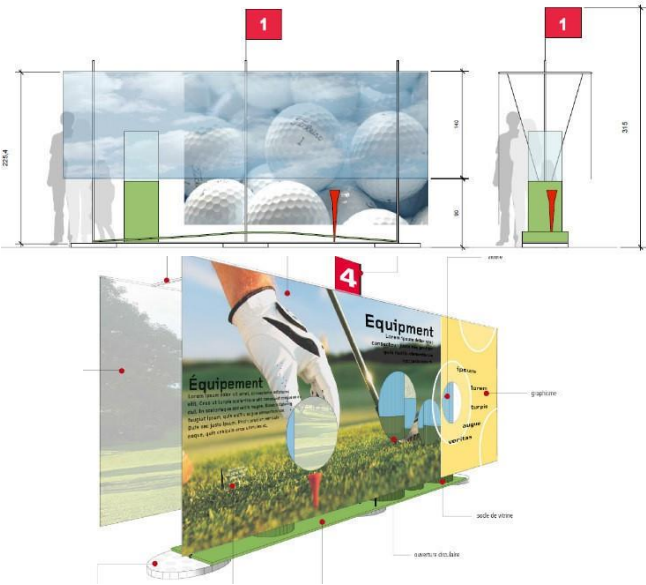
## 8. World Amateur Teams Championships

<p><b>2016 WATC Mexico</b></p>	<ul style="list-style-type: none"> <li>A delegation from the IGF, R&amp;A and USGA conducted site visits and project reviews with the Mexican Golf Federation in Cancun on             <ul style="list-style-type: none"> <li>2 - 4 March 2015</li> <li>14 -18 November 2015</li> <li>2-8 May 2016</li> </ul> </li> <li>Monthly project review teleconference meetings were held between the IGF and FMG to monitor planning milestones, resolve issues and identify and mitigate risks.</li> <li>A presentation by the Mexican Golf Federation on the organisation of the Espirito Santo Trophy and the Eisenhower Cup will be provided during the Biennial meeting.</li> </ul>
<p><b>2018 WATC Ireland</b></p>	<ul style="list-style-type: none"> <li>A presentation by the Golfing Union of Ireland and Irish Ladies Union on the progress of their planning and organisation of the 2018 WATC will be provided during the Biennial meeting.</li> </ul>
<p><b>2020 WATC host bids</b></p>	<ul style="list-style-type: none"> <li>The Hong Kong Golf Association is the only future site application submitted to host the 2020 WATC. (Attachment 4C in Agenda)</li> <li>The application meets all the technical requirements for presentation to the members for approval at the 2016 biennial meeting in Cancun, Mexico.</li> </ul>

## 9. IOC Relations

<p><b>Monthly Meetings</b></p>	<ul style="list-style-type: none"> <li>The Executive Director has held monthly meetings with the IOC Director of Sport and when available with the IOC Olympic Games Executive Director.</li> </ul>
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<p><b>Olympic Agenda 2020</b></p>	<ul style="list-style-type: none"> <li>• Olympic Agenda 2020, was established by the IOC President Thomas Bach to develop the strategic roadmap for the future of the Olympic Movement.</li> <li>• To do this, 14 working groups were created to help develop the strategy. The Executive Director was invited by the IOC President to participate in the Olympic Games Management working group and the IGF also made a written submission concerning the composition of the Olympic programme, the role of the NOCs in the section of athletes and changes to the By Law to Rule 45 of the Olympic Charter.</li> <li>• Forty recommendations emanated from the working groups which were presented to the IOC membership and unanimously approved at an extraordinary IOC Session held in Monaco on 7-9 December 2014. The IGF President and Executive Director attended the Session.</li> <li>• Overall the recommendations have strengthened the role and importance of the International Federations within the Olympic movement. Significantly for the IGF, the requested changes to By Law to Rule 45 of the Olympic Charter have been recommended, thus acknowledging Golf as a sport on the Olympic Programme and strengthening our tenure beyond 2020.</li> <li>• The recommendations that have the most direct ramifications for the IGF are:             <ul style="list-style-type: none"> <li>○ Forge relationships with professional leagues                 <ul style="list-style-type: none"> <li>• Ensure best athletes participate</li> </ul> </li> <li>○ Set a framework for the Olympic Programme                 <ul style="list-style-type: none"> <li>• Maximum number of athletes(10500) support (5000)and events(310)</li> </ul> </li> <li>○ Move from a sport-based to event based programme                 <ul style="list-style-type: none"> <li>• IGF acknowledged in Olympic charter as a sport on the Olympic programme</li> <li>• OCOG can suggest a sport to be added to programme</li> </ul> </li> <li>○ Foster Gender Equality                 <ul style="list-style-type: none"> <li>• Encourage mixed gender events</li> </ul> </li> <li>○ Maximise synergies with Olympic Movement Stakeholders                 <ul style="list-style-type: none"> <li>• Enhanced role of IFs in the planning and delivery of operations</li> </ul> </li> <li>○ Strengthen support to athletes                 <ul style="list-style-type: none"> <li>• Need for athletes commission</li> </ul> </li> <li>○ Launch an Olympic Channel</li> <li>○ Review Youth Olympic Games positioning                 <ul style="list-style-type: none"> <li>• Elite or cultural event?</li> <li>• Change year to non Olympic year ie 2022 edition in 2023</li> </ul> </li> <li>○ Comply with basic principles of good governance</li> <li>○ Ensure compliance</li> <li>○ Extend access of Olympic brand for non commercial use</li> </ul> </li> </ul>
<p><b>IOC Sport Integrity Workshop</b></p>	<ul style="list-style-type: none"> <li>• The Executive Director attended the IOC Sport Integrity Workshop held on 26 November 2014 in Lausanne.</li> <li>• The workshop discussed the risks of betting and result fixing in sport and the establishment of an integrity investigation framework within the Olympic movement.</li> </ul>
<p><b>IOC/ASOIF 2014 Nanjing Youth Olympic Games Debrief</b></p>	<ul style="list-style-type: none"> <li>• Following the Nanjing 2014 Youth Olympic Games, the IGF completed a detailed survey from the IOC and ASOIF regarding operational planning and delivery.</li> <li>• As part of the review process of the Nanjing 2014 Youth Olympic Games, a forum was held on Thursday 27 November 2014 with all the Summer International Federations (IFs) with the Executive Director attending on the IGF's behalf.</li> </ul>

<p><b>Olympic Museum Golf Exhibit</b></p>	 <ul style="list-style-type: none"> <li>• Following an approach by the Executive Director, the IOC museum agreed to hold and fund an exhibit on golf from 9 December 2015 through to 29 February 2016</li> <li>• Jack Peter (World Golf Hall of Fame) led the project with a team consisting of representatives from R&amp;A, USGA, WGHOFF and Golf Canada who assisted in developing the narrative and identifying artefacts.</li> <li>• The themes of the exhibit are:             <ul style="list-style-type: none"> <li>○ Golf &amp; the Olympic Games</li> <li>○ History &amp; Great Moments</li> <li>○ Competition &amp; Rules</li> <li>○ Equipment</li> <li>○ Icons &amp; Sources of Inspiration</li> <li>○ Major Championships</li> </ul> </li> <li>• The exhibit was then transported to Rio de Janeiro for display at the Olympic Golf Course as part of the Fan Zone experience during the Rio 2016 Olympic Games.</li> </ul>
<p><b>Meeting with IOC President</b></p>	<ul style="list-style-type: none"> <li>• The IGF President and Executive Director met with the IOC President Thomas Bach on 1 June 2015.</li> <li>• The meeting was extremely positive, with the IOC President expressing his appreciation of the IGF's support to the IOC and Rio 2016.</li> </ul>
<p><b>IOC/ASOIF Working Group on IF related Agenda 2020 recommendations</b></p>	<ul style="list-style-type: none"> <li>• IGF Executive Director has attended a number of meetings of the IOC/ASOIF Working Group on IF related Agenda 2020 recommendations.</li> <li>• The working group finalised the proposed changes to the Olympic Charter that are related to the roles of International Federations within the Olympic movement that were later approved by the IOC Session.</li> </ul>
<p><b>IOC Intelligent Betting Information System (IBIS) Memorandum of Understanding</b></p>	<ul style="list-style-type: none"> <li>• The IGF signed the IOC's required Memorandum of Understanding (MOU) concerning their initiative for clean competition at the Rio 2016 Olympic Games through the use of their Intelligent Betting Information System (IBIS).</li> <li>• IBIS is an IT platform provided free of charge by the IOC to all International Federations (IFs) that collects and distributes information and intelligence related to sports betting for the Olympic Games and any other events the IF chooses to designate to be monitored.</li> <li>• In line with this MOU the IGF has developed and adopted the policies, regulations, measures and/or sanctions to deal with any information on</li> </ul>

	<p>potential betting and manipulation of results at the Olympic Games. These were included within the IGF Regulations for the Rio2016 Olympic Games.</p>
<b>Meeting with IOC Director General</b>	<ul style="list-style-type: none"> <li>The Executive Director met with the IOC Director General, Christophe De Kepper on 3 March 2015.</li> </ul>
<b>2015 Olympic Day</b>	<ul style="list-style-type: none"> <li>The IGF was one of three sports invited by the IOC to provide an exhibit at the IOC Olympic Day event held at the IOC headquarters on 23 June 2015. The exhibit proved to be popular with the vast majority of the guests, including the IOC President who hit balls into the golf net.</li> </ul>
<b>128th IOC Session</b>	<ul style="list-style-type: none"> <li>The Executive Director represented the IGF at the 128th IOC Session in Kuala Lumpur, Malaysia from 30 July to 2 August 2015.</li> <li>The IOC Session approved changes to the Olympic Charter Rules 26 and 46 that reflect the new fundamental philosophy of the IFs role within the Olympic movement of a partnership approach and more involvement in Olympic Games planning and implementation.</li> </ul>
<b>IOC Rio2016 Anti-Doping Meeting and IOC IF Medical Commission Chairpersons' meeting</b>	<ul style="list-style-type: none"> <li>The IGF Chief Medical Officer, Dr Patrick Schamasch, and IGF Senior Project Manager, Jennifer O'Brien attended the IOC Rio2016 Anti-Doping Meeting on 14 October 2015. The meeting discussed the IOC's Anti-Doping Rules for the Rio 2016 Olympic Games, the integration of the IF test distribution plans leading up to the Games and the sharing of intelligence for targeted testing.</li> <li>Dr Patrick Schamasch also attended the IOC IF Medical Commission Chairpersons' meeting on 15-16 October 2015. The meeting discussed medical services for Rio2016 as well as other topics related to injury prevention and athlete health. Dr Schamasch also delivered a presentation on Golf Injuries and Prevention which was prepared with the assistance of Dr Tom Hospel (PGA Tour).</li> </ul>
<b>2015 IOC Women in Sport Awards</b>	<ul style="list-style-type: none"> <li>The IOC held its Women in Sport Awards in Lausanne on 10 November 2015, where the Executive Director attended on behalf of the IGF.</li> </ul>
<b>IOC IF Task Force</b>	<ul style="list-style-type: none"> <li>In December 2015, the IOC created an IF Task Force that consisted of representatives from ASOIF and Rio 2016 to advise on specific issues related to the IFs and delivery of the Rio 2016 Olympic Games. The IGF Executive Director was asked to be one of ASOIF's representatives on this and participated in a number of meetings that the Task Force held right through to August 2016 and the beginning of the Rio 2016 Olympic Games.</li> </ul>
<b>IF Workshop: Road to Rio</b>	<ul style="list-style-type: none"> <li>IGF Executive Director attended the IF Workshop on 2 February 2016 at the IOC Headquarters</li> </ul>
<b>Rio2016 Pre Games Operational Meeting</b>	<ul style="list-style-type: none"> <li>Executive Director and Senior Project Manager attended the Rio2016 Pre Games Operational Meeting on 18 May 2016 at the IOC Headquarters. The meeting discussed             <ul style="list-style-type: none"> <li>Games-time collaboration                 <ol style="list-style-type: none"> <li>Roles &amp; responsibilities</li> <li>Issue resolution process</li> </ol> </li> <li>Entries                 <ol style="list-style-type: none"> <li>Late athlete replacement policy</li> <li>CAS cases management</li> </ol> </li> <li>IF services                 <ol style="list-style-type: none"> <li>Opening &amp; Closing Ceremonies operations</li> <li>Accreditation &amp; tickets collection</li> <li>Update on transport</li> </ol> </li> <li>Clean venues</li> </ul> </li> </ul>

	<ul style="list-style-type: none"> <li>a) Rule 50 implementation</li> <li>b) Clean venue tours</li> <li>c) IF submission on uniforms</li> <li>• Broadcast operations</li> <li>• Anti-doping</li> <li>• Betting and match fixing</li> </ul>
<b>2016 Olympic Day</b>	<ul style="list-style-type: none"> <li>• The Executive Director attended the IOC Olympic Day event held at the Olympic Museum on 23 June 2016.</li> </ul>

## 10. Association of Summer Olympic International Federations (ASOIF) Relations

<b>ASOIF Executive Meetings</b>	<ul style="list-style-type: none"> <li>• The Executive Director and the ASOIF President and Executive Director have met on a number of occasions on various matters such as Agenda 2020 and operational issues for the Rio 2016 Olympic Games.</li> </ul>
<b>ASOIF Olympic &amp; Multisports Games Advisory Group &amp; IOC meetings</b>	<ul style="list-style-type: none"> <li>• Executive Director has participated and chaired a number of meetings between the IOC and the ASOIF Olympic &amp; Multisports Games Advisory Group,</li> <li>• Topics discussed at these meetings include:             <ul style="list-style-type: none"> <li>• IF Games Activity Matrix;</li> <li>• Olympic Programme data collection for Rio 2016;</li> <li>• Rio 2016 Task Force;</li> <li>• MoU – Multisport Games;</li> <li>• Beach Games;</li> <li>• Data collection for Rio 2016;</li> <li>• Post Games Debrief;               <ul style="list-style-type: none"> <li>• Tripartite</li> <li>• Qualification system</li> </ul> </li> <li>• Olympic Games Qualification principles</li> </ul> </li> </ul>
<b>25 November 2014 ASOIF Commercial Advisory Group Meeting</b>	<ul style="list-style-type: none"> <li>• As a member of the ASOIF Commercial Advisory Group, the Executive Director attended the 25 November 2014 meeting of this body.</li> <li>• The meeting discussed the following items:             <ul style="list-style-type: none"> <li>○ ISIS Project Commercial Update</li> <li>○ Olympic “Media” Project</li> <li>○ Audience Research Rio 2016</li> <li>○ Broadcast Monitoring for ASOIF Members</li> <li>○ Commercial ticket selling platform to sports events</li> </ul> </li> </ul>
<b>IF Governance Workshop</b>	<ul style="list-style-type: none"> <li>• The Executive Director attended the IF Governance Workshop held on 26 November 2014 in Lausanne.</li> <li>• The workshop discussed good governance policies and their application within IFs understanding that each IF is the primary authority of their governance.</li> </ul>
<b>2015 ASOIF General Assembly</b>	<ul style="list-style-type: none"> <li>• The IGF Executive Director attended the ASOIF general assembly held in Sochi, Russia on 21 April 2015.</li> <li>• The general assembly re-elected Mr Patrick Bauman (FIBA) and elected Mr Leandro Negre (FIH) and Mr Jose Perurena (ICF) to the ASOIF Council for four year terms. Mr Chink Kuo Wu (AIBA) was later elected Vice President.</li> </ul>



<b>Olympic Games IF Revenue Distribution</b>	<ul style="list-style-type: none"> <li>• The ASOIF Council submitted a proposal for Olympic Games Revenue Distribution – 2016 to the ASOIF General Assembly which was ratified by the membership.</li> <li>• As with previous Olympic Games, the IF Revenue Distribution is managed by ASOIF on behalf of its members based on the total amount paid by the IOC using the new IF groupings that were revised by the IOC.</li> <li>• This proposal was originally put to the IOC based on a total amount of USD 550 million for distribution amongst the IFs, however, the IOC has only currently confirmed an amount of USD 530 million. Although it is felt that the projected amount of USD550 million will be achieved.</li> <li>• Golf, as a new sport, and based on precedence, was placed in the lowest group- Group E. The projected minimum amount that the IGF will receive following the Rio 2016 Olympic Games is USD 12.7 million.</li> </ul>
<b>ASOIF Sports Development and Education Group (ASDEG)</b>	<ul style="list-style-type: none"> <li>• Mrs Jennifer O'Brien and Dr Kyle Philpott, from the PGA of UK and Ireland, represented the IGF at the ASDEG meeting held in Lausanne on 19-20 May 2015.</li> </ul>
<b>2015 IF Forum</b>	<ul style="list-style-type: none"> <li>• The IF Forum was held in Lausanne on 11-13 November 2015 and was attended by the IGF Executive Director.</li> <li>• The main theme of the forum was IF Governance featuring a speech from the IOC President and presentations from the IOC and the EU encouraging IFs to implement rigorous and transparent governance practices into their administrations. This is also in line with the IOCs Agenda 2020 recommendation "To comply with basic principles of Good Governance"</li> <li>• The IOCs <i>Basic Universal Principles of Good Governance of the Olympic and Sports Movement</i> and the EU Work Plan for Sport – "<i>Principles of Good Governance in Sport</i>" were cited as the key reference documents for IFs to use.</li> </ul>
<b>ASOIF Women in Leadership of Sport Working Group</b>	<ul style="list-style-type: none"> <li>• On 7-9 March 2016, Jennifer O'Brien attended the ASOIF Women in Leadership of Sport Working Group in Lausanne</li> </ul>
<b>2016 ASOIF General Assembly</b>	<ul style="list-style-type: none"> <li>• The IGF President and Executive Director attended the ASOIF general assembly held in Lausanne, Switzerland on 19 April 2016.</li> <li>• The meeting unanimously reelected Mr Francesco Ricci Bitti (International Tennis Federation) to another four year term as President.</li> </ul>
<b>20 April 2016 ASOIF Commercial Advisory Group Meeting</b>	<ul style="list-style-type: none"> <li>• The Executive Director attended the ASOIF Commercial Advisory Group, meeting held on 20 April 2016.</li> <li>• Topics discussed at this meeting included: <ul style="list-style-type: none"> <li>○ IF Data collection for Rio 2016 – update and next steps</li> <li>○ Olympic Channel</li> <li>○ IF Data project</li> </ul> </li> </ul>

## 11. SportAccord Relations

<b>2015 Sport Accord General Assembly</b>	<ul style="list-style-type: none"> <li>• The Executive Director attended the Sport Accord General Assembly that was held in Sochi, Russia on 20 April 2015.</li> <li>• President of Sport Accord, Mr Marius Vizer, during his opening speech at the SportAccord general assembly, made a number of barbed and personal attacks directed at the IOC and the IOC President, who was in attendance, claiming to</li> </ul>
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	<p>represent the views of the Olympic International Federations while never having consulted with the IGF or any other IF.</p> <ul style="list-style-type: none"> <li>• The IGF immediately expressed its disagreement with Mr. Vizer’s opinions and the manner in which they were expressed along with 26 other International Federations that are members of Association of Summer Olympic International Federations (ASOIF).</li> <li>• Subsequently ASOIF suspended its association with SportAccord pending a meeting that was to review its future relations.</li> </ul>
<p><b>IGF Resignation of SportAccord Membership</b></p>	<ul style="list-style-type: none"> <li>• Following the SportAccord General Assembly, Mr. Vizer continued to misrepresent his position as President of Sport Accord and circulated a revised agenda of issues that he wished to discuss with the IOC on behalf of all IFs. This further exacerbated matters with the IOC and ASOIF.</li> <li>• Mr. Vizer was out of his area of competence when speaking on issues related to the IOC and the Olympic Games as president of Sportaccord. The competent organization for Olympic IFs to discuss these issues is ASOIF, an organization specifically created for this purpose and which the IGF is a member.</li> <li>• Having thoroughly reviewed the situation, the IGF Board unanimously concluded that ASOIF is the appropriate representative body to communicate its views on issues related to the IOC and the Olympic Games. SportAccord currently does not represent the best interests of the IGF as a member of the Olympic movement.</li> <li>• The IGF Board unanimously resolved that the IGF will no longer be associated with SportAccord. Therefore, on 28 May 2015, the IGF formally ceased its membership of SportAccord.</li> </ul>

## 12. National Olympic Committee (NOC) Relations

<p><b>2015 ANOC General Assembly</b></p>	<ul style="list-style-type: none"> <li>• On 28-30 October 2015, the Executive Director attended the Association of National Olympic Committees (ANOC) General Assembly in Washington DC USA on behalf of the IGF.</li> <li>• One announcement during the meeting of interest was the establishment of an ANOC World Beach Games that will be held in San Diego in 2017. That was described as 10-day event that will feature more than 20 sports — a mix of modified versions of several Olympic sports and non-Olympic sports. It is unclear what the participating sports are and the funding model of it.</li> </ul>
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## 13. International Paralympic Committee (IPC) Relations

<p><b>IPC Recognition</b></p>	<ul style="list-style-type: none"> <li>• On 24 November 2015, the IGF was granted the status of IPC Recognised International Federation.</li> </ul>
<p><b>Bid for 2024 Paralympic Programme</b></p>	<ul style="list-style-type: none"> <li>• The IGF will create a Golfers with Disability Sub-Committee which will oversee all aspects related to the Paralympic Bid.</li> <li>• The main requirements to submit a Paralympic Bid are:</li> </ul>



	<ul style="list-style-type: none"> <li>○ Define type(s) of impairments eligible to compete and develop relevant classification system</li> <li>○ Develop Anti-Doping Programme</li> <li>○ Develop a Quadrennial Competition Programme</li> <li>○ Demonstrate Worldwide Reach and appeal of sport</li> <li>○ Develop Health and Safety policies and procedures</li> </ul>
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## 14. IGF Membership

<b>National Federation Memberships</b>	<ul style="list-style-type: none"> <li>• Since the last Biennial meeting the number of National Federation memberships of the IGF has increased from 137 to 147 from 141 countries.</li> <li>• Growth in membership since the IGF became part of the Olympic Programme has been phenomenal with 47 new members</li> </ul>
<b>Professional Membership</b>	<ul style="list-style-type: none"> <li>• Twenty three professional golf organisations have been granted membership of the IGF.</li> </ul>

## 15. Medical

<b>IGF Medical Commission</b>	<ul style="list-style-type: none"> <li>• The IGF Medical Commission consists of the following members <ul style="list-style-type: none"> <li>○ Dr Tom Hospel, (PGA Tour) - Lead</li> <li>○ Dr Roger Hawkes (European Tour)</li> <li>○ Dr Omar Malik (R&amp;A)</li> <li>○ Dr Bruce Thomas (LPGA)</li> <li>○ Dr Patrick Schamasch (IGF CMO)</li> <li>○ Mr Antony Scanlon (IGF Ex officio)</li> </ul> </li> </ul>
<b>IGF Medical Commission Terms of Reference</b>	<ul style="list-style-type: none"> <li>• The IGF Medical Commission oversees and advises on all medical aspects related to golf.</li> <li>• The duties of the IGF Medical Commission fall into the broad areas of healthcare, education and research.</li> <li>• The commission has responsibility for athlete's health in accordance with IGF's obligations to the Olympic Movement Medical Code.</li> </ul>
<b>IGF Medical Commission Meetings</b>	<ul style="list-style-type: none"> <li>• The Anti-Doping Committee has met by conference call on the following occasions: <ul style="list-style-type: none"> <li>○ 19 November 2014</li> <li>○ 4 May 2015</li> <li>○ 13 October 2015</li> <li>○ 11 February 2016</li> <li>○ 9 May 2016</li> </ul> </li> </ul>
<b>19 November 2014 IGF Medical Commission Meeting</b>	<ul style="list-style-type: none"> <li>• The IGF Medical Commission met by conference call on 19 November 2014</li> <li>• The Commission discussed the following topics: <ul style="list-style-type: none"> <li>○ Research- Commission expressed great interest in overseeing a project on golf-specific Medical Research and Health Benefits. No such research has been conducted prior and it would greatly benefit the growth of the game.</li> </ul> </li> </ul>



	<ul style="list-style-type: none"> <li>• Policies and guidelines to be developed by the Medical Commission and circulated to the IGF membership on the following <ul style="list-style-type: none"> <li><b>Environmental Issues</b> <ul style="list-style-type: none"> <li>○ Air Pollution (WHO Guidelines)</li> <li>○ Heat index (Developed-USGA event in Houston July 2014)</li> <li>○ Endemic/Natural disasters (Ebola?)</li> <li>○ Altitude concerns</li> </ul> </li> <li><b>Gender/Age- Specific issues</b> <ul style="list-style-type: none"> <li>○ Transgender</li> <li>○ Children</li> <li>○ Pregnancy</li> <li>○ Disabilities</li> </ul> </li> <li>○ Necessity for guidelines relating to fitness-evaluation prior to participation. An example study conducted by IOC to be circulated to the Commission in order to make recommendations.</li> <li>○ It was resolved that guidelines be developed by the Commission for emergency sports care for golf events.</li> </ul> </li> </ul>
<p><b>4 May 2015 IGF Medical Commission Meeting</b></p>	<ul style="list-style-type: none"> <li>• The IGF Medical Commission met on 4 May 2015 at TPC Sawgrass.</li> <li>• The following matters were discussed at this meeting - <ul style="list-style-type: none"> <li>○ Project on golf-specific Medical Research and Health Benefits is underway. Project being led by Dr Hawkes and Dr Malik in conjunction with the World Golf Foundation. Over a period of 5 years, the estimated cost of the project would be USD 900,000. Long-term funding model to be confirmed.</li> <li>○ The Commission agreed that a Symposium on golf could be beneficial for communication and education on medical topics related to golf.</li> <li>○ It would be beneficial to develop a centralised injury database with input from all Tours.</li> </ul> </li> </ul>
<p><b>13 October 2015 IGF Medical Commission Meeting</b></p>	<ul style="list-style-type: none"> <li>• The IGF Medical Commission met by conference call on 13 October 2015:</li> <li>• At this meeting the following items were discussed - <ul style="list-style-type: none"> <li>○ Research Project "Golf &amp; Health": A PhD student from Edinburgh University has been engaged to work on this initiative and a series of projects will be listed and put forward to the WGF. It is hoped that the outcome of this project will provide a solid foundation for the WGF and the IGF in this area and serve as a springboard for the future.</li> <li>○ Event Coverage Guidelines: The Commission reviewed the draft Event Coverage Guidelines and provided feedback during the meeting. The Guidelines are to be approved by the Commission and released on the IGF website.</li> <li>○ Pre-Participation Evaluation: It was agreed that pre-participation evaluations by athletes and caddies could be positioned as an IGF recommendation rather than an IGF requirement. Athletes could be recommended to undertake an examination every two years and the information should be relayed by the athletes to event organisers in advance of their events, providing the organisers with valuable background medical information should an intervention be required. The explanatory document and form will be placed and positioned as a recommendation on the IGF website.</li> <li>○ Centralised Injury Database: Although it would be beneficial to develop a centralised injury database with input from all Tours, there is some hesitation in terms of making the information available due to privacy concerns. The Commission could discuss this in further detail.</li> </ul> </li> </ul>

	<ul style="list-style-type: none"> <li>○ Sports Medicine Conference: It was agreed that the Golf Symposium could take place at an ACSM event in 2017, focusing on golf specific injuries / medical issues. A proposal will be put forward by the Commission members for the IOC Symposium in Monaco in 2017.</li> </ul>
<p><b>11 February 2016 IGF Medical Commission Meeting</b></p>	<ul style="list-style-type: none"> <li>• The IGF Medical Commission met by conference call on 11 February 2016:</li> <li>• At this meeting the following matters were discussed -             <ul style="list-style-type: none"> <li>○ Event Medical Coverage Guidelines                 <ul style="list-style-type: none"> <li>• Final draft of the IGF Event Medical Coverage guidelines were discussed. The final text will be uploaded to the IGF website for adoption.</li> </ul> </li> <li>○ Pre-participation Evaluations                 <ul style="list-style-type: none"> <li>• Discussion was held on the confidentiality on the information contained within these forms and who this can be shared with.</li> <li>• It was agreed that the adoption of the same medical encounters software system across the IGF membership would be of great benefit for collation of data for injuries within the sport and preventative care. GE is providing the software for the Rio 2016 Olympic Games and following assessment of its usage at these Games it could be considered.</li> </ul> </li> <li>○ IOC consensus on sex reassignment and hyperandrogenism                 <ul style="list-style-type: none"> <li>• The Medical Commission was concerned with the changes made by the IOC to their policy and agreed to defer adoption of this policy and to seek further advice on the matter</li> </ul> </li> <li>○ Zika virus impact on IGF events                 <ul style="list-style-type: none"> <li>• It was resolved that guidelines will be drafted concerning the Zika virus and distributed to the IGF populations attending the Rio 2016 Olympic Games and the 2016 WATC in Cancun Mexico.</li> </ul> </li> </ul> </li> </ul>
<p><b>9 May 2016 IGF Medical Commission Meeting</b></p>	<ul style="list-style-type: none"> <li>• The IGF Medical Commission met on 9 May 2016 at TPC Sawgrass:</li> <li>• At this meeting the following matters were discussed -             <ul style="list-style-type: none"> <li>○ Finalisation of Event Coverage guidelines</li> <li>○ Potential collaboration with GE on pre-participation evaluation</li> <li>○ IOC consensus on sex reassignment and hyperandrogenism – preparation of IOC-IF meeting</li> <li>○ IGF adoption of Olympic Movement Medical Code</li> <li>○ Rio 2016                 <ul style="list-style-type: none"> <li>• Zika virus and immunisations</li> <li>• Professional Tour Doctors and Physios role at Olympic Golf Course</li> </ul> </li> </ul> </li> </ul>

## 16. Communication

<p><b>IGF Press Conference – 2015 PGA Merchandise Show</b></p>	<ul style="list-style-type: none"> <li>• The IGF Communication committee organised a very successful and well received conference at the 2015 PGA Merchandise Show that provided an update on course construction and planning for the Rio 2016 Olympic Games, plus insight from players, Suzanne Pettersen and Graeme McDowell.</li> </ul>
<p><b>2015 Olympic Day Activities</b></p>	<ul style="list-style-type: none"> <li>• The following Olympic Day communication activities were coordinated by the IGF Communications Committee:             <ul style="list-style-type: none"> <li>○ Short video of Lydia Ko, Stacey Lewis and Inbee Park wishing everyone a happy Olympic Day were created and shared on social media.</li> </ul> </li> </ul>

	<ul style="list-style-type: none"> <li>○ Many players such as Natalie Gulbis, Katie Burnett, Alison Lee, Lee Westwood, Henrik Stenson, Ernie Els, Camilo Villegas tweeted about Olympic Day.</li> <li>○ The announcement of Martin Kaymer's co-operation with Deutsche Sporthilfe, an organisation which helps raise money for Olympic funded sports in Germany, was published on European Tour and retweeted. <a href="http://www.europeantour.com/europeantour/news/newsid=261164.html">http://www.europeantour.com/europeantour/news/newsid=261164.html</a></li> </ul>
<b>Olympic Museum Promotion</b>	<ul style="list-style-type: none"> <li>• On 7 September 2015, to promote golf at the Olympic Games, Shanshan Feng (China), Julieta Granada (Paraguay), Fabienne In-Albon (Switzerland), Caroline Masson (Germany), Paula Reto (South Africa), Alena Sharp (Canada) and Maria Uribe (Colombia), all potential qualifiers for the 2016 Rio Olympics, played a nearest to the pin contest before taking a guided tour of the Olympic Museum in Lausanne, and posing for photos in front of the Olympic Flame.</li> <li>• After the contest and tour, the players then met the International Olympic Committee President Thomas Bach at the IOC Headquarters to discuss their hopes for when golf returns to the Olympic Games next August. President Bach insisted on hitting a few chip shots with the players in the garden afterwards.</li> </ul>
<b>IGF Rio 2016 Olympic Games Press Conference at ANA Inspiration</b>	<ul style="list-style-type: none"> <li>• The first of the IGF Rio 2016 Olympic Games Press Conferences was held at the ANA Inspiration on 29 March 2016.</li> <li>• Accompanying Antony Scanlon were international golfers Shanshan Feng (CHN) and Sandra Gal (GER) plus Olympic swimming gold medallist Missy Franklin (USA)</li> </ul>
<b>National Golf Federation Olympic Outreach Campaign Briefings</b>	<ul style="list-style-type: none"> <li>• Calls with the National Golf Federations (NGFs) were held in early April to gain buy-in from the Federations and brief them on the upcoming IGF Olympic-specific media outreach campaign and the release of an accompanying toolkit.</li> <li>• More than 40 NGFs participated in these calls which generated much enthusiasm.</li> </ul>
<b>Rio 2016 Olympic Games Media Toolkit for IGF Members</b>	<ul style="list-style-type: none"> <li>• The Rio 2016 Olympic Games Media Toolkit for IGF Members was distributed to the membership.</li> <li>• The Media Toolkit contains vital information, including: <ul style="list-style-type: none"> <li>○ The over-arching aims and objectives as detailed by the IGF</li> <li>○ Tips and pointers for developing a local media plan; and for working with the media</li> <li>○ Content (pre-packaged stories and backgrounders for distribution to media) available via a Dropbox site to all Members</li> <li>○ Ideas for content and potential high profile 'events' designed to engage with the widest section of the media</li> <li>○ Process and timeline to help coordinate the plan</li> </ul> </li> </ul>
<b>Social Media Strategy Implementation</b>	<ul style="list-style-type: none"> <li>• Weekly calls were held between the IGF, The Edition, and the social media specialists from each of the IGF delivery partners to coordinate the delivery of the specific social media tactics within Facebook, Twitter (and other social media channels) through to and beyond Games time in Rio.</li> </ul>
<b>IGF Website</b>	<ul style="list-style-type: none"> <li>• Golf Channel renewed and relaunched the IGF website on 4 July 2016 in the lead up to the Rio 2016 Olympic Games.</li> <li>• In addition to its current content, the relaunched IGF website includes Rio 2016 specific pages such as player biographies, live scoring, statistics, photo gallery and shotlink at Games time.</li> </ul>

## 17. Anti-Doping

<b>IGF Anti-doping Committee</b>	<ul style="list-style-type: none"> <li>• The members of the IGF Anti- Doping Committee are:-           <ul style="list-style-type: none"> <li>○ Mr David Garland - European Tour</li> <li>○ Mr Josh Kane LPGA</li> <li>○ Mr Andy Levinson PGA Tour</li> <li>○ Mr Grant Moir R&amp;A</li> <li>○ Mr Antony Scanlon ex officio IGF Executive Director</li> <li>○ Dr Patrick Schamasch IGF Chief Medical Officer</li> <li>○ Ms Michele Verroken IGF expert</li> <li>○ Mr Ty Votaw PGA Tour</li> </ul> </li> </ul>
<b>Anti-Doping Committee Meetings</b>	<ul style="list-style-type: none"> <li>• The Anti-Doping Committee has met by conference call on the following occasions:           <ul style="list-style-type: none"> <li>○ 5 December 2014</li> <li>○ 23 June 2015</li> <li>○ 27 October 2015</li> <li>○ 2 February 2016</li> </ul> </li> </ul>
<b>Members of the IGF Therapeutic Use Exemption Committee</b>	<ul style="list-style-type: none"> <li>• The members of the IGF Therapeutic Use Exemption Committee are:           <ul style="list-style-type: none"> <li>○ Prof. Geoff Hackett – member European Tour TUE Committee,</li> <li>○ Dr Peter Harcourt – Medical Co-ordinator, Victorian Institute of Sport</li> <li>○ Dr Roger Hawkes - Chief Medical Officer PGA European Tour,</li> <li>○ Dr. Tom Hospel - PGA TOUR Anti-Doping Program, Medical Director</li> <li>○ Dr Andrew Pipe – Heart specialist, professional and Olympic sports medicine expertise</li> <li>○ Dr Susan White – Member of WADA Therapeutic Use Expert Group</li> <li>○ Dr Nick Webborn – Chief Medical Officer ParalympicsGB</li> <li>○ Dr Mark Wotherspoon – Chief Medical Officer Ladies European Tour</li> </ul> </li> </ul>
<b>2015 WADA Symposium</b>	<ul style="list-style-type: none"> <li>• The IGF Chief Medical Officer attended the WADA symposium on 25-26 March 2015 in Lausanne.</li> </ul>
<b>5 December 2014 IGF Anti-Doping Committee Meeting</b>	<ul style="list-style-type: none"> <li>• The Anti-Doping Committee reviewed the revisions for the 2015 IGF Anti-Doping Policy and discussed definitions, player-support personnel responsibilities, overview of testing, whereabouts, intelligence &amp; investigations, sanctions, consequences to teams, confidentiality and reporting, minimal level analysis requirements. In addition, in view of the Rio 2016 Olympic Games, the Committee discussed jurisdiction for testing during the pre-Games period and collaboration with the NADOs as well as player education on the Anti-Doping programme.</li> </ul>
<b>2015 World Anti-Doping Code</b>	<ul style="list-style-type: none"> <li>• The Anti-Doping Committee approved the revisions of the IGF Anti-Doping Policy, to reflect the changes within the new 2015 WADA code.</li> <li>• The 2015 IGF Anti-Doping Policy was subsequently submitted to WADA whereupon it was approved for adoption in January 2015.</li> </ul>
<b>IGF Professional Members Anti-Doping Workshop</b>	<ul style="list-style-type: none"> <li>• The third IGF Professional Members Anti-Doping workshop was successfully held on 4 May 2015 at TPC Sawgrass.</li> <li>• The workshop focused on the Olympic Games Anti-Doping Programme, 2015 WADA code revisions and the implications all of these will have on the Tours.</li> <li>• Key outcomes and recommendations from the workshop were-           <ul style="list-style-type: none"> <li>• <b>Testing Across Professional Tours</b> <ul style="list-style-type: none"> <li>○ Reaffirmed that all Tours’ testing statistics and sanctions will be collated as a global number for the sport of golf and placed on IGF website.</li> </ul> </li> </ul> </li> </ul>

	<p><b>Rio2016 Olympic Games</b></p> <ul style="list-style-type: none"> <li>○ WADA's ADAMS system will be used to collate athletes' data – Therapeutic Use Exemptions and Whereabouts.</li> <li>○ Whereabouts must be provided and athletes could be tested in the period between 6th May 2016 (13 weeks from Games) and 21st August 2016 (Olympic Games Closing Ceremony).</li> <li>○ Athletes to sign the IGF Registration and Regulations form (by March 2016) to confirm their agreement with the IGF Anti-Doping programme in place for the Olympic Games.</li> <li>○ Potential Adverse Analytical Finding (AAF) at Games-time: IGF will recognise the sanction given by the IOC, then refer the matter to the relevant Tour(s) for action under their respective codes. Professional Tours to confirm to IGF how an AAF during the Games would be handled.</li> <li>○ IGF preparing detailed documentation regarding athlete education on Anti-Doping, with contribution from Anti-Doping Committee members.</li> </ul>
<p><b>23 June 2015 IGF Anti-Doping Committee Meeting</b></p>	<ul style="list-style-type: none"> <li>• The IGF Anti-Doping Committee met on 23 June 2015.</li> <li>• Following recommendation from the Anti-Doping workshop, the Committee agreed that the IGF Registered Testing Pool (RTP) for the Olympic Games should include all potential participating athletes (ie 60+ men and 60+ women). All athletes on RTP will be tested at least once prior to the Games. The RTP will be in operation between 6 May 2016 and 21 August 2016.</li> <li>• Following recommendation from the Anti-Doping workshop, Professional Tours will work together with the IGF to establish a Test Distribution Plan Working Group to plan and organise testing of all athletes in the IGF RTP both during Professional Tour events and in cooperation with the NADOs.</li> <li>• It was reported that WADA had agreed to work with the IGF to produce a webinar training session on ADAMS aimed at IGF Athlete Relations personnel, athletes' agents and athletes.</li> </ul>
<p><b>IGF participation in WADA Outreach Programme – Pan American Games</b></p>	<ul style="list-style-type: none"> <li>• Jennifer O'Brien was invited by WADA to participate in their Outreach Programme that was implemented at the Athletes Village for the 2015 Pan American Games. This programme is focused on athlete education of anti-doping and will be of great benefit for the IGFs development of athlete education material for the Rio 2016 Olympic Games.</li> <li>• All costs and logistics involved have been covered by WADA.</li> </ul>
<p><b>27 October 2015 IGF Anti-Doping Committee Meeting</b></p>	<ul style="list-style-type: none"> <li>• The IGF Anti-Doping Committee met by conference call on 27 October 2015.</li> <li>• At this meeting the following matters were discussed - <ul style="list-style-type: none"> <li>○ IGF Anti-Doping Handbook for athletes: the Committee provided feedback on the Handbook and agreed on policies related to testing procedures. The Handbook to be released by the end of 2015.</li> <li>○ IGF Anti-Doping Test Distribution Plan (TDP) Terms of Reference: the Committee reviewed and approved the Terms of Reference. All members of the TDP Task Force have been nominated and the next steps for the Task Force will be drafted and implemented in the coming months, in particular the confirmation of the events where the tests will be conducted.</li> <li>○ IGF-WADA webinar: in conjunction with WADA, the IGF will host a webinar on 9 February 2016 to educate athletes on the submission of whereabouts within the ADAMS system.</li> </ul> </li> </ul>
<p><b>2 February 2016 IGF Anti-Doping Committee Meeting</b></p>	<ul style="list-style-type: none"> <li>• The Commission were presented with the outcome of the IGF Test Distribution Plan (TDP) Working Group which took place in January 2016 which covered the first selection of events for the TDP, communication of RTP inclusion to athletes, NADO sharing of testing plans and blood testing.</li> </ul>



	<ul style="list-style-type: none"> <li>• Following a series of calls the IGF held with the NADOs, the IGF presented information received on testing plans and athlete inclusion in National RTPs.</li> <li>• A formal agreement between IGF-USADA was discussed whereby the IGF delegated the responsibility to USADA to conduct blood tests on behalf of the IGF as part of the pre-Games Anti-Doping programme.</li> </ul>
<b>2016 WADA IF Symposium</b>	<ul style="list-style-type: none"> <li>• A delegation from the IGF attended the WADA IF Symposium held on 14-16 March 2016 in Lausanne.</li> <li>• The IGF Executive Director participated in the “Coordinating Global Activities to Keep Major Events Clean” roundtable discussion.</li> </ul>

## 18. Athletes Commission

<b>IGF Athletes Commission Scope</b>	<ul style="list-style-type: none"> <li>• The Athlete Commission serves as a consultative body and link between active athletes and the International Golf Federation (IGF).</li> <li>• The Commission provides the athletes a forum to provide feedback regarding the planning for and delivery of the Olympic Games with the goal of delivering an exceptional Olympic experience for all athletes in the golf competition.</li> </ul>
<b>IGF Athletes Commission Members</b>	<ul style="list-style-type: none"> <li>• The eight-person Commission consists of <ul style="list-style-type: none"> <li>○ Heather Daly-Donofrio (LPGA Chief Tour Operations Officer), co-chairperson</li> <li>○ David Garland (European Tour Director, Tour Operations), co-chairperson</li> <li>○ Karrie Webb (Athlete)</li> <li>○ Inbee Park (Athlete)</li> <li>○ Thongchai Jaidee (Athlete)</li> <li>○ Henrik Stenson (Athlete)</li> <li>○ Andy Levinson (PGA Tour Vice President, Tournament Administration &amp; Anti-Doping),</li> <li>○ Antony Scanlon (IGF Executive Director).</li> </ul> </li> <li>• One player liaison representative from the LPGA (Ali Kicklighter), LET (Michael Wood), PGA TOUR (Billy Schroder) and European Tour (David Park) also attended and participated at each of the IGF Athletes Commission meetings.</li> </ul>
<b>IGF Athletes Commission Meetings</b>	<ul style="list-style-type: none"> <li>• The IGF Athletes Commission has met on the following occasions: <ul style="list-style-type: none"> <li>○ 26 January 2015</li> <li>○ 4 May 2015</li> <li>○ 7 September 2015</li> <li>○ 9 May 2016</li> </ul> </li> </ul>
<b>Weekly Calls</b>	<ul style="list-style-type: none"> <li>• A call was held every Friday with all the Athlete Commission members, excluding athlete members, to discuss any matters raised by players to the Tour Player Liaison representatives.</li> <li>• A coordinated approach was put in place for the release of Games-related education, information and updates for athletes through the Tour Player Liaison representatives.</li> </ul>





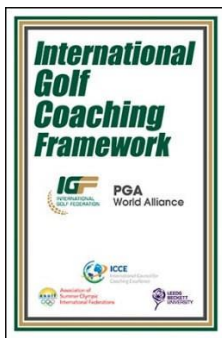
<p><b>26 January 2015 IGF Athletes Commission Meeting</b></p>	<ul style="list-style-type: none"> <li>• The IGF Athletes Commission held its first meeting by conference call on 26 January 2015 with all four athlete members (Karrie Webb, Inbee Park, Thongchai Jaidee and Henrik Stenson) participating.</li> <li>• The call covered the scope and responsibilities of the Athletes Commission and topics pertinent to the athlete experience at the 2016 Olympic Games, including –             <ul style="list-style-type: none"> <li>○ Athlete travel</li> <li>○ Accommodation</li> <li>○ Accreditation</li> <li>○ Caddies remuneration</li> </ul> </li> </ul>
<p><b>4 May 2015 IGF Athletes Commission Meeting</b></p>	<ul style="list-style-type: none"> <li>• A meeting/conference call of the IGF Athletes Commission was held on 4 May 2015 at TPC Sawgrass attended by Thongchai Jaidee in person and Inbee Park and Henrik Stenson by phone.</li> <li>• The meeting worked through the first draft of the Athlete Guide and discussed planning for the Rio 2016 Olympic Games, in particular areas that are specifically related to the athletes.</li> <li>• The IGF was able to address questions from the players relating to the Rio 2016 Olympic Games, in particular related to the athlete experience, which provided an insight to the IGF as to areas of focus in terms of athlete education moving forward.</li> </ul>
<p><b>7 September 2015 IGF Athletes Commission Meeting</b></p>	<ul style="list-style-type: none"> <li>• A meeting/conference call of the IGF Athletes Commission was held on 7 September 2015 at Evian, France with Inbee Park and Karrie Webb in person and Henrik Stenson by phone.</li> <li>• The IGF presented a detailed overview on the progress of the construction of the Olympic Golf Course.</li> <li>• The players were provided with an update on the topics they raised relating to the Rio Games at the meeting in May 2015 in particular in relation to services such as accommodation for friends and family, accreditation for athlete support personnel and club repair facilities in Rio.</li> <li>• The IGF also provided a detailed overview of the Anti-Doping programme, Olympic Charter Rule 40 and the latest information on the Rio Test Event.</li> </ul>
<p><b>9 May 2016 IGF Athletes Commission Meeting</b></p>	<ul style="list-style-type: none"> <li>• A meeting of the IGF Athletes Commission was held on 9 May 2016 at TPC Sawgrass with athlete member Henrik Stenson participating in person.</li> <li>• The IGF provided a further update on the Olympic Golf Course, including photos from a recent IGF visit to Rio. The IGF received feedback on athlete relations with the NF-NOC, accommodation for family and friends in Rio, the IGF Athlete ticketing programme and the athlete experience to date of the pre-Games Anti-Doping programme.</li> </ul>
<p><b>IGF Rio 2016 Athletes Guide</b></p>	<ul style="list-style-type: none"> <li>• The IGF Rio 2016 Athlete Guide was drafted by the IGF Administration and distributed to potential players, agents, NOCs and IGF National Members on 31 July 2015 and was regularly updated.</li> </ul>

## 19. Governance

<p><b>IGF Self- Assessment</b></p>	<ul style="list-style-type: none"> <li>• In line with the IOC's Agenda 2020 recommendation "To comply with basic principles of Good Governance". The IGF has conducted its own self-</li> </ul>
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	<p>assessment in accordance with the IOCs <i>Basic Universal Principles of Good Governance of the Olympic and Sports Movement</i>.</p> <ul style="list-style-type: none"> <li>• Although most of the principles are adequately covered there are a number of documents / policies that need to be modified or developed.</li> <li>• Work has commenced on the areas identified within the self-assessment of the ASOIF principles of governance that required action.</li> </ul>
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## 20. Coaching & Development

<p><b>IGF Coaching and Development Committee</b></p>	<ul style="list-style-type: none"> <li>• The members of the IGF Coaching and Development Committee are:- <ul style="list-style-type: none"> <li>○ Mr Tony Bennet – PGAs of Europe</li> <li>○ Dr Kyle Philpot – PGA</li> <li>○ Mr Arjun Chowdri – PGA of America</li> <li>○ Mr Dawes Marlatt - PGA of America</li> <li>○ Mr Antony Scanlon - IGF</li> <li>○ Mr Duncan Weir – R&amp;A</li> </ul> </li> </ul>
<p><b>IGF Coaching and Development Committee Scope</b></p>	<ul style="list-style-type: none"> <li>• The Coaching and Development Committee has been established to oversee and advise on the IGF Coaching and Development programmes, leveraging the educational resources and golf professional expertise of leading PGAs and the International Golf Federation (IGF) membership, to deliver a unified global golf coach training platform in collaboration with the International Golf Federation (IGF) and its national federation members (NFs) that can drive global golf participation and growth.</li> </ul>
<p><b>International Golf Coaching Framework</b></p>	<div data-bbox="896 1234 1118 1570" data-label="Image">  </div> <ul style="list-style-type: none"> <li>• The IGF in partnership with the PGA World Alliance created the international Golf Coaching Framework for golf and launched this book in July 2015.</li> <li>• The International Golf Coaching Framework is intended to develop the quality of coaching in golf around the world. And provide a common language and set of principles about coaching that establish a consensus on <ul style="list-style-type: none"> <li>○ Primary function of a coach</li> <li>○ Coaches roles and responsibilities in athlete development</li> <li>○ Qualifications, knowledge and core competences for effective coaching</li> <li>○ Methods for coach education, development and certification.</li> </ul> </li> </ul>
<p><b>7 September 2015 IGF Coaching and Development Committee Meeting</b></p>	<ul style="list-style-type: none"> <li>• The IGF Coaching and Development Committee met on 7 September 2015. At this meeting, the following matters were discussed: <ul style="list-style-type: none"> <li>○ Committee Terms of Reference were discussed and drafted</li> <li>○ The supporting processes and roles and staff for the IGF Coach Education Programme were agreed upon and documented.</li> </ul> </li> </ul>



<p><b>International Golf Coaching Programme(IGCP)</b></p>	<ul style="list-style-type: none"> <li>• Since the creation of the International Golf Coaching Framework, the IGF has been working with IOC Olympic Solidarity in launching the pilot IGF Coach Education Programme.</li> <li>• Communication has been ongoing with each of the National Federation members and NOCs to determine specific needs for each of their pilot projects of the IGCP.</li> <li>• The Programme commenced in November 2015 with a first visit to Colombia where an assessment of the local needs was completed, in preparation for the delivery of the Coach Education Course.</li> </ul>
<p><b>23 March 2016 IGF Coaching and Development Committee Meeting</b></p>	<ul style="list-style-type: none"> <li>• The IGF Coaching and Development Committee met on 23 March 2016 and, the following matters were covered:             <ul style="list-style-type: none"> <li>○ Committee Terms of Reference were discussed and approved</li> <li>○ Discussion on the report on the Pre-visit to Colombia held on 16-18 Nov 15 and learnings gained for future organisation of “pre visits” and the next steps involved in delivering the Coach Education Training course</li> <li>○ Discussion on timetable for delivery of Coach Education Training courses to be provided by IGF in                 <ul style="list-style-type: none"> <li>• Vietnam</li> <li>• Nigeria</li> <li>• Cameroon</li> <li>• Venezuela</li> <li>• Sénégal</li> <li>• NOC of Morocco request for Olympic scholarship</li> </ul> </li> </ul> </li> </ul>

## 21. Golfers With Disability

<p><b>Establishment of IGF Golfers with Disabilities Committee</b></p>	<ul style="list-style-type: none"> <li>• On 25 May 2016 the inaugural meeting of the IGF Golfers with Disability Committee was held.</li> <li>• The constituents of this Committee will consist of representatives from             <ul style="list-style-type: none"> <li>○ R&amp;A</li> <li>○ USGA</li> <li>○ European Tour</li> <li>○ European Disabled Golf</li> <li>○ Blind golf – ESP Handa</li> <li>○ Deaf Golf Federation</li> <li>○ IGF National Federation member</li> </ul> </li> <li>• The Mission of the Golfers with Disability Committee is to             <ul style="list-style-type: none"> <li>○ Promote and encourage participation and accessibility of golf for the disabled</li> <li>○ Encourage the International development of golf for the disabled</li> <li>○ Create a pathway for elite competitions for golfers with disability from club level through to establishment of international events</li> <li>○ Support and encourage National Federations to actively affiliate existing existing golf for the disabled organisations and promote integration of golfers with disability into their membership.</li> </ul> </li> </ul>
<p><b>Elite Pathway</b></p>	<ul style="list-style-type: none"> <li>• The Committee noted that there is no defined structure or pathway from club level events up to international elite disabled golf events. The Committee will therefore:             <ul style="list-style-type: none"> <li>○ Develop guidelines/best practices for national federations on how to actively affiliate and integrate existing disabled golf organisations into their membership within their country</li> <li>○ Develop guidelines/best practices for national federations on how to run a disabled golf event at a national level</li> </ul> </li> </ul>

	<ul style="list-style-type: none"> <li>o Develop an inclusive international classification system for disabled golf. The EDGA definition of impairment shall be used as the framework. This document will be reviewed to include all disability categories. It was agreed that the support of the IGF Medical Committee would be needed. The two Committees will be therefore work in conjunction for the development of this document.</li> </ul>
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## 22. Audit

<b>Audit of 2014 &amp; 2015 Financial Accounts</b>	<ul style="list-style-type: none"> <li>• The Financial Statements and accounts for 2014 and 2015 were approved by the Auditors, PwC, and are attached.</li> </ul>
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## 23. Financial Report

<b>Financial Statements</b>	<ul style="list-style-type: none"> <li>• As mentioned earlier in this report the projected minimum amount that the IGF will receive from the IOC for its contribution to the Rio 2016 Olympic Games is USD 12.7 million</li> <li>• 40% of this amount will be paid by the 30 September 2016, with another 40% due by the 30 November 2016. The remaining 20% balance will be paid by 31 March 2017.</li> <li>• It should be noted that by the end of the 2016 Financial year that the IGF will have accrued USD 8.6 million in loan funds and interest from its delivery partner lenders.</li> <li>• The IGF Board has committed to repay the lenders these loans in full by the end of the 2016 Financial year</li> </ul>
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## 24. Other Activities

<b>European Tour – European Federations Conference</b>	<ul style="list-style-type: none"> <li>• On 29 April 2015, the Executive Director attended the European Tour – European Federations Conference at Wentworth Golf Club and spoke on planning and preparation for golf at the Olympic Games.</li> </ul>
<b>International Academy of Sports Science and Technology (AISTS) Lecture</b>	<ul style="list-style-type: none"> <li>• The Executive Director presented a lecture on the structure of the IGF and planning and preparation for golf at the Olympic Games to MBA students at the AISTS on 2 July 2015</li> </ul>
<b>Solheim Cup</b>	<ul style="list-style-type: none"> <li>• The Executive Director attended the Solheim Cup, which was held at Golf Club St. Leon-Rot, Germany on 16-18 August 2015.</li> </ul>
<b>Presidents Cup</b>	<ul style="list-style-type: none"> <li>• The Executive Director represented the IGF and was a member of the Presidents Committee at the President's Cup which was held at the Jack Nicklaus Golf Club Korea, Songdo IBD, Incheon City, South Korea on 8-11 October 2015</li> </ul>

<b>European Golf Association Sport Directors Meeting</b>	<ul style="list-style-type: none"> <li>On 20 October 2015, the IGF Senior Project Manager, attended the European Tour – European Golf Association Sport Directors Meeting in Prague and spoke on planning and preparation for golf at the Olympic Games.</li> </ul>
<b>HSBC Golf Business Forum</b>	<ul style="list-style-type: none"> <li>The Executive Director attended and presented an update on Golf at the Olympic Games at the HSBC Golf Business Forum in Shanghai on 2-3 November 2015</li> </ul>
<b>R&amp;A Time for Golf Conference</b>	<ul style="list-style-type: none"> <li>The R&amp;A held the Time for Golf Conference in St Andrews on 24-25 November 2016, which was attended by the Executive Director</li> </ul>
<b>International Centre for Sport Studies (CIES)</b>	<ul style="list-style-type: none"> <li>The Executive Director on 10 March 2015 and 24 February 2016 lectured at the FIFA Master in Management, Law and Humanities of Sport, which is organised by the International Centre for Sport Studies (CIES) in partnership with three universities, De Montfort University in Leicester (England), SDA Bocconi School of Management in Milan (Italy) and the University of Neuchâtel (Switzerland), to promote management education within the sports world.</li> </ul>
<b>Building Bridges Between IFs and International Organisations Seminar</b>	<ul style="list-style-type: none"> <li>On 21 January 2016, the Cantons of Geneva and Vaud organised the Building Bridges Between IFs and International Organisations Seminar which was attended by the Executive Director.</li> </ul>
<b>PGA Merchandise Show</b>	<ul style="list-style-type: none"> <li>The Executive Director attended the PGA Merchandise Show, and met with the US Golf Manufacturers Association and Japanese Golf Manufacturers Association to discuss Rio 2016 preparations and their support plus implications of proposed IOC Rule 50 specifications for golf.</li> </ul>
<b>USGA Annual General Meeting</b>	<ul style="list-style-type: none"> <li>The Executive Director provided an update on IGF activities and planning for the Rio 2016 to the USGA Executive Committee and attended the USGA Annual Meeting on 5-6 February 2016 in San Diego California.</li> </ul>
<b>2016 Golf Industry Leaders Meeting</b>	<ul style="list-style-type: none"> <li>On 14 June 2016, the Executive Director attended the USGA hosted 2016 Golf Industry Leaders Meeting in Pittsburgh.</li> <li>Discussions were held concerning:             <ul style="list-style-type: none"> <li>Diversity and Inclusion within Leading US Golf Organisations.</li> <li>Industry Health Metrics and Communication</li> <li>Results of Driving Distance Review conducted by R&amp;A and USGA</li> </ul> </li> </ul>
<b>International Academy of Sports Science and Technology (AISTS) Lectures</b>	<ul style="list-style-type: none"> <li>The Executive Director presented a lecture on the structure of the IGF and planning and preparation for golf at the Olympic Games to MBA students at the AISTS on 2 July 2015 and 4 July 2016.</li> </ul>

Lausanne, 19 September 2016

Antony Scanlon  
Executive Director

**To:  
IGF National Federation  
Members**

Executive Director's Office  
Ref. No. ASN\_NFM\_26082016  
By e-mail only

Lausanne, 26 July 2016

Dear National Federation Member of the IGF,

It is with great pleasure that we announce the appointment of Mrs Nobuko Hirayama as the interim Women's Chairman of the International Golf Federation by the Administrative Committee. Her term lasts until the next biennial meeting of the National Federation Members. Mrs Hirayama's appointment follows the sad passing late last year of our esteemed Women's Chairman, Patsy Hankins.

You will be asked to vote at the IGF biennial meeting on 19 September 2016 for Mrs Hirayama's appointment as Women's Chairman, to fulfil the remainder of the Asia-Pacific Zone term for the position until 2018.

The relevant clauses within the IGF Constitution are below:

*6.6 The Women's Chairman of the Administrative Committee shall be appointed at a biennial meeting of the National Federation Members held in accordance with Article 4.28, provided that no person may be appointed as Women's Chairman unless the appointment of that person as Women's Chairman has been recommended by the Administrative Committee. If there is no Women's Chairman, the Administrative Committee may appoint the Women's Chairman but the person so appointed shall only be the Women's Chairman until the conclusion of the next following biennial meeting of the National Federation Members held in accordance with Article 4.28 (and the period of office of such person as Women's Chairman from the date of that person's appointment as Women's Chairman by the Administrative Committee to the conclusion of the next following biennial meeting of the National Federation Members held in accordance with Article 4.28 shall be disregarded for the purposes of Article 6.7).*

*6.7 The Women's Chairman shall serve for a term of six years commencing immediately following the conclusion of one biennial World Amateur Team Championships and ending immediately following the conclusion of the biennial World Amateur Team Championships held six years thereafter.*

*6.8 The Women's Chairman shall, on a rotation basis, be a national of or normally resident in a country in one of the three Zones referred to in Article 6.9*

Yours sincerely,



**Antony Scanlon**  
Executive Director

Encl.

CC

IGF Administrative Committee

Mrs. Nobuko (Nicki) Hirayama

Mr. Peter Dawson, IGF President

Mr. Mike Davis, USGA Executive Director and IGF Board Member

Mr Martin Slumbers, R&A Chief Executive and IGF Board Member

Mr. Tsunetada Takeda, Japan Golf Association President

### **IGF Board Appointments**

In accordance with the IGF Constitution:

8.2 The Administrative Committee shall be entitled by notice in writing to International Golf Federation:-

8.2.1 to appoint, at the option of the Administrative Committee, one or two members of the Board;

8.2.2 to remove any member of the Board appointed by the Administrative Committee pursuant to this Article 8.2; and

8.2.3 to appoint a member of the Board in place of and in substitution for any member of the Board appointed by the Administrative Committee pursuant to this Article 8.2 who for any reason whatsoever ceases to be a member of the Board.

Therefore, the Biennial meeting will be asked to ratify the Administrative Committee's IGF Board appointments

## 2016 - 2018 Administrative Committee

The Administrative Committee will propose the members of the 2016- 2018 Administrative Committee for ratification at the Biennial meeting. As a reminder the structure of the committee is as follows

### I. Joint Chairmen

1. R&A
2. USGA

### II. Women's Chairman

- 3.

### III. Asia-Pacific Zone

- 4.
- 5.
- 6.
- 7.
- 8.

### IV. American Zone

9. USGA
- 10.
- 11.
- 12.
- 13.

### V. European-African Zone

14. R&A
- 15.
- 16.
- 17.
- 18.

### VI. Future Sites (advisory capacity)

19. Ireland, if not selected for IV, above
20. Site after next, if not already represented

The following stipulations apply:

1. No more than one country can be represented in any one category and the country of the Women's Chairman cannot be duplicated
2. The Women's Chairman serves a term of six years. She is nominated by the Administrative Committee, and ratified at the Biennial Meeting of the IGF, on a rotating basis among the three zones.
3. At least one country in categories III, IV and V must have a female representative.
4. Only one country in category V may be from Africa, but there must be a representative from Africa.

5. Member countries from each of the three zones should determine in advance of the Biennial Meeting how they would select the countries to be represented on the Administrative Committee. However, if for any reason they cannot come to an agreement on the countries, or which countries will provide male or female representatives, the Joint Chairmen and the Women's Chairman will assume responsibility for selecting the countries/representatives.
6. The Committee for the following two years will be nominated at the Administrative Committee Meeting held at the World Amateur Team Championships. The nominated Administrative Committee will be ratified at the Biennial Meeting of the Federation.